moving FORWARD

ALICE PECK DAY HEALTH SYSTEMS

2009 Annual Report
APD’S FUTURE is bright.

We are committed to maintaining the caring, personal service that has long distinguished Alice Peck Day Memorial Hospital and Harvest Hill.
Dear friends,

This past year has been a period of intense activity at Alice Peck Day Health Systems. As our nation prepares for significant changes in healthcare, APD has also been taking important steps to lay a strong foundation for the future. We are enhancing our medical services, upgrading technology, renovating our facilities, and expanding residential options for seniors in our community. At the same time, we are committed to maintaining the caring, personal service that has long distinguished Alice Peck Day Memorial Hospital and Harvest Hill.

Fiscal year 2009 marked several important transitions. We were pleased to welcome Evalie M. Crosby, CPA, FHFMA, as Vice-President of Finance and Chief Financial Officer, and to appoint Susan E. Mooney, M.D., as Interim Vice-President and Chief Medical Officer. This new position is focused on improving the quality of our medical services, while providing leadership for our medical staff. We also made notable improvements in our services and facilities, about which you’ll learn more in this publication. A high point of the year was the conclusion of our Critical Access Hospital recertification survey, a federal process conducted every three years. The results were very strong and our rankings remain high in both patient satisfaction and quality of care.

APD’s future is bright. We begin Fiscal Year 2010 by joining the New England Alliance for Health, a newly created organization of regional hospitals and health networks. This partnership will give us greater purchasing power and access to resources while allowing us to maintain our independence. Construction continues on the Woodlands at Harvest Hill, an independent living facility that will open in Spring 2010. We are excited to be laying the groundwork for the hospital’s renovation, which will bring vital improvements to our physical space and greater efficiency and support to APD’s superb care.

We are grateful to our Boards of Trustees, medical staff, employees, supporters, and members of the community who are so committed to our vital purpose: To serve the Upper Valley community with the best in health care services. As we move forward, your support continues to strengthen us.

Harry G. Dorman, III, FACHE  
President and CEO

Michael PWH. Paine, FRCS(Eng)  
Chair, Health Systems Board of Trustees
Dr. Doug Williamson takes a close look at 11-month-old Brayden Slayton, of Springfield, NH.

Brayden’s older brother Sawyer plays while he’s waiting.
In September, the Robert A. Mesropian Center for Community Care welcomed two new primary care providers: Sheilla Bachelder (Family Medicine) and Yolanda Poradowski (Internal Medicine), with an additional two providers to begin in early FY2010. To better serve the busy schedules of our patients without compromising our high standards of care, the RAMCCC also adjusted provider schedules to allow patients to be seen more quickly and during additional evening hours.

APD joined with the United Valley Interfaith Project (UVIP) in the spring, working with community and state leaders to improve transportation access to the campus. The hospital continued to support the Grafton County Senior Citizens Council bus, helping senior residents of the Upper Valley get safely to their medical appointments.

The Immediate Care Center responded to an increase in demand for emergency care by transitioning to a dedicated Emergency Services Department in June, remodeling its space in September to provide greater patient privacy and comfort and improved flow.

**STRATEGY**

making care more accessible
Heidi Booden helps a patient with her mammogram.

Chef Tim Tillinghast in the APD coffee shop.
new staff, technologies and services

Drs. Jerald Ward and Silviu Tamasdan joined our staff as the hospital’s first dedicated Hospitalists, caring for patients while they stay in the hospital. APD’s Medical-Surgical unit also began offering telemetry. This higher level of patient monitoring allows us to serve more severely ill patients.

APD continues to make strides in national surgical quality improvement initiatives.

New equipment in the surgical suite included a waste management system that reduces waste and minimizes exposure risk to healthcare workers while decreasing wait time between surgeries. Dr. Patrick Morhun, a member of our medical staff, began using new equipment to remove cataracts more efficiently and safely. With the help of our donors, the Mammography department installed a digital mammography system that provides significantly improved digital imagery, and renovated the Mammography suite to be more welcoming and comfortable.

