ALICE PECK DAY HEALTH SYSTEMS

Strengthening OUR FUTURE
We are committed to caring for seniors…
we will continue to listen
to their wishes, address their needs,
and help them live their best lives.
Dear Friends,

In the 2009 Annual Report, we outlined the goals and strategies that Alice Peck Day Health Systems had implemented to continue “moving forward.” In 2010 we built upon that momentum and increased the depth and breadth of our providers, added new services, and enhanced our senior housing offerings. We strive to evolve technology and deliver services that meet the changing needs of the community, and at the same time develop operational efficiencies that give us greater financial stability. Yet we never lose sight of the fact that, as patients often tell us, it is the highly personalized care they receive here that differentiates APD from many other healthcare organizations.

Accomplishments of the past year include adding six new providers, opening three new clinics, and welcoming two new senior administrators: Todd Miller as Chief Operating Officer and Susan Mooney, MD as Chief Medical Officer. We also consolidated the care given in the Rehabilitation and Enhanced Care Center (RECC) under the hospital’s license. This transition enabled APD to fully utilize its 25 licensed hospital beds and led to opening a second Medical/Surgical unit. As a result, we converted most of the medical-surgical beds to single-occupancy rooms, enhancing the quality of care with a lowered risk of infection and increased privacy. All of these changes resulted in a successful financial performance.

One of the highlights of the year was the June opening of the Woodlands at Harvest Hill, APD’s second senior community. New residents of this independent living community have enthusiastically praised the quality of the facility, the chef-prepared meals, and the friendly helpfulness of the staff.

While completing this new facility, we also began planning for a much needed hospital expansion and renovation. After we submit a “Certificate of Need” to the state early in FY 2011, we will look forward to beginning construction as soon as next fall. We will seek the support of the community to bring the facility to a new, “greener” standard of excellence, and remain ever grateful to those who have fueled our progress in the past.

As always, we strive to be responsive to the changing landscape of healthcare while planning thoughtfully for the future. To shape our vision and ensure that we are prepared to serve your health care needs in the years ahead, we will review and evaluate our strategic plan in the coming year. APD’s success has long been rooted in the commitment of the community, and our commitment to the community is to continue providing the high quality care and service you need and expect.

Harry G. Dorman, III, FACHE
President and CEO

Michael PWH. Paine, FRCS(Eng)
Chair, Health Systems Board of Trustees
In the past year, Alice Peck Day has welcomed truly inspiring providers. Our physicians are board-certified and exceptionally skilled – they’ve already contributed to our hospital in remarkable, lasting ways by answering our community’s need for compassionate pain treatment, more women’s care, and an increase in specialized services.

**Tanya R. Kalmar, MD, OB-GYN**  
The Women’s Care Center

Tanya Kalmar, MD, chose Obstetrics and Gynecology as her specialty when she served her clinical rotation in Fresno, California. “I loved the opportunity to bond with a patient, and getting to care for them when they were sick or healthy. I also liked being able to do both clinical work and surgery – it gave me the opportunity to use my hands as well as my brain.” Hired in spring, 2010, Dr. Kalmar is the latest addition to the medical staff of Alice Peck Day’s Women’s Care Center, where she provides basic women’s health services, including well woman exams, birth control, treatment of abnormal bleeding, incontinence, and obstetrical services.

I feel like all the providers have the same appreciation for the art of medicine that I do. I’m very happy to be part of the team here.

**Nina McCampbell, MD**  
Family Practice, Robert A. Mesropian Center for Community Care (RAMCCC)

Alice Peck Day welcomed Dr. McCampbell in fall, 2009. McCampbell says she was drawn to Family Practice because, “it’s really getting back to the roots of medicine, being part of the community, and taking care of every aspect of a person.” Her interest in wellness and treating the “whole patient” led McCampbell to a Holistic, Integrative and Pluralistic Medicine fellowship at the Greater Lawrence Health Center that included 300 hours of acupuncture training at Harvard Medical School. McCampbell now offers acupuncture services as part of her primary care practice.

**Virginia H. McDougall, MD, FACS**  
General Surgeon, APD General Surgery

Dr. McDougall, a board certified General Surgeon and Fellow of the American College of Surgeons, joined Alice Peck Day General Surgery in December. She has practiced in Louisiana, Maine, and Texas, utilizing her skills in all aspects of general surgery including laparoscopy, colonoscopy, and breast surgery. Dr. McDougall focuses on giving all patients the personal care and attention they deserve.
Hiring inspiring providers

Glen Neale, MD
Orthopaedic Surgeon, APD Orthopaedic Clinic

Dr. Neale has practiced as an orthopaedic surgeon in New England for more than twenty years, and has a special interest in arthroscopies of the shoulder. “I have always enjoyed working in community hospitals because I get the opportunity to know my patients quite well,” Neale says. “There was a need for shoulder surgery at Alice Peck Day Memorial Hospital, a specialty of mine, so APD was a great fit.” Neale received his medical degree from the University of Vermont College of Medicine in Burlington, Vermont. He served an Orthopaedic Residency at the University of Vermont and a General Surgery Residency at Maine Medical Center in Portland, Maine. Dr. Neale has also served as a Clinical Assistant Professor at the University of Vermont and is board certified in Orthopaedic Surgery. He has practiced privately in Morrisville, Vermont for over a decade.

Shagun Saggar, MD
Family Practice, Palliative Care
Robert A. Mesropian Center for Community Care (RAMCC) Medical Director, Harvest Hill Retirement Community Director of Palliative Care

Dr. Shagun Saggar “always wanted to help people and make a difference,” and knew from a young age she wanted to make that difference through medicine. “I really like taking care of families, from when the kids are very young to when people get older; you become part of the whole family and can help both the children and the adults.” Dr. Saggar is board certified in Family Medicine. Alice Peck Day named Dr. Saggar Medical Director of Harvest Hill Retirement Community in spring, 2010. By summer, she was also named Director of the hospital’s new Palliative Care service. “There are people who fear that using palliative care is giving up,” Dr. Saggar explains. “But that is not at all true. While palliative care can be part of end of life care if a patient chooses, palliative care is also for people with serious and chronic health conditions. It’s designed to reduce the stress and anxiety of illness.”

