Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	e 201	1 calendar year, or tax y	ear begin	ning 1	0/01 ,201	1, and end	ing		09/30,	20 12		
_			C Name of organization						D Employer ide	ntification n	umber		
В с	heck if ap	oplicable:	ALICE PECK DAY	LIFECAF	RE CENTER, INC								
	Addre		Doing Business As						02-0479	094			
	chang		Number and street (or P.O.	box if mail is r	not delivered to street addr	ess)	Room/suite	<u> </u>	E Telephone nu				
	+	change	`			555)	Troom, ource	,	•				
	Initial	return	10 ALICE PECK D		/ E				(603) 448	3-/4/4			
	Term		City or town, state or country										
	Amer returr	n	LEBANON, NH 037						G Gross receipt		<u>7,375</u>	<u>,440.</u>	
	Applic pendi	cation ing	F Name and address of p	orincipal office	cer: HARRY G. DC	RMAN III	, FACHE	C	H(a) Is this a grou affiliates?	p return for	Yes	X No	
			10 ALICE PECK D	AY DRI	/E LEBANON, NH	03766			H(b) Are all affiliat	es included?	Yes	No	
ī	Tax-ex	empt sta	atus: X 501(c)(3)	501(c) () (insert no.)	4947(a)(1)	or 5	527	If "No," attac	h a list. (see ins	structions)		
J	Websi	ite: 🕨	WWW.ALICEPECKDAY.	ORG					H(c) Group exemp	otion number	>		
			nization: X Corporation		Association Other	>	L Year	of forma	tion: 1996 M		•	NH	
Pa			mmary		- tooocidiicii		1	01.1011110		Diate of regal	40		
Га													
	1		describe the organization's										
8			CE PECK DAY LIFECA										
ä			ISTED LIVING FACI			NDS AT H	ARVEST	нттт,	_ A 66 UNL'I	<u>:</u>			
eru		INDE	EPENDENT LIVING FA	ACILITY	·								
Governance	2	Check	this box 🕨 💹 if the orga	anization di	scontinued its operati	ons or dispos	ed of more t	han 25%	% of its net assets	.			
⋖ర	3	Numb	er of voting members of the	governing	body (Part VI, line 1a)					3		12.	
es	4	Numb	er of independent voting me	embers of the	he governing body (Pa	rt VI, line 1b)				4		9.	
Activities	5	Total ı	number of individuals emplo	ved in cale	ndar vear 2011 (Part V	. line 2a)				5		129.	
Ę	6	Total	number of volunteers (estimate	ate if necess	sarv)	,				6		11.	
٩	-	Total	gross unrelated business rev	enue from F	Part VIII. column (C). lir					7a			
			nrelated business taxable in										
		ivet ui	Trelated business taxable in	come mom i	0111 990-1, 11116 34				Prior Year		urrent Y		
		0 4 !	Shoutiana and manta (Dant VIII	Co. a. 4 le V					459,84			,271.	
Revenue	8	Contri	butions and grants (Part VIII	, line in)		COP	Y FOR	1					
	9	Progra	am service revenue (Part VIII	, line 2g)		PUBLIC IN	SPECTION		6,277,77		7,257		
Re	10	IIIVESI	inent income (Fart VIII, colu	(A), (A)	S 3, 4, and 7u)			」	13,60	0.	6	,008.	
	11		revenue (Part VIII, column (0				
	12		revenue - add lines 8 throug						6,751,21	5.	7,375	<u>,440.</u>	
	13	Grants	s and similar amounts paid (l	Part IX, colu	ımn (A), lines 1-3)		. L		0		C		
	14		its paid to or for members (F		mn (Λ) line (Λ)					0)		
S	15	Salari	es, other compensation, em	ployee bene					3,091,71	8.	3,235,37		
nse	16a		ssional fundraising fees (Part							0			
Expenses			fundraising expenses (Part I)				0	•					
Ĥ			expenses (Part IX, column (- 44-1 445 045)				3,942,50	9.	3,964	,123.	
	l		expenses. Add lines 13-17 (•	7,034,22		7,199	.502.	
			nue less expenses. Subtract					•	-283,01			,938.	
or es		110101	Tao 1000 Oxponicoo. Cabitaot					_	nning of Current Y		End of Ye		
Net Assets or Fund Balances	20	Total	assets (Part X, line 16)						40,245,07		8,428		
\sse	24		, , , , , , , , , , , , , , , , , , , ,					-	38,846,74		6,810		
⊒ t	21		liabilities (Part X, line 26)					•			1,618		
			ssets or fund balances. Sub	tract line 21	from line 20			•	1,398,33	0.	1,010	,013.	
	rt II		gnature Block f perjury, I declare that I have ex	amined this r	eturn including accompa	nvina schedules	and stateme	nte and t	to the best of my ki	nowledge an	d helief it	ie true	
cor	rect, ar	nd comp	olete. Declaration of preparer (otl	ner than offic	er) is based on all informa	ition of which p	reparer has a	ny knowl	edge.	Towledge and	a bellet, it	is true,	
_													
	ign		O'man at attach						Dete				
н	ere		Signature of officer						Date				
			EVALIE M. CROSBY			VP FI	NANCE &	CFO					
			Type or print name and title										
Da!		Print/	Type preparer's name		Preparer's signature		Date		Check if self-	PTI	N		
Paid									employed >	PC	01823	93	
•	oarer Only	Firm's	name BAKER N	EWMAN 8	NOYES				EIN • (01-0494	526		
_	Unity			ST. SU	JITE 302 MANCH	ESTER, N	ин 03101		Phone no. > 8	8002447	444		
May	the I	RS dis	cuss this return with the pre	parer showr	n above? (see instruction	ns)				X	Yes	No	

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2011) Page 2 **Statement of Program Service Accomplishments** Part III Briefly describe the organization's mission: ATTACHMENT 1 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 6,348,064. including grants of \$ 4a (Code:) (Expenses \$) (Revenue \$ 7,257<u>,161.</u>) ALICE PECK DAY LIFECARE CENTER, INC. PROVIDES HOUSING FOR SENIOR CITIZENS IN AN ENVIRONMENT CONDUCIVE TO EXTENDING THE PERIOD THAT THEY CAN LIVE INDEPENDENTLY. SERVICES INCLUDE RESIDENTIAL SERVICES, NUTRITION, MEDICAL CARE, VARIOUS ACTIVITIES AND THE OPPORTUNITY TO EXPAND PERSONAL RELATIONSHIPS. 4b (Code:) (Expenses \$ including grants of \$) (Revenue \$ 4c (Code:) (Expenses \$ including grants of \$) (Revenue \$ 4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$

4e Total program service expenses ► 6,348,064. JSA 1E1020 1.000

Form 990 (2011) Page 3

Part	Checklist of Required Schedules		V	N1 -
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	١.	3.7	
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_		
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	_		
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	l _		37
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	_		37
_	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			3.5
	complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	4.0		3.5
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete	110	x	
L	Schedule D, Part VI	11a	Λ	
D	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," complete Schedule D, Part VII	11b		Х
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	110		21
C	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
ч	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	110		
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
۵	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	1		
•	the organization's separate of consolidated financial statements for the tax year module a roomote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes."			
	complete Schedule D, Parts XI, XII, and XIII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2011) Page **5**

Par				
	Check if Schedule O contains a response to any question in this Part V			. X
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	Enter the framest reported in Box of Fermi 1000. Enter of in not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С		1c	Х	
2.	reportable gaming (gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	10	21	
Za	Statements, filed for the calendar year ending with or within the year covered by this return 129			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			3.7
	organization solicit any contributions that were not tax deductible?	6a		Х
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
7	gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c).	OD.		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	_		
_	organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	9a		
	Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	3.5		
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
_	the organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b 13c			
C - 1.1	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14a		- 21

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Part	"No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or O. See instructions.				
	Check if Schedule O contains a response to any question in this Part VI				X
Sect	ion A. Governing Body and Management				21
000	non A. Coverning Body and management			Yes	No
4.	Enter the number of voting members of the governing body at the end of the tax year. If there are	12			
та	Enter the number of voting members of the governing body at the end of the tax year. If there are 1 1 1 1 1				
	material differences in voting rights among members of the governing body, or if the governing body				
	delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent.	q			
b	Enter the number of voting members modeded in line 14, above, who are independent 11111				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	_		X
_	any other officer, director, trustee, or key employee?		2		
3	Did the organization delegate control over management duties customarily performed by or under the				Х
_	supervision of officers, directors, or trustees, or key employees to a management company or other person'		3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?.		5	3.7	Δ_
6	Did the organization have members or stockholders?		6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or approximately appr		_	3.7	
	one or more members of the governing body?		7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) men				
	stockholders, or persons other than the governing body?		7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken or	luring			
	the year by the following:				
а	The governing body?		8a	X	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Re-	zenue (Code	·.)	
				Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such cha	pters.			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	·	10b		
11a		[11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could	[
-	rise to conflicts?	. 9	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If	"Yes "			
Ū	describe in Schedule O how this was done		12c	Х	
13	Did the organization have a written whistleblower policy?		13	Х	
14	Did the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by	• • • •			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and dec	ision?			
а	The organization's CEO, Executive Director, or top management official		15a		Х
b	Other officers or key employees of the organization		15b	Х	
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)				
16a		ment			
IVa	with a taxable entity during the year?		16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate		104		
D	participation in joint venture arrangements under applicable federal tax law, and take steps to safegual				
	organization's exempt status with respect to such arrangements?	u ille	16h		
Sect	ion C. Disclosure		100		
	List the states with which a serve of this Form 2000 is required to be filed NH.				
17 10	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (So				 nlv)
18	available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request	5011011 D	U I (C)(J)S 01	ı ııy <i>)</i>
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	nflict of	inter	est p	olicy.
	and financial statements available to the public during the tax year.			•	,