The Elizabeth A. Hughes Care Unit at Harvest Hill opened its doors in June 2009. Construction and startup costs for the new facility, which enables residents of Harvest Hill to remain in their community as their health declines, were fully funded by donations from our community.

New management and a new approach to food service in the hospital has led to a greater diversity of meal choices, including more vegetarian and vegan options, and an elimination of all deep-fried foods from the menu. The hospital’s food services also replaced disposable food containers, cups and silverware with biodegradable options as part of an overall “APD Is Green” initiative that continues to provide cost savings and contribute to environmental health.

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Dr. Silviu Tamasdan with Asa Metcalf of Piermont, NH.
Paul Campagna of Hanover, NH and his dog Chloe volunteer in the Extended Care Facility.

Auxilian Ranice Appell at the Spring 2009 Antique Show.
APD joined with the **Upper Valley All Health Hazards Regional Planning Commission** in the spring and fall to prepare for a possible epidemic of H1N1 influenza. Together with the state of New Hampshire and other local hospitals and health organizations, we worked to devise a clear, coherent public response that would minimize transmission risk and keep the Upper Valley as healthy as possible.

APD also strengthened its relationship with neighboring Dartmouth-Hitchcock Medical Center, working to increase the number of skilled nursing and other patients transferred to our facility.

None of our progress would be possible without the efforts of our medical staff and employees.

We continue to be sustained by the support we receive from the **APD Auxiliary**. For more than 75 years, this vibrant organization has provided volunteers and financial support, while its members serve as ambassadors to the greater Upper Valley community. This year, the Auxiliary completed its $100,000 pledge to the future renovation of the hospital; APD is honored by their vote of confidence.

In fiscal year 2009, APD’s **volunteers** contributed 6,000 hours of service to Alice Peck Day Memorial Hospital and Harvest Hill. Their support enriches the APD community in countless ways.
GOAL A HEALTHIER UPPER VALLEY COMMUNITY

Volunteer dental hygienist Rita Coolley with Patients White.

Andy White vaccinates Matt LaBombard against seasonal influenza.
The Department of Community Health continues to support the health of residents in our area. Last year, the Upper Valley United Way Assessment of Community Needs and Assets surveyed patients and health professionals, who identified access to basic medical care, oral health care, and prevention and wellness programs as the top unmet needs in the Upper Valley.

In response, APD continued to support access to medical care with cash donations to the Good Neighbor Health Clinic and Grafton County Senior Citizens Council, and addressed dental needs with its ongoing school-based “Upper Valley Smiles” program. During the 2008–2009 school year, the “Upper Valley Smiles” staff screened 107 second- and third-grade children from Lebanon, Enfield and Canaan; 60 children received preventive services (sealants and/or fluoride varnish).

Twenty-nine children were referred to local dentists for follow-up urgent care, partially supported by grants administered by APD. A free dental clinic for children was held at APD in the spring.

The Department also coordinated community flu clinics, supported the Living Strong senior exercise program, and provided one-on-one Medicaid application assistance to local families. More details can be found in the full Community Benefits report, available at www.alicepeckday.org.
GOAL PROVIDE GREATER FINANCIAL STABILITY

Elizabeth Loudermilk, CPA, Controller,
with Evalie M. Crosby, CPA, FHFMAs (top)
Vice President of Finance and Chief Financial Officer.
Throughout these challenging economic times, APD has remained one of the largest employers in the Upper Valley. The Foundation for Healthy Communities estimates that APD’s economic activity supports 825 jobs in the area, with a $31 million economic impact. As demand for health care services increases, APD hopes to provide an even greater benefit to the Upper Valley in years to come.