Mindy Wallace, MSN, CRNA, ARNP, FAAPM
Pain Management Clinic

Mindy Wallace joined Alice Peck Day’s medical staff in June 2010 and has been treating patients for a wide variety of issues including arthritis, neck and back pain, fibromyalgia, and nerve pain. Her treatment involves complimentary therapies and mind/body work, as well as medications and interventions. She also steers patients toward other therapies that will give them short- and long-term relief, including lifestyle changes like changes in diet and exercise, relaxation and cognitive behavioral therapy, acupuncture and Reiki.
Improvements

EXPANDING TO ACCOMMODATE THE COMMUNITY’S GROWTH AND NEEDS
Upgrading departments and adding new services

Times are changing in medicine, and Alice Peck Day is well on pace. We’ve improved and expanded our departments to accommodate growth, and with new services like pain management and palliative care, we’ve responded to our community’s need for quality of life and the compassionate treatment of pain.

Movement
Alice Peck Day has offered Midwifery Services for over 10 years, and our midwives attend 60 percent of births at The Birthing Center. Because of continuing growth, Midwifery Services opened a new office space in the Rivermill complex in Lebanon in November 2009. The new location provides a larger and more efficient space and allowed both the Midwifery service and the Physician service to expand and grow the practices. In January 2010, Midwifery Services began to once again offer Centering Pregnancy, a national program of group prenatal visits that gives patients more time with their providers and creates a supportive community among the patients and their partners.

Upgrades and Expansions
In June, Alice Peck Day upgraded its Sleep Health Center facility by moving from the Medical/Surgical Unit in the hospital to a dedicated space in APD’s Medical Office Building and by adding a new bed to increase the capacity for overnight sleep studies. The improvements have led to faster evaluation of patients and have improved treatment strategies.

In August, Alice Peck Day added a new wing to its Medical/Surgical unit. The additional area increased APD’s total to 19 inpatient beds, most of which are private. Two new rehabilitation therapy rooms were also added for patients recovering from surgery or injury who require rehabilitation before returning to their homes. The Medical/Surgical unit was expanded as part of APD’s consolidation of care under a single hospital license.

Alice Peck Day’s Kroner Clinic, which has provided general surgery services to the community since 1985, expanded in 2010 and became the General Surgery Department.
In February 2010, orthopaedic surgeon Glen Neale, MD, who specializes in arthroscopies of the shoulder, joined Dr. Leonard Rudolf, MD in the newly formed APD Orthopaedic Clinic. The clinic also completed its team with the addition of physician assistant Katie Macko, PA-C, and an orthopaedic technician. This professional care team diagnoses and treats a variety of orthopaedic conditions including hip and knee disorders, athletic injuries, and overuse injuries. Of special note is the addition of the Sacroiliac (SI) Joint Fusion, a new back surgery pioneered by Dr. Rudolf.

New Services
In spring 2010, Alice Peck Day responded to the community’s needs by opening the Pain Management Clinic at the Homestead Building on the APD campus in Lebanon and welcomed Mindy Wallace, MSN, CRNA, ARNP, FAAPM to its medical staff. Wallace provides pain management services for conditions such as arthritis, bone and joint pain, fibromyalgia, and neuropathic pain.

In summer 2010, Alice Peck Day introduced Palliative Care to its list of services to support patients and their families facing serious illness. Palliative care benefits those with acute illness, progressive and chronic conditions, as well as chronic and life-limiting injuries.

It helps maximize quality of life and minimize suffering by focusing on the pain, symptoms, and stress of serious illness. APD’s Palliative Care service incorporates many disciplines and providers, including case management, social work, holistic medicine, surgery, pain management, and spiritual guidance.

Alice Peck Day: Grow with us.
People

Jerry is worth his weight in gold. He has gone beyond his original volunteer duties and taken on additional tasks, including some statistical work on the computer that has saved the department considerable time.

DR. DOUG CEDENO, MEDICAL DIRECTOR, EMERGENCY SERVICES

The Auxiliary and Our Volunteers make all the Difference

Volunteers are among our most valued resources – they offer not only friendly faces for our patients, residents and visitors, but they provide very substantive services and financial support as well.

One group of volunteers is the Auxiliary, which has a longstanding tradition of raising funds for APD. Since its establishment in 1932, the Auxiliary has contributed countless volunteer hours and inexhaustible energy to support the hospital. In the past 15 years alone, the Auxiliary has donated nearly $700,000 to the hospital and $50,000 in medical scholarships. We celebrate their efforts and gratefully acknowledge them as highly valued members of the APD family.

We also salute our dedicated cadre of volunteers who in Fiscal Year 2010 clocked more than 7,000 hours in service to the hospital. This contribution of time and effort exceeds the previous year’s record by over 1,000 hours and translates in current dollars to $150,000. The highly personalized care that differentiates APD from many other healthcare organizations is supported by our volunteers throughout the hospital, clinics, and the retirement communities of Harvest Hill. Thank you to all those who give so generously of themselves to help us care for the community.

EMPLOYEE SERVICE AWARDS

Congratulations to the following employees celebrating an anniversary in 2010.

5 years of service
Andrew Bauman
Stacy Brown
Fiorella Buck
Jeanne Buck
Richard Casano
Jane Darby
Erika Direnzo
Elizabeth Downes
Jillian Dyer
Kimberley Grover
Michael Hoover
Stacey Jorgensen
Katrina Labbie
Christina McGonis
Shelley Pratt
Helen Reed
Annette Petrucelli
Joanne Rogers
Cara Rudnicki
Ellen Stark
Debra Stumpf
Jasmine Sweeney
Donna Tabor
Onn Tobin
Amy Weed
Troy Wood

Joyce Lowman
Miranda Martin
Susan Mooney
Rebecca Morgan
Sundi Morgan
Amy Sue Raymond
Barbara Richards
Carol Richards
Sylvie Rudolf
Sharon Weightman
Patricia Wood

15 years of service
Carol Ashey
Viola Daniels
Karen Labombard
Brian Lombardo
Diane Pingleton
John Rousseau
Camilla Vashel

20 years of service
Eric Bronstein
Debra Goodrum
Sandra Lumba
Linda Oronte
Sharon Weaver

25 years of service
William Maloney

30 years of service
Patricia Dessert
Donald Mitchell

40 years of service
Harry Tibbits

EMPLOYEES OF THE QUARTER

1 Timothy Tillinghast
2 Arlene Patten
3 Chadrick Hess
4 Heidi Metcalf
Lifecare

MAKING SENIOR LIFE FULFILLING
New senior facilities and services

Alice Peck Day believes that seniors should enjoy this time in their lives, and we’ve made strides to offer the very best in accommodations, care, and lifestyle.

In June, the opening of the Woodlands at Harvest Hill, an independent living retirement community on the APD campus, represented a vital next step in Alice Peck Day Health Systems’ commitment to serving Upper Valley seniors.