State the name, physical address, and telephone number of the person who possesses the books and records of the 20

organization: ▶ ROGER FORMIDONI 10 ALICE PECK DAY DRIVE LEBANON, NH 03766

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Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII x

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for	box,	not ch unles	eck s pe	ition more erson	e than o is both or/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
ATTACHMENT 2	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1033 MIGO)	organization and related organizations
(1) RICHARD S. JENNINGS	1 00	v		v					0	0
	1.00	X		Х				С	Ü	0
(2) RONEY C. HOFFMAN	г о	3.7		٦,						0
VICE CHAIR	.50	X		Х				С	0	0
(3) JUDSON T. PIERSON TREASURER	2.00	X		Х				C	0	0
(4) REV. GUY J.D. COLLINGS	2.00	Λ		^					0	
SECRETARY	1.00	x		Х					0	0
(5) HARRY G. DORMAN III, FACHE	1.00	21		21					, ,	
PRESIDENT & CEO	15.00	x		Х				(323,433.	24,433.
(6) MARK E. MELENDY	13.00								323,133.	21,133.
TRUSTEE	.50	Х							0	0
(7) MARGUERITE B. COLLIER										
HARVEST HILL RESIDENT MEMBER	1.00	Х						C	0	0
(8) JOHN S. NORTH										
WOODLANDS AT HARVEST HILL MEMB	1.00	Х						C	0	0
(9) MIRIAM M. MAGUIRE										
TRUSTEE	.50	Х						C	0	0
(10) ROLANDE ANDREWS										
ADMINISTRATOR (PART YEAR)	60.00	Х		Х				124,874.	0	18,684.
(11) KATHLEEN LABBE										
ADMINISTRATOR HARVEST HILL	50.00	Х		Х				33,696.	0	8,566.
(12) ROBIN SHAFFER										
ADMIN WOODLNDS (PART YEAR)	50.00	Х		Х				C	66,710.	21,267.
(13) ARNOLD LEVIN TRUSTEE	.50	Х						C	0	0
(14) CLOSEY F. DICKEY										
TRUSTEE EMERITUS (NON VOTING)	1.00	Х						C	o	0

Form **990** (2011)

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Part VII Section A. Officers, Directors, Tru	istons Va	v En	nde			and L	Ji~	hast Campanast	od Employ	006 /2	ontinus		age 8
		y ⊑ii	ipic			and r	ııg			ees (co			
(A) Name and title	Average hours per week (describe	box,	unle:	Pos heck ss pe	erson	e than o	an ee)	(D) Reportable compensation from the	Reportation (E) Reportation related organization	n from	Est am c comp	(F) timated ount of other pensation	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-I	MISC)	orga and	om the anization I related nization	l
15) TERRI C. DUDLEY TRUSTEE EMERITUS (NON VOTING)	1.00	Х						C		0			(
16) EVALIE M. CROSBY, CPA, FHFMA VP FINANCE AND CFO	10.00			Х				C	144,	859.		26,4	85.
1b Sub-total							>	158,570.	390,			72,9	
c Total from continuation sheets to Part VII, S	ection A						>	0				26,4	
d Total (add lines 1b and 1c)								158,570.	535,			99,4	35.
2 Total number of individuals (including but not reportable compensation from the organization			iiste L	u a	DOV	e) who	J IE	eceived more man	\$100,000 0	1			
												Yes	No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu											3		Х
4 For any individual listed on line 1a, is the sorganization and related organizations graindividual	eater than	\$15	0,0	00?) If	"Yes	5, "	complete Schedu	ile J for s	uch	4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue co	mpen	sati	on i	fron	n any	un	related organization	on or individ	dual	5		X
Section B. Independent Contractors													
Complete this table for your five highest com- compensation from the organization. Report of year.													
(A)								(B)			(C)		

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

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Pai	rt VII	Statement of Reven	nue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions) and similar amounts not included in Noncash contributions included in	1b 1c 1d ions) 1e s, above	112,271.				
	h	Total. Add lines 1a-1f			112,271.			
ľ				Business Code				
e	2a	RESIDENT SERVICES		623000	5,324,103.	5,324,103.		
ė, E	b	EARNED ENTRANCE FEES		623000	1,859,133.	1,859,133.		
ξ	С	OTHER OPERATING REVENUE		623000	73,925.	73,925.		
Se	d							
Program Service Revenue	е							
ogr	f	All other program service reve	enue					
<u> </u>	g	Total. Add lines 2a-2f		<u> </u>	7,257,161.			
	3	Investment income (including other similar amounts). AT Income from investment of ta	g dividends, inter FTACHMENT	rest, and 3	6,008.			6,008.
	5	Royalties			0			
	"	Royalties	(i) Real	(ii) Personal	J.			
		0	.,	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				
	6a	Gross rents						
	b	Less: rental expenses						
	С	Rental income or (loss)						
	d	Net rental income or (loss)			0			
	7a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)						
	d	Net gain or (loss)			0			
Φ	8a	Gross income from fundrais						
Other Revenue	""	events (not including \$						
Š		of contributions reported on li						
æ								
ē	١	See Part IV, line 18						
ţ	b	Less: direct expenses Net income or (loss) from fund			0			
0	C		_		0			
	9a	Gross income from gaming ac						
		See Part IV, line 19		1				
	b	Less: direct expenses						
	С	Net income or (loss) from gan	ming activities.		0			
	10a	Gross sales of inventor returns and allowances	•					
	b	Less: cost of goods sold		1				
	с	Net income or (loss) from sale			0			
		Miscellaneous Revenu		Business Code				
	11a							
				1				
	b			1				<u> </u>
	C	All -4b						<u> </u>
	d	All other revenue						
	_ e	Total. Add lines 11a-11d			0			
	12	Total revenue. See instruction	15	🗩	7,375,440.	7,257,161.		6,008.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

109	Check if Schedule O contains a response to any question in this Part IX										
Do	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D)						
	, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses						
1	Grants and other assistance to governments and		.,	3							
	organizations in the United States. See Part IV, line 21	0									
2	Grants and other assistance to individuals in										
	the United States. See Part IV, line 22	0									
3	Grants and other assistance to governments,										
	organizations, and individuals outside the										
	United States. See Part IV, lines 15 and 16	0									
4	Benefits paid to or for members	0									
5	Compensation of current officers, directors,										
	trustees, and key employees	211,070.		211,070.							
6	Compensation not included above, to disqualified										
	persons (as defined under section 4958(f)(1)) and										
	persons described in section 4958(c)(3)(B)	0									
7	Other salaries and wages	2,426,261.	2,162,505.	263,756.							
8	Pension plan accruals and contributions (include section	61 565	F0 FF0	0.104							
	401(k) and 403(b) employer contributions)	61,767.	52,573.	9,194.							
9	Other employee benefits	357,252.	328,908.	28,344.							
10	Payroll taxes	179,029.	145,636.	33,393.							
11	Fees for services (non-employees):	0									
	Management	20,414.	702.	19,712.							
	Legal	20,414.	702.	19,712.							
	Accounting	0									
	Lobbying	0									
	Professional fundraising services. See Part IV, line 17 Investment management fees	0									
	•	66,111.	39,824.	26,287.							
g 12	Other	67,084.	2,000.	65,084.							
13	Office expenses	81,795.	66,887.	14,908.							
14	Information technology	0	00,007.1	21/2001							
15	Royalties	0									
16	Occupancy	1,232,825.	1,207,386.	25,439.							
17	Travel	0		,							
18	Payments of travel or entertainment expenses										
	for any federal, state, or local public officials	0									
19	Conferences, conventions, and meetings	1,415.	510.	905.							
20	Interest	415,609.	403,334.	12,275.							
21	Payments to affiliates	0									
22	Depreciation, depletion, and amortization	1,417,085.	1,387,844.	29,241.							
23	Insurance	55,067.	53,931.	1,136.							
24	Other expenses. Itemize expenses not covered										
	above (List miscellaneous expenses in line 24e. If										
	line 24e amount exceeds 10% of line 25, column										
	(A) amount, list line 24e expenses on Schedule O.)	400 211	400 000	100							
_	FOOD AND KITCHEN SUPPLIES	489,311.	489,202.	109.							
	ADMIN EXPENSE PAID TO AHS	70,943.	6 000	70,943.							
	OTHER_EXPENSE	46,464.	6,822.	39,642.							
d											
	All other expenses	7,199,502.	6,348,064.	851,438.							
	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	1,199,304.	0,340,004.	031,430.							
_•	organization reported in column (B) joint costs										
	from a combined educational campaign and fundraising solicitation. Check here ▶ if										
	following SOP 98-2 (ASC 958-720)	0									
JSA	-/!!!!!!	<u> </u>			Form 990 (2011)						