**FINANCIAL STATEMENTS**

Fiscal Year 2009 was a year of transition in financial operations at Alice Peck Day Health Systems. Midway through the year, the financial management of the organization came under the new leadership of Evalie M. Crosby as Vice President of Finance/Chief Financial Officer, Elizabeth Loudermilk as Controller, Lisa Cohen as Financial Analyst, and Amy Beth Main as Director of Revenue Cycle. This team has spent many hours reviewing past financial operations, exploring untapped opportunities and moving forward with a number of initiatives designed to improve the financial performance of the organization. We have seen much success to date and anticipate continued improvement in the year ahead.

Specific areas addressed thus far have included:

- Identification of improved charge capture processes in the Emergency Room and Surgical Services;
- Improvements in Patient Accounts billing processes;
- Continued review of Patient Access up-front cash collection policies and procedures and potential opportunities for improvement;
- Assessment of the potential impact of Provider Based Entity status for physician practices, to be adopted January 1, 2010;
- Review of claims filing and self pay collection processes in an effort to reduce bad debt write-offs;
- Identified potential for enhanced reimbursement through the review and subsequent re-filing of open Medicare Cost Reports; and
- Review of general ledger documentation processes to ensure accurate and timely recording within fiscal operations.

We look forward to a continuation of these efforts and more as we work to provide greater financial stability for the entirety of the Alice Peck Day Health System.
## STATEMENT OF OPERATIONS
Fiscal Year Ending September 30, 2009

<table>
<thead>
<tr>
<th></th>
<th>Unaudited 2009</th>
<th>Audited 2008</th>
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</thead>
<tbody>
<tr>
<td><strong>Unrestricted Revenue, gains and other support</strong></td>
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<td></td>
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<tr>
<td>Net Patient Service Revenue</td>
<td>$36,379,115</td>
<td>$34,742,462</td>
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<tr>
<td>Other Revenue</td>
<td>4,097,950</td>
<td>4,744,555</td>
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<tr>
<td>Net assets released from restrictions for operations</td>
<td>40,698</td>
<td>30,122</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td>40,517,763</td>
<td>39,517,139</td>
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<tr>
<td><strong>Expenses</strong></td>
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<td></td>
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<tr>
<td>Personnel Expenses</td>
<td>23,574,232</td>
<td>23,490,657</td>
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<tr>
<td>Supplies and other</td>
<td>12,137,655</td>
<td>11,252,928</td>
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<td>Bad Debt Provision</td>
<td>2,135,799</td>
<td>2,832,094</td>
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<td>Insurance</td>
<td>784,348</td>
<td>955,116</td>
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<td>Interest</td>
<td>1,060,643</td>
<td>735,812</td>
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<tr>
<td>Depreciation and amortization</td>
<td>1,671,372</td>
<td>1,736,675</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>41,364,049</td>
<td>41,003,282</td>
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<td><strong>Subtotal</strong></td>
<td>(846,286)</td>
<td>(1,486,143)</td>
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<td>Unrealized gain (loss) on interest rate swap</td>
<td>(279,903)</td>
<td>3,130</td>
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<tr>
<td>Other than temporary decline on investments</td>
<td>–</td>
<td>(243,388)</td>
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<tr>
<td>Net unrealized gains (losses) on investments</td>
<td>368,272</td>
<td>(485,226)</td>
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<tr>
<td>Net assets released from restrictions used for purchase of property, plant and equipment</td>
<td>996,988</td>
<td>–</td>
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<tr>
<td><strong>Increase (decrease) in unrestricted net assets</strong></td>
<td>$239,071</td>
<td>$(2,211,627)</td>
</tr>
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</table>