Inspired by the success of Harvest Hill, Alice Peck Day’s first retirement facility, the Woodlands’ mission is to promote the physical and spiritual well-being of residents and enable them to age in an environment that contributes to their quality of life and sense of peace.

I’ve been at Harvest Hill for six years and it is the perfect place. My husband loved living here too. When he passed away, I was here with my friends, and that made all the difference.

MARGE SMITH, RESIDENT OF HARVEST HILL

Since it opened its doors in 1996, Harvest Hill has remained a premier Upper Valley senior living facility that offers independent and assisted living with on-site medical services. In 2009, Harvest Hill enhanced its services with the opening of the Elizabeth S. Hughes Care Unit. Featuring private rooms with baths and 24-hour nursing care, this special part of Harvest Hill enables residents who need a higher level of care and supervision to remain in their community among their friends and neighbors. Alice Peck Day garnered over $1,000,000 in community support for the Hughes Care Unit.

At Alice Peck Day, we are committed to caring for seniors. Moving forward, we will continue to listen to their wishes, address their needs, and help them live their best lives.
2010: A Year of Giving
Alice Peck Day already benefits our community by focusing on and delivering high quality health care. By providing free care to those in need, offering educational rotations and workshops to medical professionals, and helping people as far away as Haiti, we’ve expanded our meaning of community and given back even more in 2010.

HELPING OUR NEIGHBORS – HERE AND AFAR
Broadening the meaning of community

**Outreach**

In February, Alice Peck Day Health Systems gave $25,000 to the International Red Cross to aid with disaster relief in Haiti. The contribution matched $25,000 in supplies APD had already donated through the New England Alliance for Health in January. Two of our employees, Irit Librot, RN, in the Birthing Center and Natalie Auerbach, RN, in Emergency Services volunteered for service in Haiti.

Closer to home, Alice Peck Day has continued to address dental needs with its ongoing school-based “Upper Valley Smiles” program that screens and provides preventative services to local elementary school children. In 2010 the program expanded to include grades K-3 at the White River School in White River Junction, bringing the total number of communities in which it operates to four (Lebanon, Enfield, Canaan, and White River). During the 2009-2010 school year, the “Upper Valley Smiles” staff screened 126 children; 94 children received preventative services (sealants and varnish).

In June, July, and August, Alice Peck Day’s Community Health Department piloted an innovative new program in the state of New Hampshire to deliver dental education and screening for families receiving support from the WIC (Women, Infants and Children) program. Dental hygienist Mary Davis treated 119 young children from the Grafton County WIC service area and educated 124 families on oral health care. The program received enough enthusiasm and financial support to be scheduled to return in FY11.

APD also subsidized the Savvy Seniors exercise program, which meets twice weekly and has been serving Upper Valley seniors for close to 20 years.

**Education**

APD hosts clinical rotations in a number of fields, from nursing and nurse midwifery to other professions, to give students and young professionals a chance to see how health care is delivered in a small, rural setting. This year, Midwifery Services hosted a student from the Frontier School of Midwifery for four months.

In March, Alice Peck Day’s Community Health department hosted the Lebanon School District’s 9th Annual Upper Valley School Nurse Workshop. Thirty school nurses and education professionals attended the workshop, which included sessions on healthy foods, the signs and symptoms of drug impairment, and concussion management.

**Access**

Nancy DuMont, Manager of the Department of Community Health, partnered with Greg Norman, Director of Community Health Improvement and Benefits of Dartmouth-Hitchcock Medical Center, to help create the Upper Valley Health Workgroup in February. The group is focusing on providing more access to oral health care in the Upper Valley in the coming year.

Alice Peck Day also continued its financial contributions to the Grafton County Senior Citizens Council to help seniors travel to medical appointments around the Upper Valley, and to two local clinics, Good Neighbor Health Clinic and Red Logan Dental Clinic, that offer free care to those in need. Melanie Moore, the Director of Development and Community Relations, has partnered with the United Valley Interfaith Project and other local stakeholders with an ultimate goal of bringing public bus service to the doors of Alice Peck Day Memorial Hospital.
Fiscal Year in Review

...an enduring commitment to sustaining APD into the future...

...high quality care and a dedication to the community.
Following a year of transition in 2009, Alice Peck Day Health Systems achieved a highly successful financial turnaround in 2010.

Using the findings and recommendations of a team of experts who reviewed APD’s revenue cycle operations, a large number of process improvements were implemented that had a significant impact on the past year’s financial performance. Two key areas where revenue cycle improvements led to strong results were Emergency Services and the Operating Room.

The addition of a number of new providers and services throughout the APD community also fueled this financial success as well as increased capacity and volume in our clinics. We welcomed providers to the Robert A. Mesropian Center for Community Care, the Women’s Care Center, and General Surgery. In addition, APD Orthopaedics, Pain Management at APD, and Neurosurgery Services at APD all became new clinics on the campus. These new providers produced an increased demand in ancillary services including the Lab, Radiology, and Rehabilitative Services, resulting in revenue growth in those areas.

Another major change at APD in FY 2010 was the conversion of most of our clinics to Provider-Based entities under Medicare. Designating a clinic as Provider-Based means that it becomes a department of the hospital and is reimbursed at a higher rate by Medicare. The conversion to Provider-Based status is an ongoing initiative as the clinics prepare for their first Centers for Medicare and Medicaid Services survey sometime during FY 2011.

These positive financial results are due to all members of the APD community working together, being open to change and having a willingness to do things differently. While APD will continue to face challenges from Healthcare Reform and the economy, those challenges will be met with an enduring commitment to sustaining APD into the future as a place known for the provision of high quality care and a dedication to the community.
## STATEMENT OF OPERATIONS
Fiscal Year Ending September 30, 2010