Form 990 (2011) Page **11**

b Less: accumulated depreciation 10b 8, 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities				Page II
Pledges and grants receivable, net Accounts receivable, net Receivables from current and former officers, directors, true employees, and highest compensated employees. Complete Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and comployers and sponsoring organizations of section 501(c)(9) employers and sponsoring organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Total expenses and accrued expenses Rants payable Deferred revenue Tax-exempt bond liabilities		(4)		
Pledges and grants receivable, net Accounts receivable, net Receivables from current and former officers, directors, true employees, and highest compensated employees. Complete Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and comployers and sponsoring organizations of section 501(c)(9) employers and sponsoring organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Accounts payable Grants payable Deferred revenue Tax-exempt bond liabilities	В	(A) eginning of year		(B) End of year
Accounts receivable, net Accounts receivable, net Receivables from current and former officers, directors, true employees, and highest compensated employees. Complete Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and comployers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Tratal assets and accrued expenses Rants payable Deferred revenue Tax-exempt bond liabilities		438,350.	1	811,886.
Accounts receivable, net Receivables from current and former officers, directors, true employees, and highest compensated employees. Complete Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and cemployers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Investments - program-related. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Accounts payable and accrued expenses Grants payable Deferred revenue Tax-exempt bond liabilities		6,165,495.	2	5,345,628.
Accounts receivable, net Receivables from current and former officers, directors, true employees, and highest compensated employees. Complete Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and cemployers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Intengible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Taccounts payable and accrued expenses Rants payable Deferred revenue Tax-exempt bond liabilities		0	3	0
Feceivables from current and former officers, directors, true employees, and highest compensated employees. Complete Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and comployers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation. Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Investments - program-related. See Part IV, line 11 Intangible assets. Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Accounts payable Deferred revenue Tax-exempt bond liabilities		30,849.	4	52,276.
Schedule L Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and comployers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Tax-exempt bond liabilities	istees, key			
Receivables from other disqualified persons (as defined und 4958(f)(1)), persons described in section 4958(c)(3)(B), and comployers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Investments - program-related. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) Takecounts payable and accrued expenses Grants payable Deferred revenue Tax-exempt bond liabilities	Part II of			
7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 40, b Less: accumulated depreciation 10b 8, 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities	ontributing voluntary	0	5 6	0
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation. 10b 8, 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities		0	7	0
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation. 10b 8, 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities		24,023.	8	24,584.
10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation		53,945.	9	58,914.
other basis. Complete Part VI of Schedule D b Less: accumulated depreciation. 10b 8, 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities		33,7131		33,7211
b Less: accumulated depreciation. 10b 8, 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities	318,986.			
11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities		33,151,967.	10c	31,796,392.
12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities			11	0
13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities			12	0
14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities			13	0
15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities			14	0
16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities		380,448.	15	338,341.
17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities		40,245,077.	16	38,428,021.
18 Grants payable 19 Deferred revenue A. 20 Tax-exempt bond liabilities		580,365.	17	513,860.
19 Deferred revenue A. 20 Tax-exempt bond liabilities		0	18	0
20 Tax-exempt bond liabilities	ICH 4	19,482,727.	19	20,024,888.
		17,016,632.	20	13,838,398.
TILE I ESCION OF CUSTOMIA ACCOUNT HADBITY. COMPLETE PAIL IN OF S	Schedule D	0	21	0
21 Escrow or custodial account liability. Complete Part IV of S 22 Payables to current and former officers, directors, trus employees, highest compensated employees, and disqualifie	stees, key			
employees, highest compensated employees, and disqualifie	d persons.			
Complete Part II of Schedule L		0	22	0
23 Secured mortgages and notes payable to unrelated third parties		0	23	0
24 Unsecured notes and loans payable to unrelated third parties		0	24	0
25 Other liabilities (including federal income tax, payables to related				
parties, and other liabilities not included on lines 17-24). Comple	te Part X			
of Schedule D		1,767,023.	25	2,432,862.
26 Total liabilities. Add lines 17 through 25		38,846,747.	26	36,810,008.
Organizations that follow SFAS 117, check here X and collines 27 through 29, and lines 33 and 34.	complete			
27 Unrestricted net assets		874,700.	27	1,022,987.
28 Temporarily restricted net assets		523,630.	28	595,026.
29 Permanently restricted net assets		0	29	0
lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances				
2 30 Capital stock or trust principal, or current funds	and			
31 Paid-in or capital surplus, or land, building, or equipment fund	<u>.</u>		30	
32 Retained earnings, endowment, accumulated income, or other fu	and			
33 Total net assets or fund balances	and		30	
34 Total liabilities and net assets/fund balances	and	1,398,330.	30 31	1,618,013.

Form 990 (2011) Page **12 Reconciliation of Net Assets** Part XI Check if Schedule O contains a response to any question in this Part XI............ 7,375,440. 1 1 7,199,502. 2 2 175,938. 3 3 1,398,330. 4 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 43,745. 5 5 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, 1,618,013. Part XII **Financial Statements and Reporting** No X Accrual Accounting method used to prepare the Form 990: Cash Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Χ **b** Were the organization's financial statements audited by an independent accountant? 2b Х c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c X If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: Both consolidated and separate basis X Consolidated basis Separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the 3a Χ

required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

		ne organization							Emplo	yer iden			per	
_		PECK DAY LIFEC							<u> </u>			9094		
Pai				s (All organizations mu						uctions				
The	orga	•		cause it is: (For lines 1 the	_		-		-					
1				association of churches of		ed in s	ection	170(b)((1)(A)(i)					
2				(1)(A)(ii). (Attach Schedule	-									
3		•	•	ervice organization descri			•							
4		A medical researc	h organization op	erated in conjunction wi	th a h	ospita	l descr	ibed in	sectio	n 170(k)(1)(4)(iii).	Enter 1	:he
		hospital's name, cit												
5		An organization op	perated for the bea	nefit of a college or unive	ersity	owned	l or ope	erated l	by a go	vernme	ntal u	ınit des	cribed	in
		section 170(b)(1)(A		·										
6	Щ		-	or governmental unit desc										
7		An organization that	at normally receive	es a substantial part of its	s supp	ort fro	m a go	vernme	ental un	it or fro	m th	e gene	ral pub	olic
		described in sectio												
8	Щ			on 170(b)(1)(A)(vi). (Com										
9	X	-	-	es: (1) more than 331/3%									_	
		•		exempt functions - subj										
				ome and unrelated busing						n 511	tax) f	rom b	usiness	ses
				ne 30, 1975. See section	•				,	_				
10		-	-	ted exclusively to test for	-	-				-				
11		•	•	rated exclusively for the			•					•		
				ipported organizations de									secti	on
				es the type of supporting					lines 11		_			
		a Type I	b Type				ally inte	•		d		e III - O		
е		By checking this I			•		•	•			•			
		•		gers and other than one	or mo	re pur	oliciy su	pported	organ	izations	aes	cribea i	n sect	ion
	509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I. Type II. or Type III supporting													
f	If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting											\neg		
organization, check this box										∟				
g		=	1006, has the organ	nization accepted any gift	or coi	ntributi	on from	any oi	tne					
		following persons?	مانده مداد مد نمطنده	atly controls sither slan		- a - th -	طفئين سم		م ماممه	مئاممائس	/::\		Yes I	No.
				ectly controls, either alon	persor	is desci	nbea in	(11)	11 (1)	162 1	_			
		(ii) A family memb		dy of the supported organ	ızalıdı	٠						11g(i) 11g(ii)		—
			•	on described in (i) or (ii) al	201/02							11g(iii)		—
h		` '	•	ut the supported organiza								119(11)		—
h		ame of supported		(iii) Type of organization			(A) Did v	ou notifu	643.1	o tho	6	dil Amo	ınt of	—
		organization	(ii) EIN	(described on lines 1-9	organi	Is the zation in		ou notify anization		s the zation in	,	ii) Amoı suppo		
		-		above or IRC section (see instructions))	your go	listed in overning		. (i) of		rganized U.S.?				
				(see instructions))	Yes	No	Yes	Ipport?	Yes	No				
					100		1.63	.40	1.63	.,,,				—
(A)														
														—
(B)														
														—
(C)														
														—
(D)														
(E)														
(E)														
Tota		work Reduction Act N	Notice see the Instru	ctions for					941	hedule A	(Form	990 or 0	00-E7\ 2	011
1 01 1	aper	WOLK INCUMULION ACLI	101100, 300 HIC HISHU	ULIU113 IUI					3C	icuule A	(LOUD	330 OI 3	20-EZ) Z	UII