## CONDENSED BALANCE SHEET
Fiscal Year Ending September 30, 2009

<table>
<thead>
<tr>
<th></th>
<th>Unaudited 2009</th>
<th>Audited 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and short-term investments</td>
<td>$14,670,318</td>
<td>$16,016,758</td>
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<tr>
<td>Other current assets</td>
<td>5,668,317</td>
<td>5,585,954</td>
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<tr>
<td>Property, plant and equipment (net)</td>
<td>34,942,378</td>
<td>21,725,776</td>
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<tr>
<td>Other assets</td>
<td>15,235,158</td>
<td>26,238,028</td>
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<tr>
<td><strong>Total assets</strong></td>
<td>70,516,171</td>
<td>69,566,516</td>
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<tr>
<td>Current liabilities</td>
<td>9,147,753</td>
<td>7,435,748</td>
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<tr>
<td>Long-term debt</td>
<td>41,775,000</td>
<td>41,945,000</td>
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<tr>
<td>Other liabilities</td>
<td>6,742,454</td>
<td>6,674,876</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>57,665,207</td>
<td>56,055,624</td>
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<tr>
<td>Unrestricted net assets</td>
<td>10,619,115</td>
<td>10,380,042</td>
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<tr>
<td>Temporarily restricted net assets</td>
<td>2,205,022</td>
<td>3,104,394</td>
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<tr>
<td>Permanently restricted net assets</td>
<td>26,827</td>
<td>26,456</td>
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<tr>
<td><strong>Total net assets</strong></td>
<td>12,850,964</td>
<td>13,510,892</td>
</tr>
<tr>
<td>Total liabilities and net assets</td>
<td>$70,516,171</td>
<td>$69,566,516</td>
</tr>
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## SUPPORTING STATISTICAL INFORMATION

### Summary of Patient Service Utilization

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Inpatient</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Admissions</td>
<td>750</td>
<td>834</td>
</tr>
<tr>
<td>Births</td>
<td>272</td>
<td>289</td>
</tr>
<tr>
<td>Acute care patient days</td>
<td>2,673</td>
<td>2,747</td>
</tr>
<tr>
<td>Acute care average length of stay</td>
<td>3.6</td>
<td>3.3</td>
</tr>
<tr>
<td>Acute care average daily census</td>
<td>7.3</td>
<td>7.5</td>
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</table>

<table>
<thead>
<tr>
<th><strong>Extended Care Facility</strong></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Long term care resident days</td>
<td>7,513</td>
<td>14,502</td>
</tr>
<tr>
<td>Skilled level resident days</td>
<td>2,083</td>
<td>2,233</td>
</tr>
<tr>
<td>Skilled level average length of stay</td>
<td>14.4</td>
<td>19.9</td>
</tr>
<tr>
<td>Average Daily Census</td>
<td>20.6</td>
<td>45.8</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th><strong>Other</strong></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency Room/ICC visits</td>
<td>9,459</td>
<td>10,622</td>
</tr>
<tr>
<td>Clinic visits</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Robert A. Mesropian Primary Care Center</td>
<td>23,555</td>
<td>24,382</td>
</tr>
<tr>
<td>Women’s Care Center</td>
<td>9,468</td>
<td>9,073</td>
</tr>
<tr>
<td>General Surgery Clinic</td>
<td>1,906</td>
<td>1,912</td>
</tr>
<tr>
<td>Same Day Surgery</td>
<td>2,000</td>
<td>2,008</td>
</tr>
<tr>
<td>Procedures</td>
<td>739</td>
<td>831</td>
</tr>
<tr>
<td>Lab procedures (excludes venipunctures)</td>
<td>83,561</td>
<td>89,245</td>
</tr>
<tr>
<td>PT/OT Visits</td>
<td>5,277</td>
<td>5,897</td>
</tr>
<tr>
<td>Radiology exams</td>
<td>18,439</td>
<td>19,796</td>
</tr>
</tbody>
</table>

### FISCAL YEAR 2009 CASH CHARITABLE CONTRIBUTIONS $717,834

- **17%** Annual Giving Program: $122,213
- **50%** Planned Gifts: $359,644
- **2%** Memorial Giving: $17,695
- **6%** Special Gifts: $40,087
- **25%** 2004 Capital Campaign Pledge Payments: $178,195
I would like the donation directed to your campaign for digital mammography. There are members of our family, including myself, who are very fortunate survivors of breast cancer and those who had more difficulty with the fight—Karen, her mother and my mother. For this reason, a memorial gift directed at digital mammography is especially appropriate.