<table>
<thead>
<tr>
<th></th>
<th>Unaudited 2010</th>
<th>Audited 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted Revenue, gains and other support</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Patient Service Revenue</td>
<td>$43,084,581</td>
<td>$36,706,153</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>6,131,333</td>
<td>3,730,388</td>
</tr>
<tr>
<td>Net assets released from restrictions for operations</td>
<td>191,599</td>
<td>40,766</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>49,407,513</td>
<td>40,477,307</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personnel Expenses</td>
<td>27,064,748</td>
<td>23,490,657</td>
</tr>
<tr>
<td>Supplies and other</td>
<td>14,775,751</td>
<td>12,192,737</td>
</tr>
<tr>
<td>Bad Debt Provision</td>
<td>1,943,807</td>
<td>2,135,798</td>
</tr>
<tr>
<td>Insurance</td>
<td>510,168</td>
<td>775,255</td>
</tr>
<tr>
<td>Interest</td>
<td>300,668</td>
<td>587,439</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>2,114,439</td>
<td>1,675,119</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>46,709,581</td>
<td>40,888,810</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>2,697,932</td>
<td>(411,503)</td>
</tr>
<tr>
<td>Unrealized gain (loss) on interest rate swap</td>
<td>(408,327)</td>
<td>(279,902)</td>
</tr>
<tr>
<td>Net unrealized gains (losses) on investments</td>
<td>146,777</td>
<td>368,272</td>
</tr>
<tr>
<td>Net assets released from restrictions used for purchase of property, plant and equipment</td>
<td>618,219</td>
<td>996,989</td>
</tr>
<tr>
<td><strong>Increase (decrease) in unrestricted net assets</strong></td>
<td>$3,054,601</td>
<td>$673,856</td>
</tr>
</tbody>
</table>

## CONDENSED BALANCE SHEET
Fiscal Year Ending September 30, 2010

<table>
<thead>
<tr>
<th></th>
<th>Unaudited 2010</th>
<th>Audited 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash and short-term investments</strong></td>
<td>$17,739,623</td>
<td>$14,670,318</td>
</tr>
<tr>
<td>Other current assets</td>
<td>19,562,781</td>
<td>6,193,684</td>
</tr>
<tr>
<td>Property, plant and equipment (net)</td>
<td>45,956,241</td>
<td>35,694,120</td>
</tr>
<tr>
<td>Other assets</td>
<td>508,032</td>
<td>15,056,894</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>83,766,677</td>
<td>71,615,016</td>
</tr>
<tr>
<td><strong>Current liabilities</strong></td>
<td>18,590,964</td>
<td>9,731,765</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>30,240,001</td>
<td>41,945,000</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>18,887,589</td>
<td>6,674,876</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>67,718,554</td>
<td>58,304,265</td>
</tr>
<tr>
<td>Unrestricted net assets</td>
<td>14,430,726</td>
<td>11,053,902</td>
</tr>
<tr>
<td>Temporarily restricted net assets</td>
<td>1,589,332</td>
<td>2,230,022</td>
</tr>
<tr>
<td>Permanently restricted net assets</td>
<td>28,065</td>
<td>26,827</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>16,048,123</td>
<td>13,310,751</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$83,766,677</td>
<td>$71,615,016</td>
</tr>
</tbody>
</table>
SUPPORTING STATISTICAL INFORMATION
Summary of Patient Service Utilization

<table>
<thead>
<tr>
<th>Inpatient</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Admissions</td>
<td>800</td>
<td>750</td>
</tr>
<tr>
<td>Births</td>
<td>279</td>
<td>272</td>
</tr>
<tr>
<td>CAH Patient Days</td>
<td>3,211</td>
<td>2,673</td>
</tr>
<tr>
<td>CAH average length of stay</td>
<td>4.0</td>
<td>3.6</td>
</tr>
<tr>
<td>CAH average daily census</td>
<td>8.8</td>
<td>7.3</td>
</tr>
</tbody>
</table>

| Extended Care Facility        |      |      |
| Long term care resident days  | 1,269| 7,513|
| Skilled level resident days   | 2,748| 2,083|
| Skilled level average length of stay | 17.7 | 14.4 |
| Average Daily Census          | 11.0 | 20.6 |

| Other                         |      |      |
| Emergency Room/ICC visits     | 8,652| 9,459|
| Clinic visits                 |      |      |
| Robert A. Mesropian Primary Care Center | 23,750| 23,555|
| Women’s Care Center           | 8,950| 9,468|
| General Surgery Clinic        | 2,654| 1,906|
| Occ Health                    | 3,848| 4,457|
| Orthopaedics                  | 1,908| –    |
| Pain Management               | 450  | –    |
| Surgical Procedures           | 2,098| 2,201|
| Procedures                    | 830  | 737  |
| Lab procedures (excludes venipunctures) | 86,233| 85,573|
| PT/OT Visits                  | 5,527| 5,277|
| Radiology exams               | 18,638| 18,409|

FISCAL YEAR 2010 CASH CHARITABLE CONTRIBUTIONS $1,105,608

- Annual Giving Program $132,290 (12%)
- Planned Gifts $779,522 (71%)
- Memorial Giving $16,491 (1%)
- Special Gifts $63,740 (6%)
- 2004 Capital Campaign Pledge Payments $113,564 (10%)
Giving

Philanthropy
[from Late Latin philanthropia, from Greek: love of mankind, from philos loving + anthr pos man]

Definition
The effort or inclination to increase the well-being of humankind, as by charitable aid or donations. Love of humankind in general.

*American Heritage Dictionary*
I am extremely proud of our accomplishments while also humbled by the generosity of our friends and neighbors whose contributions advance our progress. We strive to provide high level quality care while continuing to evolve our services and technology. We couldn’t do it without our community’s ongoing support.

HARRY G. DORMAN, III, FACHE, PRESIDENT AND CEO

APD is an Upper Valley gem – it offers high-tech, high-touch care in a community setting, and I am proud to support it.

JIM TONKOVICH, WILDER

Philanthropy takes us forward.

It fuels our ability to take care of our community, to “increase the well-being of humankind.” It is a continuation of the early beginnings of Alice Peck Day Memorial Hospital when charitable contributions on the hospital’s annual Donation Day came in the form of food, bathrobes, diapers and other items needed to take care of patients and newborn babies. The community’s collective generosity and commitment to care for its citizens sustained APD then, just as it does today.

Gifts totaling $1.1 million in fiscal year 2010 helped fund the improvements you’ve read about in these pages. Among these are upgrades in physical and occupational therapy equipment, which were funded by gifts from the 2010 Annual Giving Program. People who receive rehabilitation at APD, like retired music teacher Donna Butler, are the true recipients of these generous donations.

It was a truly nurturing experience that has helped me recover more quickly than expected. And now I am continuing my progress as an outpatient. Caring people, outstanding care – that is what you will find at APD.

DONNA BUTLER, ENFIELD
Annual Giving Program

We thank and celebrate the following individuals, groups, foundations and corporations for their contributions. We could not progress without the valuable partnership of these donors. It is their financial commitment that strengthens our foundation and provides the mortar for APD’s growth.