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011 Page 2

Par	Support Schedule for Or (Complete only if you chec Part III. If the organization f	ked the box or	n line 5, 7, or 8	of Part I or if	f the organizat	ion failed to qu			
Sec	tion A. Public Support								
Cale	llendar year (or fiscal year beginning in) (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total								
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")								
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf								
3	The value of services or facilities furnished by a governmental unit to the organization without charge								
4	Total. Add lines 1 through 3								
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).								
6	Public support. Subtract line 5 from line 4.								
	tion B. Total Support					1			
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources								
9	Net income from unrelated business activities, whether or not the business is regularly carried on								
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)								
11	Total support. Add lines 7 through 10								
12	Gross receipts from related activities, etc. (,				12			
13	First five years. If the Form 990 is f organization, check this box and stop here								
Sec	tion C. Computation of Public Sup								
14	Public support percentage for 2011 (li					14	%		
15	Public support percentage from 2010	Schedule A, Pa	art II, line 14			15	%_		
16a	331/3% support test - 2011. If the o								
	this box and stop here. The organizati								
b	331/3% support test - 2010. If the								
	check this box and stop here. The org								
17a	10%-facts-and-circumstances test - 10% or more, and if the organization Part IV how the organization meets	meets the "fa	cts-and-circums	tances" test, ch	neck this box a	nd stop here. E	Explain in		
b	organization	2010. If the or	ganization did n	ot check a box	k on line 13, 16	a, 16b, or 17a,	and line		
	15 is 10% or more, and if the org Explain in Part IV how the organzati	on meets the "	facts-and-circun	nstances" test.	The organization	on qualifies as a	a publicly		
18	supported organization Private foundation. If the organization								
. •	instructions								

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	,		,,		,	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	375,297.	14,628.	22,548.	459,844.	112,271.	984,588.
2	` ' ' '	37372371	11,020.	2273101	135 / 611.	112/2/11	30173001
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	2 104 000	2 264 500	4 620 060	6 000 001	B 05B 161	04 640 654
3	Gross receipts from activities that are not an	3,104,082.	3,364,792.	4,638,868.	6,277,771.	7,257,161.	24,642,674.
3	· ·						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5	3,479,379.	3,379,420.	4,661,416.	6,737,615.	7,369,432.	25,627,262.
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b.						
8	Public support (Subtract line 7c from						
	line 6.)						25,627,262.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6	3,479,379.	3,379,420.	4,661,416.	6,737,615.	7,369,432.	25,627,262.
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources	87,366.	24,236.	13,193.	13,600.	6,008.	144,403.
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b	87,366.	24,236.	13,193.	13,600.	6,008.	144,403.
11	Net income from unrelated business	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,		2,2221	
	activities not included in line 10b,						
	whether or not the business is regularly						
40	carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	3,566,745.	3,403,656.	4,674,609.	6,751,215.	7,375,440.	25,771,665.
14	First five years. If the Form 990 is for				<u> </u>	·	
	organization, check this box and stop here .	· ·			•	•	^ ′
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2011 (line 8)		<u> </u>	nn (f))		15	99.44%
16	Public support percentage from 2010 Sche					16	98.58%
_	tion D. Computation of Investmer					10	JU.JU /0
	-			3 column (f))		17	.56%
17	Investment income percentage for 2011 (lin						1.42%
18	Investment income percentage from 2010					18	
19a	331/3% support tests - 2011. If the org						. \square
_	17 is not more than 331/3%, check th	-	-	•	• •		
b	331/3% support tests - 2010. If the orga				•		
	line 18 is not more than 331/3%, check		-	•		• • •	
20	Private foundation. If the organization	did not check a	a box on line 1	14, 19a, or 19b,	check this box	x and see instru	ctions

Schedule A (Form 990 or 990-EZ) 2011 Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Name of the organization		Employer identification number						
ALICE PECK DAY LIF	ECARE CENTER, INC.							
		02-0479094						
Organization type (check of	one):							
Filers of:	Section:							
Form 990 or 990-EZ								
	4947(a)(1) nonexempt charitable trust not treated as a private	foundation						
	527 political organization							
Form 990-PF	501(c)(3) exempt private foundation							
	4947(a)(1) nonexempt charitable trust treated as a private foun	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation							
property) from ar	on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,00 my one contributor. Complete Parts I and II.	00 or more (in money or						
Special Rules								
under sections 50	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % suppo 09(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Fo and II.	the year, a contribution of						
during the year, t	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received fro total contributions of more than \$1,000 for use <i>exclusively</i> for religious, charproses, or the prevention of cruelty to children or animals. Complete Parts I	ritable, scientific, literary,						
during the year, on not total to more year for an <i>exclus</i>	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received fro contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but than \$1,000. If this box is checked, enter here the total contributions that we sively religious, charitable, etc., purpose. Do not complete any of the parts urganization because it received nonexclusively religious, charitable, etc., coryear	these contributions did vere received during the nless the General Rule atributions of \$5,000 or						
990-EZ, or 990-PF), but it n	nat is not covered by the General Rule and/or the Special Rules does not file nust answer "No" on Part IV, line 2, of its Form 990; or check the box on line 20-PF. to certify that it does not meet the filing requirements of Schedule B (e Schedule B (Form 990, e H of its Form 990-EZ or on						

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization ALICE PECK DAY LIFECARE CENTER, INC.

Employer identification number 02-0479094

Part I	Contributors	(see instructions).	. Use duplicate c	opies of Part I if	additional space is needed.
--------	---------------------	---------------------	-------------------	--------------------	-----------------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1_		\$12,951.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2 _		\$64,200.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3 _		\$15,000.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4 _		\$15,000.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)			
(a)						
No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
No.						
(a)		Total contributions	Person Payroll Noncash (Complete Part II if there is			

Name of organization ALICE PECK DAY LIFECARE CENTER, INC.

Employer identification number

02-0479094

Part II Nonca	ash Property (see instructions). Use duplicate copies	s of Part II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization ALICE PECK DAY LIFECARE CENTER, INC.

Employer identification number

02-0479094

For o	rganizations completing Part III, eibutions of \$1,000 or less for the	enter the total of <i>exc</i> e year. (Enter this inf	lusively religiou ormation once	th (e) and the following line entry. us, charitable, etc., e. See instructions.) ▶\$		
Use	duplicate copies of Part III if additi	onal space is neede	d			
a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transf	er of gift			
	Transferee's name, address, a	nd ZIP + 4	Re	lationship of transferor to transferee		
) No. rom art I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
_ _						
		(e) Transf	er of gift			
	Transferee's name, address, a	nd ZIP + 4	Re	lationship of transferor to transferee		
_						
) No. rom art I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
_						
-				_		
		(e) Transf	er of gift			
	Transferee's name, address, a	nd ZIP + 4	Re	lationship of transferor to transferee		
) No. rom art I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
-						
		(e) Transf	er of gift			
	Transferee's name, address, and ZIP + 4			Relationship of transferor to transferee		
_						
-						
-						

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations

SCHEDULE D (Form 990)

Supplemental Financial Statements

20**11**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service
Name of the organization