~ Susan Y. Manaras

Susan is a cousin of Robert A. (Bob) Mesropian, former President and CEO of Alice Peck Day Memorial Hospital. She and her husband John made their gift in memory of Bob’s sister, Karen Mesropian Donoghue, who lost her battle with breast cancer this past year.

We are deeply grateful to Susan and John, whose gift supported APD’s fundraising campaign for digital mammography. Members of our community reached deep and gave generously in fiscal year 2009, contributing more than $700,000 to help APD address a number of critical needs.

The power of philanthropic support is tangible. It enables us to deliver the kind of care our patients have come to trust—quality care that keeps us “moving forward” without losing the highly personal touch that distinguishes APD.

WE THANK ALL WHO CONTINUE TO INVEST IN APD.
Annual Giving Program

LEADERS $5,000+
Anonymous
Kleen, Inc.
Mr. and Mrs. David M. Roby
The Jack and Dorothy Byrne Foundation

INNOVATORS $2,500+
Anonymous
Geokon, Inc.
Peter J. McLaughlin and Jane Kitchel McLaughlin Family Fund
Valley Radiologists Professional Assoc.

PACESETTERS $1,000+
Anonymous
Mrs. Harriette S. Barnes
Barrette Family Fund of the
NH Charitable Foundation-Upper Valley Region
Carroll Concrete Company
Whit and Closey Dickey Fund of the NH Charitable Foundation-Upper Valley Region
Mr. and Mrs. Harry G. Dorman, III
Mr. and Mrs. Romer Holleran
Newport Sand and Gravel
Mr. and Mrs. Jeremy B. Rutter

ASSOCIATES $500+
Ms. Susan W. Almy
Berry, Dunn, McNeil & Parker, LLC
Donald L. Burnham, MD
Central Supply, Inc.
Ms. Susan Cohen
Mrs. Mary S. Cunningham
Mr. and Mrs. Frederick Cushing, Jr.
The Joe and Hellen Darion Foundation
Mr. and Mrs. Conrad F. Frey
Dr. Claudia and Mr. Ralph Gibson
Mr. and Mrs. Ronald Kobylenski
Lake Sunapee Bank
Mascoma Savings Bank
Dr. Peter Mason and
Ms. Laurie Harding
Mrs. Dorothy J. Matthews
Mr. and Mrs. William S. Molloy
Ms. Melanie N. Moore
Mr. and Mrs. Leonard E. Morrissey, Jr.
New England Industries, Inc.
Mr. James O’Brien
Dr. and Mrs. Michael Paine
Dr. and Mrs. Keith C. Rogerson
Ms. Anna M. Romano
Mr. and Mrs. David Ruedig
Vermont Community Foundation
(Ms. Anne S. Segal)
Mr. and Mrs. Stanley A. Wallace
Dr. and Mrs. Arthur Walsh
Mr. William D. Wedgwood
Dr. Andrea Williams and
Mr. Clayton E. Goss

SAMARITANS $250+
Anonymous (2)
Mr. and Mrs. Arthur E. Allen, Jr.
Ms. Susan Baker
Ms. Barbara A. Callahan, CRNA
Mr. Charles T. Depuy, Jr.
Mr. Robert J. Dion
Mr. and Mrs. William T. Doyle
Ms. Norma Jean Guthrie
Mrs. Suzanne E. Harding
Mr. William Igleheart
Mr. John Jackson
Mr. William Josler
Mr. and Mrs. Edward T. Kerrigan
Mr. and Mrs. P. David Lagomarsino
Dr. Bruce Lewis and Ms. Abby Tassel
Mr. and Mrs. William F. Luebbert
Dr. and Mrs. Leon Mann

FRIENDS $100+
Anonymous (5)
Mr. and Mrs. James Adler
Ms. Beyhan Akse1
Alcoholics Anonymous
Allan’s Vending Service, LLC
American Legion – Post 22
American Legion Auxiliary – Unit 22
Mr. Peter H. Armstrong
Ms. Jean H. Baarson
Mrs. Faith B. Baker
Ms. Patricia Bazilchuk
Mr. Ronald H. Bean
Ms. Arlene Biathrow
Mr. and Mrs. Mark W. Blanchard
Mr. and Mrs. Wayne T. Bonhag
Mrs. Jane S. Brandt
Mr. and Mrs. Alan L. Brock