MELANIE N. MOORE, DIRECTOR OF DEVELOPMENT AND COMMUNITY RELATIONS

LEADERS $5,000+
Anonymous (1)
Mr. Edmund Coffin
Kleen, Inc.
Mr. and Mrs. David M. Roby
The Jack and Dorothy Byrne Foundation
Dr. and Mrs. Douglas Williamson

INNOVATORS $2,500+
Mr. and Mrs. Harry G. Dorman, III
Valley Radiologists Professional Association

PACESETTERS $1,000+
Anonymous (1)
Mrs. Harriette S. Barnes
Barrett Family Fund of the NH Charitable Foundation-
Upper Valley Region
Mr. and Mrs. James A. Bohne
Mrs. Barbara H. Brown
Dr. Henry Brown Memorial Fund
Carroll Concrete Company/
Newport Sand and Gravel
Dr. and Mrs. Daniel W. Collison
Mr. and Mrs. James W. Crowell
Whit and Closey Dickey Fund of the NH Charitable
Foundation-Upper Valley Region
Mr. and Mrs. Romer Holleran
Mr. and Mrs. Stuart J.
McCampbell
Mr. and Mrs. J. Todd Miller
New England Industries, Inc.
Dr. and Mrs. Michael Paine
Mr. and Mrs. Jeremy B. Rutter
Dr. Andrea Williams and
Mr. Clayton E. Goss

ASSOCIATES $500+
Ms. Susan W. Almy
Ms. Patricia Bazilchuk
Ms. Barbara A. Callahan, CRNA
Central Supply, Inc.
Ms. Susan Cohen
Jayne and Michael Costello
Mr. and Mrs. David Crosby
Mrs. Mary S. Cunningham
Dr. Sheila and Mr. Jim Feyrer
Mr. and Mrs. Conrad F. Frey
Mr. and Mrs. Michael Harris
J. Rick and Roney C. Hoffman
Mr. John Jackson, CRNA
Mr. and Mrs. Ronald Kobylenski
Mr. and Mrs. Joseph M. Longacre
Mrs. Dorothy J. Matthews
Ms. Melanie N. Moore
Mrs. Leonard Morrissey

Dr. and Mrs. Mark M. Nunlist
Ms. Anna M. Romano
Mr. and Mrs. David Ruedig
Ms. Anne S. Segal
South Boulevard Properties
Vermont Community Foundation

SAMARITANS $250+
Mr. and Mrs. James Adler
Ms. Susan Baker
Mr. and Mrs. James Callan
Mr. and Mrs. Frederick Cushing, Jr.
Mr. Charles T. Depuy, Jr.
Mr. Don Dickey
Mr. Robert J. Dion
Ms. Frances W. Field
Mr. and Mrs. Clark A. Griffiths
Mr. Bruce N. Johnstone, Sr.
Ms. Karen G. Kayen and
Mr. Terry Boone
Mr. and Mrs. Edward T. Kerrigan
Dr. Bruce Lewis and
Ms. Abby Tassel
Dr. and Mrs. Leon Mann
Dr. Peter Mason and
Ms. Laurie Harding
Mr. and Mrs. Robert E. Middleton
Dr. Susan E. Mooney and
Ms. Patricia M. Negus
Dr. Patrick J. Morhun and
Ms. Susan Barnes-Morhun
Mr. and Mrs. John S. North
Mr. James O’Brien
Mr. and Mrs. Marion Pawle
Mr. and Mrs. Donald Penfield
Mr. and Mrs. Judson T. Pierson
Ms. Martina A. Quellmann
Dr. and Mrs. Richard Saunders
Mr. and Mrs. Andrew C. Sigler
Mrs. Elsa C. Strandberg
Dr. and Mrs. James C. Strickler
Trumbull-Nelson Construction
Co., Inc.
Mr. and Mrs. Richard H. Vincent
Mr. and Mrs. Stanley A. Wallace
Dr. and Mrs. John Wasson
Mr. and Mrs. Bruce Waters
Mr. and Mrs. Huntley Whitacre

FRIENDS $100+
Anonymous (3)
Alcoholics Anonymous
American Legion Auxiliary –
Guyer-Carignan Unit 22
Mr. Peter H. Armstrong
Ms. Jean H. Baarson
Dr. Steven Bachner and
Ms. Janet E. Matz
Mrs. Faith B. Baker
Mr. and Mrs. Charles S. Baldwin
Mr. Ronald H. Bean
Mr. and Mrs. Mark W. Blanchard
Mrs. Jane S. Brandt
Mr. and Mrs. Stephen G. Brown
Canaan Lions Club
Mrs. Janet Canillas
Mrs. Anne T. Chaltain
Mr. and Mrs. David M. Cioffi
Mr. J. Dudley Clark, III
Mr. Peter M. Clark and
Ms. Elizabeth Ann Peyton
Mr. and Mrs. Allen T. Coker
Rev. Dr. Guy J. D. Collins
Mr. Frank Coombs and
Ms. Sheila Andrews
Mr. and Mrs. Nelson Crawford
Mr. Malcolm S. Crook
Mr. and Mrs. Jere R. Daniell
Professor J. Andrew Daubenspeck
Dr. and Mrs. Peter G. Dayton
Mr. Stephen N. Decato and
Ms. April M. Sanborn
Mr. and Mrs. Warren D. DeMont
Mr. and Mrs. Paul Doscher
Mr. and Mrs. William T. Doyle
Mrs. Analee P. Durant
Ms. Nancy L. Elliott
Ms. Nancy B. Emery
Mr. and Mrs. James M. Fitzgibbons
Mr. Charles E. Frost
Dr. Deborah Glazer and
Mr. Tim Gilbert
Mr. and Mrs. Franklin E. Gould, III
Mr. and Mrs. Robert W. Gronauer
Mrs. Suzanne E. Harding
Mr. and Mrs. Charles C. Harrington
Mr. and Mrs. Alexander Hartov
Mr. and Mrs. Nicholas D. Harvey, Jr.
Mr. and Mrs. William R. Hatch
Mr. and Mrs. Rowland E. Hill, Sr.
Mr. Frank F. Hough
Mr. William Igleheart
Mr. Walter Jabs, Jr.
Mr. Richard Jennings and
Ms. Elizabeth P. Hanlon
Mr. and Mrs. Robert L. Kaiser
Mr. David R. Keith, CRNA
Mr. and Mrs. William Kmon
Dr. and Mrs. Calvin R. Knights
Mr. and Mrs. Austin Kovacs
Mr. and Mrs. Raymond
LaBombard, Sr.
Mr. and Mrs. Bruce Lather
Mr. and Mrs. Arnold Levin
Mr. Willmott Lewis, Jr. and
Ms. Barbara H. Jones
Ms. Helen S. Lobacz
Ms. Elsa M. Luker
Mr. and Mrs. W. Grant MacEwan
Mrs. Miriam Maguire
Mrs. Mary N. Masland
Dr. and Mrs. Christopher Mazur
Mrs. Margot McCaffrey
Mr. and Mrs. Andrew C. McCulloch
Mr. and Mrs. David J. McCusker
Mr. Mark Melendy and
Reverend Jo Shelnutt Melendy
Mr. and Mrs. Kurt H. Merrill
Mr. and Mrs. Charles F. Morgan
Mrs. Evelyn V. Morse
Mr. Howard Muller
Mr. and Mrs. Anthony A. Neidecker
Mr. and Mrs. Harry A. Nelson
Mr. and Mrs. Robert R. Nolet
Mr. and Mrs. Francis X. Oscadal
Dr. and Mrs. Jose Peraza
Ms. Elizabeth A. Pollard
Ms. Catherine L. Poole
Mr. Nicholas Preston
Mr. Lloyd E. Raymond
Ms. Verna W. Rich
Dr. and Mrs. Frederic Rueckert
Mr. and Mrs. Anthony H. Ryan
Mr. and Mrs. Andrew A. Samwick
Mr. John D. Schumacher and
Ms. Jeanne Childs
Mr. and Mrs. Edward R. Scovner
Mr. and Mrs. Robert W. Sharkey
Ms. Patricia A. Simonds
Mrs. Doris P. Smith
Mr. and Mrs. Douglas A. Smith
Mrs. Margaret Smith
Ms. Sandra F. Smith
Dr. Adam Sorscher and
Ms. Laurie Burnham
Sunday Morning Big Book
Group
Mr. E. Clinton Swift and
Ms. Bonnie Allard Swift
Mrs. William E. Tansey
Dr. Vijay M. Thadani and
Ms. Onita Connington
Mr. and Mrs. Frank Thibodeau
Mr. and Mrs. Dennis Thron
Mr. and Mrs. George H. Tidman
Ms. Ella S. Tobelman
Mr. James Tonkovich
Georgia A. Tuttle, MD
Ms. Elizabeth Walk
Ms. Dale F. Walter, RN
Dr. Jerald Ward and
Ms. Abbe Meiling
Mr. William D. Wedgwood
Ms. Elinor M. West
Mr. and Mrs. Phillip Wheeler
Mr. Stephen R. Wheelock
Ms. Nora Wijn
Ms. Irene C. Williams
Mr. Reeve C. Williams and
Ms. Sandra Anderson
Ms. Joan B. Wilson
Mr. and Mrs. David W. Wright
Mr. and Mrs. Harold B. Wright
Mr. and Mrs. James E. Wright
Mr. and Mrs. Kenneth S. Yalowitz
Ms. Anna A. Yeshilian