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Nam	e of the organization		Employer identification number
AL:	ICE PECK DAY LIFECARE CENTER, INC.		02-0479094
Pa	Organizations Maintaining Donor Advised Funds or Oth organization answered "Yes" to Form 990, Part IV, line 6.		or Accounts. Complete if the
	(a) Donor a	dvised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing t	hat the assets held i	n donor advised
6	funds are the organization's property, subject to the organization's excl Did the organization inform all grantees, donors, and donor advisors in	usive legal control?	Yes L No
•	only for charitable purposes and not for the benefit of the donor or do	• •	
	conferring impermissible private benefit?		
Pa	rt II Conservation Easements. Complete if the organization a	answered "Yes" to	Form 990. Part IV. line 7.
1	Purpose(s) of conservation easements held by the organization (check		
	Preservation of land for public use (e.g., recreation or education)		of an historically important land area
	Protection of natural habitat		of a certified historic structure
	Preservation of open space	1 100017441011	or a continea motorio stractare
2	Complete lines 2a through 2d if the organization held a qualified consequence on the last day of the tax year.	ervation contribution	in the form of a conservation
	dubomont on the last day of the tax year.		Held at the End of the Tax Year
•	Total number of conservation easements		
a b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified historic structure inc		
d	Number of conservation easements on a certified historic structure inc. Number of conservation easements included in (c) acquired after 8/17		
u	historic structure listed in the National Register		_ 2d
3	Number of conservation easements modified, transferred, released, e		
•	tax year ►	Attinguished, or term	indica by the organization during the
4	Number of states where property subject to conservation easement is	located >	
5	Does the organization have a written policy regarding the periodic more		
	violations, and enforcement of the conservation easements it holds?		-
6	Staff and volunteer hours devoted to monitoring, inspecting, and enfor		
7	Amount of expenses incurred in monitoring, inspecting, and enforcing	conservation easem	ents during the year
•	►\$	oonoorvation casem	onto daning the year
8	Does each conservation easement reported on line 2(d) above satisfy	the requirements of	section 170(h)(4)(B)
	(i) and section 170(h)(4)(B)(ii)?		Yes 🗀 No
9	In Part XIV, describe how the organization reports conservation easer	nents in its revenue a	nd expense statement, and
	balance sheet, and include, if applicable, the text of the footnote to the	e organization's finar	icial statements that describes the
	organization's accounting for conservation easements.		
Pa	rt III Organizations Maintaining Collections of Art, Historical Complete if the organization answered "Yes" to Form 990	Treasures, or Oth D, Part IV, line 8.	er Similar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958) works of art, historical treasures, or other similar assets held for public service, provide, in Part XIV, the text of the footnote to its finance	, not to report in its public exhibition, ed al statements that de	revenue statement and balance sheet lucation, or research in furtherance of escribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 95		
	works of art, historical treasures, or other similar assets held for public service, provide the following amounts relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasur		<u> </u>
	following amounts required to be reported under SFAS 116 (ASC 958)	relating to these iter	ns:
a	Revenues included in Form 990, Part VIII, line 1		
<u>b</u>	Assets included in Form 990, Part X		> D

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011 Page **2**

Par	t III Organizations Maintaining Colle	ections of	Art, Hist	orical Tre	easures	, or	Other	Similar Asset	s (con	ntinued)
3	Using the organization's acquisition, access	ssion, and o	other reco	ords, chec	k any o	f the	follow	ring that are a	signific	ant use	e of its
	collection items (check all that apply):		_								
а	Public exhibition		d	Loa	an or exc						
b	Scholarly research		е	Oth	ner						
С	Preservation for future generations	3									
4	Provide a description of the organization's	collections	s and exp	lain how	they fur	ther	the org	ganization's exe	mpt p	urpose	in Part
	XIV.										
5	During the year, did the organization solicit									_	
	assets to be sold to raise funds rather than	to be mainta	ained as p	art of the	organiza	ation's	s collec	ction?		Yes	No
Par	t IV Escrow and Custodial Arranger				nization	ansv	wered	"Yes" to Form	1 990,	Part IV	,
	line 9, or reported an amount or	n Form 990	0, Part X	, line 21.							
1a	Is the organization an agent, trustee, custoo			-							
	included on Form 990, Part X?									Yes	No
b	If "Yes," explain the arrangement in Part XIV	/ and comp	lete the fo	ollowing ta	ble:						
								Amour	nt		
С	Beginning balance					1 c					
d	Additions during the year					1d					
е	Distributions during the year										
f	Ending balance										
2a	Did the organization include an amount on		Part X, lin	e 21?					. 🔲	Yes	No
	If "Yes," explain the arrangement in Part XIV										
Par	Ţ										
4 -		urrent year	(b) Pi	ior year	(c) Two	o years	s back	(d) Three years ba	ack (e) Four year	ars back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains,										
.	and losses										
u	Grants or scholarships										
е	Other expenditures for facilities .										
	and programs										
	Administrative expenses End of year balance										
g				/!:		(-)\ I	.				
2	Provide the estimated percentage of the cu			ce (line 1g	, column	(a)) r	neid as:	1			
a	Board designated or quasi-endowment		_%								
0	Permanent endowment %	0/									
C	Temporarily restricted endowment ▶ The percentages in lines 2a, 2b, and 2c sho		000/								
32	Are there endowment funds not in the poss			zation that	aro bol	4 004	Ladmin	sistered for the			
Ju	organization by:	6551011 01 11	ie organii	Zalion mai	are nei	u anu	aumm	iistered for the		Ye	s No
	(i) unrelated organizations								3	Ba(i)	5 110
	(ii) related organizations								_	a(ii)	+-
b	If "Yes" to 3a(ii), are the related organization									3b	+
4	Describe in Part XIV the intended uses of the									0.0	
Par											
ı aı	Description of property		other basis		or other ba	cic	(c) Acc	umulated	(d) D	ook value	
	Decempation of property	· · ·	tment)	` '	other)	313		eciation	(u) D	ook value	
1a	Land				348,16	3.				348	,163.
b	Buildings				132,04		5,9	20,688.	2:	9,211	
С	Leasehold improvements			1			<u> </u>			•	
d	Equipment			4,	168,13	6.	2,2	72,395.		1,895	,741.
е	Other				670,64			29,511.			,133.
Tota	I. Add lines 1a through 1e. (Column (d) mus	t equal Forn	n 990, Pai						3:	1,796	

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011 Page 3

Part VII	Investments - Other Securities. See	Form 990, Part	X, line 12.		·
-	(a) Description of security or category (including name of security)	(b) Book valu		(c) Method of valuate Cost or end-of-year mark	
(1) Financi	al derivatives				
	-held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
<u>(G)</u> (H)		. – –			
<u>(</u>)					
	nn (b) must equal Form 990, Part X, col. (B) line 12.)	•			
Part VIII		•	X. line 13.		
	(a) Description of investment type	(b) Book valu		(c) Method of valuate Cost or end-of-year mark	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Part IX	on (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. See Form 990, Part X	/ line 15			
Partix	Other Assets. See Form 990, Fait A	(a) Description			(b) Book value
(1)		(a) Description			(b) Dook value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
	nn (b) must equal Form 990, Part X, col. (B) line 15.)			<u> </u>	
Part X	Other Liabilities. See Form 990, Par	<u> </u>			
1.	(a) Description of liability	(b) Boo	ok value		
	ral income taxes DENT DEPOSITS		182,998.		
	ALIZED GAIN/LOSS ON INTEREST		259,625.		
	TO AFFILIATES		990,239.		
(5)			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
(6)					
(7)					
(8)					
(9)					
(10)					
(11)					
Total. (Colur	mn (b) must equal Form 990, Part X, col. (B) line 2	25.) 🕨 2,4	432,862.		
2 EINI 40 /	ASC 740) Footpote In Part XIV provide the	he text of the footn	ote to the o	ragnization's financial statement	to that raparts the

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

JSA 1E1270 1.000

Sched	lule D (Form 990) 2011					Page 4
Par	t XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Sta	ten	nen	ts		
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1			
2	Total expenses (Form 990, Part IX, column (A), line 25)		2			
3	Excess or (deficit) for the year. Subtract line 2 from line 1	[3			
4	Net unrealized gains (losses) on investments		4			
5	Donated services and use of facilities		5			
6	Investment expenses		6			
7	Prior period adjustments		7			
8	Other (Describe in Part XIV.)		8			
9	Total adjustments (net). Add lines 4 through 8	•	9			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9		10	,		
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue per		turr	1		
1	Total revenue, gains, and other support per audited financial statements			1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	• •	• •			
а	Net unrealized gains on investments 2a					
b						
c						
d						
е		_		2e		
3	Subtract line 2e from line 1		• •	3		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	•				
а						
b						
c				4c		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		• •	5		
Par	t XIII Reconciliation of Expenses per Audited Financial Statements With Expenses pe			rn		
1	Total expenses and losses per audited financial statements			1		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		• •			
а	5					
b						
С						
d						
е	Add lines 2a through 2d	_		2e		
3	Subtract line 2e from line 1			3		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	-				
а	Investment expenses not included on Form 990, Part VIII, line 7b					
b						
С	Add lines 4a and 4b			4c		
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		: :	5		
Par	t XIV Supplemental Information		'			
Part \	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also co					
SEE	PAGE 5					
		-			-	-

Page 5

SCHEDULE D, PART X, LINE 2:

THE SYSTEM CONSISTS OF NOT-FOR-PROFIT CORPORATIONS AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, ALL OF WHICH ARE EXEMPT FROM FEDERAL INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE CODE. MANAGEMENT EVALUATED THE SYSTEM'S TAX POSITIONS AND CONCLUDED THE SYSTEM MAINTAINED ITS TAX EXEMPT STATUS, DOES NOT HAVE ANY SIGNIFICANT UNRELATED BUSINESS INCOME, AND HAD TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE CONSOLIDATED FINANCIAL STATEMENTS. WITH FEW EXCEPTIONS, THE SYSTEM IS NO LONGER SUBJECT TO INCOME TAX EXAMINATION BY THE U.S. FEDERAL OR STATE TAX AUTHORITIES FOR YEARS PRIOR TO 2009.