Dr. Susan E. Mooney and
Ms. Patricia M. Negus
Dr. Patrick J. Morhun and
Ms. Susan Barnes-Morhun
Mr. and Mrs. John S. North
Price Chopper's Golub Foundation
Dr. and Mrs. Frederic Rueckert
Saturday Night Live Group
Mr. and Mrs. Mark C. Schleicher
Mr. Hans L. Schlesinger
Mr. John D. Schumacher and
Ms. Jeanne Childs
Mr. and Mrs. J. Barrie Sellers
Mr. and Mrs. Andrew C. Sigler
Dr. and Mrs. James C. Strickler
Trumbull-Nelson Construction Co., Inc.
Mr. and Mrs. Laurence J. Ufford
Mr. and Mrs. Richard F. Vincent
Mr. and Mrs. Stephen B. Wellington
Mr. and Mrs. Huntley Whitacre
Dr. and Mrs. Henry P. Brown, III
Mr. and Mrs. Peter C. Brown
Canaan Lions Club
Mrs. Janet Canillas
Mr. and Mrs. Donald E. Cantlin, Jr
Mrs. Joyeuse G. Cavaney
Mr. Robert W. Christy
Mr. and Mrs. David M. Cioffi
Ms. Virginia L. Close
Clow Construction, LLC
Mr. and Mrs. Allen T. Coker
Ms. Wendy Cole
Rev. Dr. Guy J. D. Collins
Ms. Frances J. Connor
Mr. Frank Coombs and Ms. Sheila Andrews
Mr. and Mrs. Nelson Crawford
Mr. Malcolm S. Crook
Mr. and Mrs. Jere R. Daniell
Mr. J. Andrew Daubenspeck
Mr. and Mrs. Warren D. DeMont
Mr. and Mrs. Armand J. Dionne
Dr. Steven Bachner
Mr. and Mrs. Allen B. DuMont, III
Mrs. Analee P. Durant
Ms. Nancy B. Emery
Mrs. Lillian R. Fellows-Abbott
Mr. and Mrs. Ronald Filfalt
Firetech Sprinkler Corp
Mr. and Mrs. James M. Fitzgibbons
Mr. and Mrs. Peter J. Gardner
Mr. and Mrs. Clark A. Griffiths
Mr. Richard Grossman and Ms. Elaine Warshell, Esq.
Ms. Lorena M. Guarino
Mr. and Mrs. Michael Harris
Mr. and Mrs. Nicholas D. Harvey, Jr.
Mr. and Mrs. William R. Hatch
Dr. Mahlon Hoagland
Mr. and Mrs. John R. Hoffman
Mr. Frank F. Hough
Mr. and Mrs. Carl Hussey
Mr. Bruce N. Johnstone, Sr.
Mr. and Mrs. Robert L. Kaiser
Ms. Karen G. Kayen and Mr. Terry Boone
Mr. and Mrs. Ernest K. Kiefer, Jr.
Dr. and Mrs. William Kmon
Dr. and Mrs. Calvin R. Knights
Mr. William V. Koskuba, Jr. and Ms. Birdie L. Hanson
Mr. and Mrs. Austin Kovacs
Mr. and Mrs. Raymond LaBombard, Sr.
Mr. and Mrs. Richard L. Lewin
Mr. Willmott Lewis, Jr. and Ms. Barbara H. Jones
Ms. Helen S. Lobacz
Dr. Brian Lombardo and Ms. Tracey Bach
Ms. Elsa M. Luker
Mr. and Mrs. W. Grant MacEwan
Mr. and Mrs. Douglas MacGregor
Mr. and Mrs. Francis B. Maguire
Mr. and Mrs. John T. Manaras
Mrs. Mary N. Masland
Mrs. Margot McCaffrey
Mr. and Mrs. Andrew C. McCulloch
Mr. and Mrs. Kurt H. Merrill
Mr. and Mrs. Richard M. Miller
Mr. and Mrs. Robert F. Mitchell
Mr. Charles F. Morgan, CPA, PC
Mrs. Evelyn V. Morse
Mr. Howard Muller
Ms. Merry W. Muller