SUPPORTERS UP TO $100
Anonymous (10)
Mr. and Mrs. Harold L. Armstrong
Ms. Katherine B. Austin
Mr. and Mrs. Richard R. Bardorf
Ms. M. K. Beach
Mr. Clifton Bellow and
Ms. Kathryn Petuck
Mrs. Vivian B. Bement
Ms. Adele Benjamin
Mr. and Mrs. David Bowen
Professor and Mrs. Richard S.
Bower
Ms. Joan Brewer
Mr. Gary T. Brooks and
Ms. Barbara J. Duncan
Mr. and Mrs. Fay E. Burnham
Mr. and Mrs. Richard P. Burroughs
Mr. and Mrs. Howard A. Carter
Mr. Robert W. Christy
Ms. Mary Churchill
Ms. Jeannine W. Colby
Mr. and Mrs. David L. Cole
Ms. Wendy Cole
Mrs. Dorothy H. Coutermarsh
Ms. Marion I. Creighton
Mr. and Mrs. Michael J. Cryans
Mr. and Mrs. Daniel F.
Cunningham
Ms. Leann Cushman
Mr. and Mrs. Lawrence A. Davis
Mr. and Mrs. John J. DeGange, Jr.
Mr. and Mrs. Jason Densmore
Mr. and Mrs. Roger Dudley
Mr. and Mrs. Paul Dunne
Ms. Stephanie Eaton
Mrs. Patricia W. Eckels
Mr. and Mrs. Charles S. Faulkner, II
Ms. Carol Fellers
Firetech Sprinkler Corporation
Mr. and Mrs. Merle G. Ford
Mr. and Mrs. Guenther E.
Frankenstein
Mr. and Mrs. Howard Fraser
Ms. Sandra Fullington
Ms. Virginia Gainer
Mr. and Mrs. Peter J. Gardner
Mr. and Mrs. Peter V. W. Gardner
Ms. Sara J. Garran
Mrs. Jane Gibson
Mrs. Nora Graham
Ms. Beverly S. Grimes
Mr. and Mrs. Gilbert A. Grote
Mr. and Mrs. Peter Guay
Mr. and Mrs. John W. Hall
Ms. Marjorie B. Hill
Mr. Alex Jaccaci and
Ms. Maureen Burford
Mr. Travis A. Jones and
Ms. Rachel F. Smith-Jones
Dr. Donald O. Kollisch and
Dr. Patricia T. Glowa
Mr. and Mrs. Simo Korpela
Dr. and Mrs. David T. Lamb
Mr. and Mrs. Donald L. Langley, Jr.
Mrs. Margaret Little
Mr. Frank R. Loeffler, Jr.
Mrs. Mary MacNamee
Mr. and Mrs. Thomas M. Maloof
Mrs. Jean Mansell
Mr. and Mrs. Stephen Marchewka
Mr. and Mrs. Timothy J.
McCosker
Mr. Timothy Merrihew
Mr. and Mrs. David P. Miller
Mr. and Mrs. James R. Miller, II
Ms. Mary Ann Monti
Mr. and Mrs. Charles M. Moses
Ms. Merry W. Muller
Mr. and Mrs. William N. Murphy
Mrs. Alta J. Nestervich
Ms. Jean N. O’Neil
Mr. and Mrs. John S. Paine
Ms. Louise C. Paquette
Ms. Patricia Parent
Parish of St. Michael and
All Angels
Ms. Kellie Patterson
Drs. Henry and Barbara Payson
Mrs. Laura Place
Mr. and Mrs. Raymond Plante
The Campaign for APD CONTINUING THE COMMITMENT

The following people have completed their pledges to the campaign this year. Their contributions funded the renovation and expansion of the Robert A. Mesrobian Center for Community Care and will support the upcoming hospital renovation.