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

ALICE PECK DAY LIFECARE CENTER, INC. 02-0479094 **Questions Regarding Compensation** Part I

			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form				
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel Housing allowance or residence for personal use				
	Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)				
	Total activate (e.g., mais, original)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment				
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b			
2	explain	10			
2	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the				
•	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a				
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.				
	Compensation committee Written employment contract				
	Independent compensation consultant Compensation survey or study				
	Form 990 of other organizations Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing				
_	organization or a related organization:	4-		77	
a	Receive a severance payment or change-of-control payment?	4a		X	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b 4c		X	
С					
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only costion F04/c)/2) and F04/c)/4) argonizations must complete lines F 0				
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.				
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
	compensation contingent on the revenues of:	_	7.7		
а	The organization?	5a	X	37	
b	Any related organization?	5b		X	
_	If "Yes" to line 5a or 5b, describe in Part III.				
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
	compensation contingent on the net earnings of:				
а	The organization?	6a		X	
b	Any related organization?	6b		X	
	If "Yes" to line 6a or 6b, describe in Part III.				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed				
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject				
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe				
	in Part III	8		X	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	9			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

ALICE PECK DAY LIFECARE CENTER, INC. 02-0479094

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
(i)	0	C	0				
1 HARRY G. DORMAN III, FA	278,317.	(45,116.	9,800.	14,633.	347,866.	
(i)		C	0				
2 EVALIE M. CROSBY, CPA, (ii)	131,128.	(13,731.	5,992.	20,493.	171,344.	
(i)							
)						
(i)							
4 (ii))						
(i)							
(i)							
<u>6</u> (ii)							
(i)			ļ				
7 (ii)							
(i)			ļ				
8 (ii)							
(i)							
9 (ii)							
(i)							
10 (ii)							
(i)							
(i)							
12 (ii)							
(i)							
(i)		ļ	 				
14 (ii)							
(i)		ļ	 				
(i)		ļ	 				
)						1.1.1/5 200\ 2014

ALICE PECK DAY LIFECARE CENTER, INC. 02-0479094

Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 5:

SCHEDULE J

ROLANDE ANDREWS, PART YEAR ADMINISTRATOR OF THE ORGANIZATION, AND ROBIN SHAFFER, PART YEAR ADMINISTRATOR OF WOODLANDS, EACH SERVED AS SALES AGENTS FOR THE NEW WOODLANDS FACILITY. EACH WAS PAID AN INCENTIVE BASED UPON UNITS SOLD.

FORM 990, SCHEDULE J, PART II:

SALARY AND BENEFIT EXPENSE FOR THE CEO AND CFO ARE CHARGED TO APD HEALTH SYSTEMS, CORP. AND THEN ALLOCATED TO ALICE PECK DAY MEMORIAL HOSPITAL AND ALICE PECK DAY LIFECARE CENTER, INC. BASED ON THE RELATIVE SHARE OF SERVICES PERFORMED FOR THOSE ENTITIES. ON THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS THESE EXPENSES ARE INCLUDED IN SALARIES AND BENEFITS EXPENSE. ON LINE 24(B) OF FORM 990, SCHEDULE IX, THESE EXPENSES (\$70,943) HAVE BEEN RECLASSIFIED FROM SALARY AND BENEFIT EXPENSE TO LINE 24(B).

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

► See separate instructions.

Name of the organization Employer identification number 02-0479094 ALICE PECK DAY LIFECARE CENTER, INC. Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Is	sue price	(f) De	escription of p	urpose	(g) De	feased	(h) C beha issu	If of	(i) Po finan	
									Yes	No	Yes	No	Yes	П
A BUSINESS FINANCE AUTHORITY OF THE STATE OF NH	52-1304598		11/30/2010	17	,211,000.	CURRENT REF	JND EXISTIN	NG BONDS		х		х		
														Γ
В														
С												<u> </u>		L
D														L
Part II Proceeds					_			_						_
			_		Α		В	С				D		_
1 Amount of bonds retired														_
2 Amount of bonds legally defeased														_
3 Total proceeds of issue				17,2	11,000									
4 Gross proceeds in reserve funds														_
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows				17,1	48,036									
7 Issuance costs from proceeds					62,964									
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds														
11 Other spent proceeds														
12 Other unspent proceeds														
13 Year of substantial completion				201	0									
				Yes	No	Yes	No	Yes	No	,	Yes	3	No	<u> </u>
14 Were the bonds issued as part of a current refunding	issue?			X										
15 Were the bonds issued as part of an advance refunding	ng issue?				X									
16 Has the final allocation of proceeds been made?				X										
17 Does the organization maintain adequate books and records to supp	oort the final allocat	ion of proceeds	?	X										_
Part III Private Business Use														
					A		В	C	:			D		
1 Was the organization a partner in a partnership, or a				Yes	No	Yes	No	Yes	No	,	Yes		No	
property financed by tax-exempt bonds?					X									
2 Are there any lease arrangements that may result in private					X									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

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									Page 2
Part III Private Business Use (Continued)	2010	BONDS							
			4		В		C)
3a Are there any management or service contracts that may result in private bus use of bond-financed property?		Yes	No X	Yes	No	Yes	No	Yes	No
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside of to review any management or service contracts relating to the financed property?	ounsel								
c Are there any research agreements that may result in private business use of financed property?			Х						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or outside counsel to review any research agreements relating to the financed proper	other								ı
4 Enter the percentage of financed property used in a private business use by e other than a section 501(c)(3) organization or a state or local government			%		%		%		%
 Enter the percentage of financed property used in a private business use result of unrelated trade or business activity carried on by your organizanother section 501(c)(3) organization, or a state or local government Total of lines 4 and 5 	zation, ▶		% %		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?		Х							
D / IV Aulaitua era									
Part IV Arbitrage									
		A		В		С)
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Li Arbitrage Rebate, been filed with respect to the bond issue?	eu of	Yes	No X	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?		X							
3a Has the organization or the governmental issuer entered into a qualified hedge respect to the bond issue?		X							ı
b Name of provider	TD E	BANKNORT	H, N.A.						
c Term of hedge			5.000						
d Was the hedge superintegrated?			X						
e Was the hedge terminated?			X						
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?			X						
b Name of provider									
c Term of GIC									
d Was the regulatory safe harbor for establishing the fair market value of the GIC sat									
5 Were any gross proceeds invested beyond an available temporary period?			X						
6 Did the bond issue qualify for an exception to rebate?		X							
Part V Procedures To Undertake Corrective Action Check the box if the organization established written procedures to ensure that violation									ıry
closing agreement program if self-remediation is not available under applicable regulation. Part VI Supplemental Information. Complete this part to provide additional									No

JSA 1E1296 1.000

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

ALICE PECK DAY LIFECARE CENTER, INC.

Employer identification number 02-0479094

FORM 990. PART VI, LINE 15A

CEO'S COMPENSATION:

THE ORGANIZATION'S CEO/PRESIDENT IS COMPENSATED BY A RELATED

ORGANIZATION, ALICE PECK DAY HEALTH SYSTEMS, CORP. A COMPENSATION REVIEW

IS NOT CONDUCTED BY ALICE PECK DAY LIFECARE CENTER, INC.; HOWEVER THE

COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES FOR ALICE PECK DAY HEALTH

SYSTEMS CORP. IS RESPONSIBLE FOR DETERMINING THE COMPENSATION OF THE

CHIEF EXECUTIVE OFFICER/PRESIDENT. THE VICE PRESIDENT OF HUMAN RESOURCES

AND ORGANIZATIONAL DEVELOPMENT PROVIDES COMPENSATION SURVEY DATA OF

COMPARABLE ORGANIZATIONS WITH APPROXIMATELY THE SAME-SIZE STAFF AND

SPENDING IN A LOCATION OF SIMILAR SIZE. THE COMMITTEE DETERMINES THE

APPROPRIATE COMPENSATION AND APPROVES AN AMOUNT THAT IS THEN COMMUNICATED

TO THE VICE PRESIDENT OF HUMAN RESOURCES AND ORGANIZATIONAL DEVELOPMENT

FOR ADJUSTMENT.

FORM 990, PART VI, SECTION A, LINE 6:
ALICE PECK DAY HEALTH SYSTEMS, CORP., A CHARITABLE CORPORATION, ACTING BY
AND THROUGH ITS BOARD OF TRUSTEES, IS THE SOLE MEMBER OF THE

ORGANIZATION.

FORM 990, PART VI, SECTION A, LINE 7A:

ALL TRUSTEES SHALL BE ELECTED BY THE BOARD OF TRUSTEES OF THE MEMBER AT

THE ANNUAL MEETING OF THE MEMBER. A NOMINATION SLATE FOR THE TRUSTEES

SHALL BE SUBMITTED BY THE GOVERNANCE COMMITTEE OF THE MEMBER. ANY

TRUSTEE MAY BE REMOVED AT ANY TIME, WITH OR WITHOUT CAUSE, BY THE MEMBER.