Mr. and Mrs. William N. Murphy
Mr. and Mrs. Drew Nelson
Mr. and Mrs. George R. Newkirk, Sr.
Mr. and Mrs. Robert R. Nolet
Mr. and Mrs. Francis X. Oscadal
Mr. and Mrs. Judson T. Pierson
Mr. and Mrs. Robert E. Poh
Ms. Elizabeth A. Pollard
Mr. and Mrs. Lloyd Prescott
Pro-Cut International Ltd, LLC
Proforma Unlimited
Ms. Martina A. Quellmann
Mr. Lloyd E. Raymond
Ms. Verna W. Rich
Mr. and Mrs. John C. Richardson
Mr. and Mrs. John P. Richardson
Mrs. Ruth D. Riess
Mary Lougee Ripley Trust
Mr. David H. Robinson
Mr. and Mrs. Daniel J. Rutledge
Mr. and Mrs. E. Waldo Sanders
Mrs. Dorothy M. Sayles
Mr. and Mrs. Paul R. Schwarz
Mr. and Mrs. Edward R. Scovner
Mr. and Mrs. Robert W. Sharkey
Mrs. Doris P. Smith
Mr. and Mrs. Douglas A. Smith
Mrs. Margaret Smith
Mr. Murray Smith
Mr. Orson L. St. John, Jr.
Mrs. Elsie C. Strandberg
Mrs. Eleanor J. Sullivan
Sunday Morning Big Book Group
Dr. Vijay M. Thadani and Ms. Onita Connington
Mr. and Mrs. Dennis Thron
Ms. Ella S. Tobelman
Ms. Charlene L. Toews
Georgia A. Turtle, MD
Twin State Sand and Gravel, Inc.
Mrs. Helen M. Vanier
Ms. Elizabeth Walk
Ms. Dale F. Walter, RN
Dr. and Mrs. John Wasson
Mr. and Mrs. Bruce Waters
Ms. Nora Wijn
Ms. Irene C. Williams
Mr. and Mrs. John Woodward-Poor
Mr. and Mrs. David W. Wright
Mr. and Mrs. Harold B. Wright
Mr. and Mrs. James E. Wright
Ms. Anna A. Yeshilian
Mr. and Mrs. Tsukasa Yoshinaka
Ms. A. Sharon Hughes Young
**SUPPORERS UP TO $100**

Anonymous (11)
Mrs. Ruth C. Adams
Mr. Dominic C. Albanese
Mrs. Dorothy M. Andrews
Mr. and Mrs. Harold L. Armstrong
Mr. and Mrs. Robert C. Baldwin
Mr. and Mrs. Richard R. Bardorf
Ms. M. K. Beach
Mrs. Vivian B. Bement
Ms. Adele Benjamin
Mr. Frederick E. Berg
Mrs. Marjory M. Blood
Ms. Claire Boisvert
Mrs. Rachel Boisvert
Prof. and Mrs. Richard S. Bower
Mr. and Mrs. Stephen G. Brown
Mr. and Mrs. Fay E. Burnham
Mr. and Mrs. Richard P. Burroughs
Mr. and Mrs. Leonard K. Cadwallader
Ms. Connie Carr
Mr. and Mrs. Howard A. Carter
Central Paper Products, Inc.
Ms. Mary Churchill
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We mourn the loss of the three members of the Homestead Society who passed away this past year. Their generous planning for our financial security will benefit APD far beyond their lifetimes.

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Special gifts are restricted to a specific purpose or project, and we are grateful to our supporters who contributed to many of the causes at the Hospital and Harvest Hill.

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