Anonymous (2)
Alice Peck Day Memorial Hospital Auxiliary
Allan’s Vending Service, LLC
Victoria Almstrom
Mr. and Mrs. George Blanchard, Sr.
Morris Bol and Lewis Crickard
Mr. and Mrs. James W. Crowell
Mr. and Mrs. Augie Dworak

Evans Group, Inc.
Geokon, Inc.
Mr. and Mrs. Owen R. Hamilton
Alex Jaccaci and Maureen Burford
Karen S. Jackson
Mr. and Mrs. Larry Lancaster
Mr. and Mrs. Sean Marsh
Mascoma Savings Bank
Marie Anne Mesrobian
NH Industries

Gordon Pero
Dianne B. Pingleton
The Lemont K. Richardson Foundation
Mr. and Mrs. Robert Sirois
Amy Stephens and Charles Barlowe
Jennifer Tilden
Carol Williams-Suich, NP and Gerry Suich
Sarah S. Woods
Tributes

Gifts in Honor

All Employees of APD
Beverly S. Grimes

Charlene Anderson, RN
Joan Brewer

Dianne and David Campbell
Dr. Peter Mason and
Ms. Laurie Harding

Priscilla Chagnon
Anonymous

Michael Harris
Mr. and Mrs. John Schiffman

Mr. and Mrs. John R. Hoffman
Mr. and Mrs. John P. Richmond

Larry Lancaster, MN, APRN
Mr. Stephen R. Wheelock

Bonnie McCampbell
Mr. and Mrs. Stuart J.
McCampbell

Nina McCampbell, MD
Mr. and Mrs. Stuart J.
McCampbell

APD’s Dedicated
Medical-Surgical Nurses
Ms. Dale F. Walter, RN

Patrick J. Morhun, MD
Stephanie Eaton

Mason and Catharine Newick
Dr. Peter Mason and
Ms. Laurie Harding

Pauline Robert
NH State Assoc. of Emblem Clubs

Peter and Mary Walsh
Dr. Peter Mason and
Ms. Laurie Harding

David Wartels
Mr. and Mrs. Stuart J.
McCampbell

Gifts in Memory

Adrienne A. Audette
Evelyn V. Morse

Chet and Barbara Beede
Mr. and Mrs. James A. Bohne

Channing T. Brown
Barbara H. Brown

Dr. Henry P. Brown, III
Mr. and Mrs. Joseph M. Longacre

Joan C. Carlock
Jack Carlock

Evo “Tillie” Cattabrigga
Anonymous

Deborah J. Cooper
Mr. and Mrs. Francis X. Oscadal

Eleanor Daubenspeck
Professor J. Andrew Daubenspeck

Alice T. Decato
Leonard V. Decato

Allen B. DuMont, III
Ms. Dorothy O. Bergin
James S. Bergin and
Deborah Monahan
Mr. and Mrs. Merrell Bergin
Steve Bilski and Melanie Moore
Boston Properties, Inc.
Dr. and Mrs. William Boyle

Ann D. Curtin
Kristi Kistler Drake
Tacey B. Hole
Karen G. Kayen and Terry Boone
Vivian C. Y. Kim, MA
Mr. and Mrs. Harold A. LaValley
LaValley’s of Rutland/
Ludlow Building Supply
Mr. and Mrs. Daniel Magarian
Kathryn C. Malcolm
Margaret H. McClure
Florence Meyers
Betty, Doug and Emily Miller
Mr. and Mrs. Marion Pawlek
Mr. and Mrs. C. Gorham Phillips
Rochelle Smith
Diana Strickler
Josephine B. Teaze
Mr. and Mrs. Walter E. Veghte, Jr.
Doris S. Webber
Mr. and Mrs. Carroll Wigg

Mary Louise P. Frey
Mr. and Mrs. Conrad F. Frey

Alma Frost
Charles E. Frost

Julia H. Frost
J. Rick and Roney C. Hoffman

C. Ruth Gould
Mr. and Mrs. Robert R. Nolet

Gloria Green
M. K. Beach

Rita L. Grote
Gilbert A. Grote

Allen Guyer and David Guyer
Jane S. Brandt

22
Wolf and Lili Heinberg
Willmott Lewis, Jr. and
Barbara H. Jones

James A. Hughes
Ray G. Theriault

Clarence LaBombard
Mr. and Mrs. Raymond
LaBombard, Sr.

Jackie Lary
Alice Peck Day Memorial Hospital
Auxiliary
Mr. and Mrs. Frank Thibodeau

Myrtle T. Linnell
Marilyn S. Anderson
Elizabeth Craig
Mr. and Mrs. James W. Darling
Charlene Toews, Dean Linnell,
Lloyd Linnell and
Randa Mammarella
Mr. and Mrs. Richard M. Glick
Flossie H. Henry
Mr. and Mrs. Daniel Jones
Ms. Lorraine N. Jones
Mr. and Mrs. Kevin Kuck
Mr. and Mrs. Laurence G. Lee
Charlotte S. Linnell
Office Depot
Dr. and Mrs. Gordon K. Place
Pat Pluskal
Mr. and Mrs. Jeffrey A. Rocheck
Mrs. Margaret Smith
Mr. and Mrs. Rodney G. Toews
Women’s Fellowship of the
Norwich Congregational Church
Mr. and Mrs. Amos A. Workman
Mr. and Mrs. Norman E. Wright

Robert H. and Myrle T. Linnell
Dean Linnell
Mr. and Mrs. Lloyd R. Linnell
Mr. and Mrs. Robert E.
Mammarella
Mr. and Mrs. Timothy Toews

Edward Lobacz
Helen S. Lobacz

William Maloy
Kathleen A. Maloy, JD, PhD

Richard L. Mansell
Jean Mansell

Anita McBain
Lillian R. Fellows-Abbott
Sally Jeanne E. Kappler
Dorothy E. Reed
Mr. and Mrs. Steven Roberts
Timken Aerospace – SBB Division
Francine Vanier

Michael Scott McLaughlin
Jayne and Michael Costello

Joseph McNicholas
William J. Barrett
Cynthia Corkhum
Mr. and Mrs. Thomas M. Curtis, Jr.
Midge Durgin
Mr. and Mrs. Lee M. Eastman
Mr. Robert M. Falvey
Frances M. Gallivan
Molly Garrity
Mr. and Mrs. Edward L. Gentry, Jr.
Sarah T. Gillens
Mr. and Mrs. Anthony P. Kiernan
Mr. and Mrs. David C. Lash, III
Sally A. Lather
Mr. and Mrs. John D. Lenhart
Barbara M. Loftus

Mr. and Mrs. Carlo Lopez
Ann Manning
Mr. and Mrs. Joseph G. McCabe
Deborah McNulty
Mr. and Mrs. Eugene F. O’Brien, Sr.
Kathleen F. O’Brien
Officer Harold L. Vitale
Memorial Fund
Mary Angela Phillipone
Joanne L. Pollick
Ann Ryan
Mr. and Mrs. David W. Scott
Mr. and Mrs. William J. Sheehan
Joan Spackman
Mr. and Mrs. Patrick J. Spratt
Nancy Sullivan
Maureen A. Tierney
Mr. and Mrs. Edward Underwood
Christine Wasson
Mr. and Mrs. Kenelm W.
Winslow, Jr.