VACANCIES ON THE BOARD OF TRUSTEES DUE TO DEATH, RESIGNATION, OR OTHER

CAUSE EXCEPT REMOVAL SHALL BE FILLED BY ELECTION BY THE REMAINING MEMBERS

OF THE BOARD. VACANCIES CAUSED BY REMOVAL SHALL BE FILLED BY ELECTION BY

THE MEMBER. TRUSTEES ELECTED TO FILL VACANCIES SHALL HOLD OFFICE UNTIL

THE NEXT ANNUAL MEETING OF THE MEMBER, AT WHICH TIME SUCCESSORS SHALL BE

ELECTED IN THE MANNER PROVIDED FOR IN THE CASE OF ORIGINAL ELECTIONS.

FORM 990, PART VI, SECTION A, LINE 7B THE ORGANIZATION'S ANNUAL OPERATING BUDGET AND ALL CAPITAL BUDGETS SHALL BE SUBJECT TO APPROVAL BY THE MEMBER. ANY OVERALL STRATEGIC PLAN FOR THE ORGANIZATION, INCLUDING THE DEVELOPMENT OF OFF-SITE FACILITIES OR THE ADDITION OF NEW PROGRAMS AND AFFILIATIONS WITH OTHER INSTITUTIONS, SHALL BE CONSISTENT WITH THE STRATEGIC PLAN OF THE MEMBER AS DETERMINED BY THE MEMBER. THE BORROWING OF ANY SUM IN EXCESS OF \$50,000 WHICH HAS A STATED TERM OF GREATER THAN ONE YEAR OR WHICH IS SECURED BY A MORTGAGE OF ALL OR ANY PORTION OF THE ORGANIZATION'S REAL PROPERTY OR BY A SECURITY INTEREST IN THE ORGANIZATION'S ASSETS OR REVENUES SHALL BE SUBJECT TO APPROVAL BY THE MEMBER, PROVIDED, HOWEVER, THAT THE APPROVAL BY THE MEMBER SHALL NOT BE NECESSARY FOR ANY BORROWING TO PURCHASE OR LEASE EQUIPMENT OR OTHER PERSONAL PROPERTY SECURED BY A PURCHASE MONEY LIEN OR TITLE RETENTION OR SECURITY AGREEMENT EXCEPT AS INCIDENT TO THE REVIEW OF THE CAPITAL BUDGET. ANY VOLUNTARY DISSOLUTION, MERGER OR CONSOLIDATION OF THE ORGANIZATION OR THE SALE OR TRANSFER OF ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATION'S ASSETS OR THE CREATION OR ACQUISITION OF ANY SUBSIDIARY OR AFFILIATE CORPORATION SHALL BE SUBJECT TO APPROVAL BY THE MEMBER. THE

BOARD SHALL SELECT CERTIFIED PUBLIC ACCOUNTANTS FOR THE ORGANIZATION WHICH WILL AUDIT THE BOOKS AND RECORDS OF THE MEMBER. THE BOARD SHALL SELECT THE PRESIDENT WHO MUST BE CONFIRMED BY THE MEMBER.

FORM 990, PART VI, SECTION B, LINE 11 THE COMPLETED FORM 990 IS PROVIDED TO ALL MEMBERS OF THE FINANCE AND GOVERNANCE COMMITTEES OF THE BOARD OF TRUSTEES IN ADVANCE OF THE FILING DEADLINE TO ENABLE A DETAILED AND CONSCIENTIOUS REVIEW BY ALL MEMBERS OF THE COMMITTEES. THE COMPLETED FORM 990 IS ALSO DISTRIBUTED TO ALL MEMBERS OF THE FULL BOARD FOR REVIEW NO LATER THAN THE FINAL REGULARLY SCHEDULED BOARD MEETING PRIOR TO THE FILING DEADLINE. ALL QUESTIONS AND CONCERNS ARE ADDRESSED BY THE CHIEF FINANCIAL OFFICER AND INCORPORATED INTO THE FORM 990 AS DEEMED APPROPRIATE. AFTER ALL INPUT FROM THE BOARD, FINANCE, AND GOVERNANCE COMMITTEES HAS BEEN APPROPRIATELY ADDRESSED AND INCORPORATED INTO THE FINAL FORM 990, A VOTE OF ACCEPTANCE OF THE FINAL DOCUMENT IS REQUIRED. THE VOTE IS RECORDED IN THE MINUTES OF THE BOARD OF TRUSTEES PRIOR TO THE FILING OF THE FORM 990. ONCE APPROVED, SENIOR MANAGEMENT FILES THE FINAL FORM 990 WITH THE INTERNAL REVENUE SERVICE AS REQUIRED.

FORM 990, PART VI, SECTION B, LINE 12C ALICE PECK DAY HAS A MULTI-FACETED CONFLICT OF INTEREST POLICY. MEMBERS OF THE BOARD OF TRUSTEES COMPLETE CONFLICT OF INTEREST QUESTIONNAIRES ON AN ANNUAL BASIS AND ANY NEW MEMBERS COMPLETE THE QUESTIONNAIRE UPON JOINING THE BOARD. AS PART OF OUR ONGOING MONITORING PROCESS, OUR EXECUTIVE ASSISTANT REVIEWS ALL BOARD QUESTIONNAIRES AND DISCLOSURES TO

IDENTIFY ANY POTENTIAL CONFLICTS BEFORE THEY ARISE. IN ADDITION, OUR EXECUTIVE ASSISTANT ATTENDS ALL BOARD MEETINGS TO ENSURE THAT IF ANY CONFLICTS ARISE, THEY ARE HANDLED APPROPRIATELY. IF SUCH CONFLICTS ARISE, THE ORGANIZATION COMPLIES WITH THE NEW HAMPSHIRE AND FEDERAL REQUIREMENTS FOR DISCLOSURES OF SUCH EVENTS. THE ORGANIZATION IS COMMITTED TO CONDUCTING ITS BUSINESS IN A MANNER THAT IS BOTH ETHICAL AND LEGAL. AS PART OF THIS COMMITMENT, A STANDARD OF CONDUCT FORM IS REQUIRED OF ALL EMPLOYEES OF THE ORGANIZATION. THIS IS REVIEWED WITH ALL EMPLOYEES UPON HIRE AND ON AN ANNUAL BASIS THEREAFTER. THE STANDARD OF CONDUCT COVERS CONFLICT OF INTEREST AND OTHER VITAL MATTERS TO ENSURE ALL BUSINESS ACTIVITY IS CONDUCTED IN A MANNER THAT IS CONSISTENT WITH THE HIGHEST STANDARDS OF HONESTY, INTEGRITY AND FAIRNESS.

FORM 990, PART VI, SECTION B, LINE 15B:

THE CEO/PRESIDENT IS RESPONSIBLE FOR REVIEWING THE PERFORMANCE OF THE SENIOR MANAGEMENT STAFF. THE INFORMATION IS BROUGHT TO THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES OF ALICE PECK DAY HEALTH SYSTEMS, CORP. ALONG WITH A RECOMMENDATION FOR THE SALARY OF EACH INDIVIDUAL. THE COMPENSATION IS DETERMINED THROUGH AN ANALYSIS OF SALARY DATA AND PERFORMANCE. INDIVIDUAL SALARY INCREASES ARE THEN BASED ON OVERALL PERFORMANCE, WITHIN BUDGETED WAGE INCREASES FOR THE ORGANIZATION. THE COMPENSATION COMMITTEE APPROVES THE BASE COMPENSATION AND SALARY INCREASE AMOUNT.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES IT GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VII, SECTION A, COLUMN E

REPORTABLE COMPENSATION FROM RELATED ORGANIZATIONS:

THE COMPENSATION REPORTED FOR HARRY G. DORMAN III, FACHE, AND EVALIE M.

CROSBY, CPA, FHFMA, WAS PAID BY ALICE PECK DAY HEALTH SYSTEMS, CORP. FOR

THEIR SERVICES AS FULL-TIME EXECUTIVES. THESE INDIVIDUALS WORKED AN

AVERAGE OF 62 HOURS PER WEEK, OF WHICH MR. DORMAN SPENT AN AVERAGE OF 15

HOURS PER WEEK AND MS. CROSBY SPENT AN AVERAGE OF 10 HOURS A WEEK

DEDICATED TO ALICE PECK DAY LIFECARE CENTER, INC.

PART I, LINE 5 AND PART V, LINE 2A

COMMON PAYMASTER

FOR ADMINISTRATIVE PURPOSES, THE EMPLOYEES OF ALICE PECK DAY LIFECARE CENTER, INC. ARE PAID THROUGH ALICE PECK DAY MEMORIAL HOSPITAL, WHICH ACTS AS THE COMMON PAYMASTER.

FORM 990, PART XI, LINE 5

IMPACT OF INTEREST RATE SWAPS: 43,745

FORM 990, PART IV, LINE 34

ALICE PECK DAY HEALTH SYSTEMS, CORP. IS THE DIRECT CONTROLLING PARENT COMPANY OF ALICE PECK DAY LIFECARE CENTER, INC. (02-0479094) AND ALICE PECK DAY MEMORIAL HOSPITAL (02-0222791). ALICE PECK DAY HEALTH SYSTEMS, CORP. IS ALSO THE DIRECT CONTROLLING PARENT COMPANY OF ALICE PECK DAY REALTY CORP. (EIN 02-0485369) AND ALICE PECK DAY HEALTH MANAGEMENT CORP.

Name of the organization ALICE PECK DAY LIFECARE CENTER, INC.

Employer identification number 02-0479094

(EIN 02-0485370), BOTH ENTITIES ARE INACTIVE AND HOLD NO ASSETS.

FORM 990. PART XII, LINE 2C:

OVERSIGHT OF AUDIT PROCESS:

THE FINANCE COMMITTEE ACTS AS THE AUDIT COMMITTEE AND OVERSEES THE AUDIT PROCESS FOR THE ALICE PECK DAY ENTITIES. THE AUDIT PROCESS FOR THE FINANCIAL STATEMENTS DID NOT CHANGE FROM THE PRIOR YEAR. INDEPENDENT ACCOUNTANTS PERFORMED THE AUDIT FOR THE FISCAL YEARS ENDED 9/30/11 AND 9/30/12.

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

ALICE PECK DAY LIFECARE CENTER, INC. (D/B/A HARVEST HILL AND THE WOODLANDS AT HARVEST HILL) IS A NOT-FOR-PROFIT INDEPENDENT AND ASSISTED LIVING RETIREMENT COMMUNITY LOCATED ON THE CAMPUS OF ALICE PECK DAY MEMORIAL HOSPITAL. LIFECARE'S MISSION IS TO CREATE A HOME-LIKE ENVIRONMENT THAT FOSTERS THE HIGHEST ATTAINABLE QUALITY OF LIFE FOR ITS RESIDENTS WHILE ENSURING THEIR AUTONOMY, DIGNITY, AND SECURITY.

ATTACHMENT 2

FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE

HOURS DEVOTED FOR RELATED ORGANIZATION

HARRY G. DORMAN III, FACHE PRESIDENT & CEO EVALIE M. CROSBY, CPA, FHFMA

47.00

VP FINANCE AND CFO

52.00

Schedule O (Form 990 or 990-EZ) 2011 Page 2

Name of the organization	·		Employer identification i	number
ALICE PECK DAY LIFECARE CENTER, INC.			02-0479094	
			ATTACHMENT 3	
FORM 990, PART VIII - INVESTMENT INCOME	_			
	(7)	(B)	(C)	(D)
	(A)	(B)	(C)	(D)
DECORTOR	TOTAL	RELATED OR	UNRELATED	EXCLUDED
DESCRIPTION	REVENUE	EXEMPT REVENUE	BUSINESS REV.	REVENUE
INVESTMENT INCOME	6,00	8.		6,008.
TOTALS =	6,00	8.	_	6,008.
			ATTACHMENT 4	
FORM 990, PART X - DEFERRED REVENUE				
	BEGI	NNING	ENDING	
DESCRIPTION	BOOK	VALUE	BOOK VALUE	
DEFERRED REVENUE	19,	482,727.	20,024,888.	
TOTALS	19,	482,727.	20,024,888.	

(c) Legal domicile (state

or foreign country)

(d) Total income

(e) End-of-year assets

Name, address, and EIN of disregarded entity

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Primary activity

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Part I

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Attach to Form 990.

➤ See separate instructions.

0	per	ı to	Pu	blic
	Ins	pe	ctic	n

(f) Direct controlling

entity

Name of the organization Employer identification number ALICE PECK DAY LIFECARE CENTER, INC. 02-0479094

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

_(1)								
(2)								
_(3)								
_(4)								
Part II Identification of Relation one or more related ta	ed Tax-Exempt Organizations x-exempt organizations during	s (Complete if the og the tax year.)	rganization answ	vered "Yes" to F	Form 990, Part IV	, line 34 because	it had	
(a) Name, address, and EIN	of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 cont	
							Yes	No
(1) ALICE PECK DAY HEALTH SYSTEMS, C	ORP. $0.2 - 0.4.79095$							
10 ALICE PECK DAY DRIVE	ORP. 02-0479095 LEBANON, NH 03766	PROMOTE HEALT	NH	501(C)3	LINE 11B,II	N/A		X
10 ALICE PECK DAY DRIVE (2) ALICE PECK DAY MEMORIAL HOSPITAL 10 ALICE PECK DAY DRIVE		PROMOTE HEALT HOSPITAL	NH		LINE 11B,II	N/A APDHS		X
(2) ALICE PECK DAY MEMORIAL HOSPITAL	02-0222791	HOSPITAL		501(C)3		APDHS		
(2) ALICE PECK DAY MEMORIAL HOSPITAL 10 ALICE PECK DAY DRIVE (3) ALICE PECK DAY REALTY CORP.	02-0222791 LEBANON, NH 03766 02-0485369 LEBANON, NH 03766	-	NH					Х
(2) ALICE PECK DAY MEMORIAL HOSPITAL 10 ALICE PECK DAY DRIVE (3) ALICE PECK DAY REALTY CORP. 10 ALICE PECK DAY DRIVE (4)	02-0222791 LEBANON, NH 03766 02-0485369 LEBANON, NH 03766	HOSPITAL INACTIVE	NH	501(C)3		APDHS		Х
(2) ALICE PECK DAY MEMORIAL HOSPITAL 10 ALICE PECK DAY DRIVE (3) ALICE PECK DAY REALTY CORP. 10 ALICE PECK DAY DRIVE	02-0222791 LEBANON, NH 03766 02-0485369 LEBANON, NH 03766	HOSPITAL INACTIVE	NH	501(C)3		APDHS		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

1E1307 1.000

Schedule R (Form 990) 2011 Page 2 **Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) portionate ations?	(i) Code V-UBI amount in box of Schedule K-1 (Form 1065)	Ger 20 ma pa	(j) neral or naging rtner?	(k) Percentage ownership
		country)					Yes	No	(1 01111 1000)	Yes	No	
<u>(1)</u>												
(2)												
<u>(3)</u>												
<u>(4)</u>												
<u>(5)</u>												
<u>(6)</u>												
(7)												
Part IV Identification of Relation 34 because it had	ed Organizations one or more rela	Taxable ted organ	as a Corporati	on or Trust (Com	nplete if the org	anization answer the tax year.)	ed "\	Yes"	to Form 99	0, Par	t IV,	
(a) Name, address, and EIN of		J	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)		(f) are of t		(g) Share of f-year as		(h) Percentage ownership
(1) ALICE PECK DAY HEALTH MANAGEMEN	IT CORP. 04-	0485370										
10 ALICE PECK DAY DRIVE LEBANON			INACTIVE	NH	N/A	C CORP.						
<u>(2)</u>			-									
(3)												
<u>(4)</u>												

Schedule R (Form 990) 2011

Part III

Schedule R (Form 990) 2011

							_
Pa	Transactions With Related Organizations (Complete if the organization answered "Ye	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or 3	36.)			
No	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				\	Yes N	10
1	During the tax year, did the organization engage in any of the following transactions with one or more re						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		_}
b	Gift, grant, or capital contribution to related organization(s)				1b		_2
С	Gift, grant, or capital contribution from related organization(s)				1 c		_2
d	Loans or loan guarantees to or for related organization(s)					Х	_
е	Loans or loan guarantees by related organization(s)				1e	X	
f	Sale of assets to related organization(s)				1f		2
g	Purchase of assets from related organization(s)				1g		Σ
h	Exchange of assets with related organization(s)				1h		Σ
i	Lease of facilities, equipment, or other assets to related organization(s)				1i		Σ
j	Lease of facilities, equipment, or other assets from related organization(s)				1j		Σ
k	Performance of services or membership or fundraising solicitations for related organization(s)				1k		Σ
ı	Performance of services or membership or fundraising solicitations by related organization(s)				11		Σ
m					1 m		Σ
n					1n		Σ
0	Reimbursement paid to related organization(s) for expenses				10	X	
р	Reimbursement paid by related organization(s) for expenses				1p		Σ
q	Other transfer of cash or property to related organization(s)				1q		Σ
r	Other transfer of cash or property from related organization(s)		 .		1r		2
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	nis line, including cove	red relationships and transa	ction thres	holds.		
	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	Method o	(d) of deterr nt involv		
(1)							
<u>.,,</u>							_
(2)							_
(3)							
<u>(4)</u>							_
<u>(5)</u>							

SCIII

Schedule R (Form 990) 2011

(6)

Schedule R (Form 990) 2011

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501	partners ction (c)(3) cations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
40			section 512-514)	Yes	No			Yes	No	(1 01111 1000)	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
<u>(6)</u>													
<u>(7)</u>													
<u>(8)</u>													
<u>(9)</u>													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Schedule R (Form 990) 2011

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Supplemental Information Part VII

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).