Edwin C. Mead
Harriette S. Barnes
Elizabeth Craig
Mr. and Mrs. Raymond Eusden
Mr. and Mrs. William B. Martin, Jr.
Elsie C. Strandberg

Herbert and Connie Merrihew
Timothy Merrihew

Robert A. Mesropian
Anna A. Yeshilian

Kathy Quinn
Wendy Cole

Cecilia L. Racine
Jennifer B. Warburton

Dorothy J. Raymond
Lloyd E. Raymond
**Gifts in Kind**

Robert A. Boyajian  
Nancy and Terry DuMont  
Robert C. Keene  
William F. Luebbert  
Arthur S. McLellan  
North Common Associates  
John G. Skewes  
Roger P. Smith

**Bequest**

Earle A. Burke Revocable Trust  
Edward M. Fulton Charitable  
Remainder Trust  
Gay H. Gahagan Charitable  
Lead Trust

**Special Gifts**

Jack C. Carlock  
The Children’s Fund of the  
Upper Valley of the NH  
Foundation-Upper Valley Region  
Dartmouth Hitchcock  
Medical Center  
Frances W. Field  
Granite United Way-Upper  
Valley Region  
Mr. and Mrs. John M. Lavigne  
Mascoma Savings Bank  
Foundation  
The Lorraine B. Simon Memorial  
Fund of the NH Charitable  
Foundation-Upper Valley Region  
NH State Association of Emblem  
Clubs  
Norwich Congregational Church  
The Page Hill Foundation  
Valley Radiologists Professional  
Association  
Women’s Fellowship of the  
Norwich Congregational Church  
Sharon H. Young

---

**HOMESTEAD SOCIETY**

The following people have planned for the Hospital’s future through their generous bequests.

- Mrs. Patricia B. Brown  
- Mr. and Mrs. S. Whitney Dickey  
- Ms. Frances W. Field  
- Mr. and Mrs. Conrad F. Frey  
- Mr. George B. Halperin  
- Mr. and Mrs. Ralph R. Hough, Jr.  
- Ms. Dorothy E. Jewett  
- Mr. and Mrs. Austin Kovacs  
- Ms. Michelle Marceau, Ph.D.  
- Mr. and Mrs. Robert E. Middleton  
- Mr. Stephen L. Pike  
- Ms. Anna M. Romano  
- Ms. Terry A. Rousseau
2010 Board of Trustees

**HEALTH SYSTEMS**

Michael P.W.H. Paine, FRCS
*Chair*
Edward T. Kerrigan
*Vice Chair*
Judson T. Pierson
*Treasurer*
Karen G. Kayen
*Secretary*
Harry G. Dorman, III, FACHE
*President & CEO*
Susan E. Mooney, MD
*Chief Medical Officer*
Barbara A. Callahan, CRNA
*President, Medical Staff*

Paul R. Boucher
*Trustee*
James R. Callan
*Trustee*
Reverend Dr. Guy J.D. Collins
*Trustee*
Michael J. Cryans
*Trustee*
Terri C. Dudley
*Trustee*
Michael R. Harris
*Trustee*
Richard S. Jennings
*Trustee*
Bruce N. Johnstone
*Trustee*
John A. Kelly, MD
*Trustee*
Sara L. Kobylenski
*Trustee*
Miriam M. Maguire
*Trustee*
Mark E. Melendy
*Trustee*
Closey F. Dickey
*Trustee Emeritus*

**HOSPITAL**

Michael R. Harris
*Chair*
Reverend Dr. Guy J.D. Collins
*Vice Chair*
Judson T. Pierson
*Treasurer*
Karen G. Kayen
*Secretary*
Harry G. Dorman, III, FACHE
*President & CEO*
Susan E. Mooney, MD
*Chief Medical Officer*
Barbara A. Callahan, CRNA
*President, Medical Staff*
Claudia C. Gibson
*President, Auxiliary*

James R. Callan
*Trustee*
Michael J. Cryans
*Trustee*
Terri C. Dudley
*Trustee*
Richard S. Jennings
*Trustee*
Bruce N. Johnstone
*Trustee*
Jennifer H. Judkins, MD
*Trustee*
John A. Kelly, MD
*Trustee*
Edward T. Kerrigan
*Trustee*
Sara L. Kobylenski
*Trustee*
Miriam M. Maguire
*Trustee*
Mark E. Melendy
*Trustee*
Michael P.W.H. Paine, FRCS
*Trustee*
Ann E. Marchewka
*Vice President, Patient Care Services*
Closey F. Dickey
*Trustee Emeritus*

**LIFECARE CENTER**

Paul R. Boucher
*Chair*
Reverend Dr. Guy J.D. Collins
*Vice Chair*
Judson T. Pierson
*Treasurer*
Terri C. Dudley
*Secretary*
Harry G. Dorman, III, FACHE
*President & CEO*

Norma Jean Guthrie
*Trustee*
William Igleheart*
*Trustee*
Richard S. Jennings
*Trustee*
Arnold Levin
*Trustee*
Miriam M. Maguire
*Trustee*
Rolande Andrews
*Administrator, Lifecare*
Closey F. Dickey
*Trustee Emeritus*

*Deceased*
ALICE PECK DAY MEMORIAL HOSPITAL
125 Mascoma Street
Lebanon, NH 03766

Primary Care • Anesthesiology • Dermatology • Gastroenterology • General Surgery
Hospitalist Services • Midwifery • Neurology • Neurosurgery • Obstetrics and Gynecology
Occupational Medicine • Ophthalmology • Oral and Maxillofacial Surgery • Orthopaedics
Orthopaedic Surgery • Ear, Nose and Throat Services • Laboratory Services • Plastic Surgery
Podiatry • Psychiatry • Radiology and Mammography • Sleep Health • Urology
Pain Management • Palliative Care • Rehabilitation Services • Emergency Services

HIGH QUALITY CARE AND SERVICE YOU NEED AND EXPECT