# Extended to July 15, 2020

Form **990** 

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

<u>A</u>	roi ille	e 2018 calendar year, or tax year beginning 000 1, 2016 and en	ung 0	ON 30, 2019	
В	Check if applicabl	C Name of organization		D Employer identific	cation number
	Addre				
	Name chang	Doing business as		02-0	479094
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	om/suite	E Telephone number	•
	Final return			(603	
	termin	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	10,215,632.
	Amen			H(a) Is this a group re	
F	return Applic tion		MS	for subordinates	
	tion pendii	same as C above	, IID		
_				H(b) Are all subordinates in	
		empt status: X 501(c)(3) 501(c) ( )	527	· ·	list. (see instructions)
		e: ▶ www.alicepeckday.org	1	H(c) Group exemption	
		organization: X Corporation	L Year	of formation: 1996 N	State of legal domicile: ${f NH}$
Р	art I	Summary			
ø	1	Briefly describe the organization's mission or most significant activities: Alice	Peck	Day Lifeca:	re Center,
ä		Inc. operates Harvest Hill (77 units) and	The	Woodlands (	63 units)
Ĭ	2	Check this box 🕨 📖 if the organization discontinued its operations or disposed	d of more	than 25% of its net as	
Š	3	Number of voting members of the governing body (Part VI, line 1a)		3	15
Ğ		Number of independent voting members of the governing body (Part VI, line 1b)			12
စ္တ		Total number of individuals employed in calendar year 2018 (Part V, line 2a)			164
įŧį	1	Total number of volunteers (estimate if necessary)			15
Activities & Governance		Total unrelated business revenue from Part VIII, column (C), line 12			0.
ĕ		Net unrelated business taxable income from Form 990-T, line 38		·····	0.
_	<del>                                     </del>	Net unrelated business taxable income nonn onn 990-1, line 30	<u> </u>	Prior Year	Current Year
		Onetributions and sweets (Dott) (III. Fine 41s)		522,685.	524,793.
Revenue		Contributions and grants (Part VIII, line 1h)		8,478,598.	
		Program service revenue (Part VIII, line 2g)			9,093,442.
Ŗ		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		11,190.	95,904.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9,012,473.	9,714,139.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		4,330,507.	4,245,639.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
g	b		). <u> </u>		
û	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		4,467,275.	4,854,486.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		8,797,782.	9,100,125.
		Revenue less expenses. Subtract line 18 from line 12		214,691.	614,014.
Or or	3			ginning of Current Year	End of Year
Net Assets or	20	Total assets (Part X, line 16)		30,917,368.	31,645,656.
ASS	21	Total liabilities (Part X, line 16)		36,221,440.	35,784,319.
let /	22			-5,304,072.	-4,138,663.
P	art II	Net assets or fund balances. Subtract line 21 from line 20		3,301,072	4,130,0031
		Ities of perjury, I declare that I have examined this return, including accompanying schedules ar	nd etatom	ante and to the heet of m	/ knowledge and helief it is
		t, and complete. Declaration of preparer (other than officer) is based on all information of which			Kilowieuge allu bellel, it is
uut	, correc	t, and complete. Declaration of preparer (other than officer) is based on an imormation of which	i preparei	lias any knowledge.	
		(Signature of officer)		Date Date	
Sig				Date	
He	re	Susan E. Mooney, MD, MS, President & CE	<u> </u>		
		Type or print name and title		lete I	II DTIN
		Print/Type preparer's name Preparer's signature		Pate Check	PTIN
Pai		Nicholas E. Porto	0	7/13/20 if self-employed	P01310283
Pre	parer	Firm's name BAKER NEWMAN & NOYES, LLC		Firm's EIN ▶	01-0494526
Use	Only	Firm's address 50 ELM STREET, SUITE 302			
		MANCHESTER, NH 03101		Phone no. (8	00)244-7444
Ма	y the If	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

Pa	Statement of Program Service Accomplishments	37
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	Alice Peck Day Lifecare Center, Inc. (d/b/a Harvest Hill and the	
	Woodlands at Harvest Hill) is a not-for-profit independent and	
	assisted living retirement community located on the campus of Alice	
	Peck Day Memorial Hospital. Lifecare's mission is to create a	
2	Did the organization undertake any significant program services during the year which were not listed on the	_
	prior Form 990 or 990-EZ?	∑ No
	If "Yes," describe these new services on Schedule O.	_
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Nο
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	t
	revenue, if any, for each program service reported.	
4a	(Code: ) (Expenses \$ 8,151,479. including grants of \$ 0.) (Revenue \$ 9,093,44] Alice Peck Day Lifecare Center, Inc. is a non-profit independent and	12.)
	Alice Peck Day Lifecare Center, Inc. is a non-profit independent and	′
	assisted-living retirement community providing a superior environment	<del></del>
	and corresponding services for its residents.	
4b	(Code:) (Expenses \$	)
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
	, ( <u>-</u> , /(	′
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ \text{including grants of \$ \text{)} (Revenue \$ \text{)}	
<u>4e</u>	Total program service expenses ► 8,151,479.	
	Form <b>990</b>	(2018)

# Part IV Checklist of Required Schedules

			Yes	No		
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?					
	If "Yes," complete Schedule A	1	X			
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X			
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for					
	public office? If "Yes," complete Schedule C, Part I	3		X		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			x		
	during the tax year? If "Yes," complete Schedule C, Part II					
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or					
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III					
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			<b>.</b>		
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7				
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x		
•	Schedule D, Part III	8				
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for					
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x		
40	If "Yes," complete Schedule D, Part IV	9				
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	40	Х			
44	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10	22			
11	as applicable.					
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,					
а	0.414	11a	Х			
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	1 Ia				
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X		
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110				
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х		
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in					
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х		
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X			
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses					
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X			
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete					
	Schedule D, Parts XI and XII	12a	X			
b	Was the organization included in consolidated, independent audited financial statements for the tax year?					
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X		
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X		
b						
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000					
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	45		X		
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15				
16	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10				
• • •	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			<del></del>		
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	.,				
	complete Schedule G, Part III	19		х		
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b				
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or					
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х		

I G	t IV Checklist of Required Schedules (continued)		V	- No.
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			37
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
р	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		X
26	Schedule L, Part I  Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	255		
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):	00-		Х
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		X
	An entity of which a current or former officer, director, trustee, or key employee? If Test, complete schedule 2, Farth	200		
Ū	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			l
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			X
22	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
<b>5</b> 4	Part V, line 1	34	х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		

50	Note. All Form 990 filers are required to complete Schedule O
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2

Part V	Statements Regarding Other IRS Filings and Tax Compliance
	Check if Schedule O contains a response or note to any line in this Part V

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	11			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eporta	ıble gaming			
	(manalalina) valuarinan ta maina valuarana			4.	v	

(gambling) winnings to prize winners?

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Form **990** (2018)

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# Form 990 (2018) Alice Peck Day Lifecare Center, Inc. Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a 164  b If a least one is reported on line 2a, did the organization file all required dedoral employment tax returns?  Note: If the sum of lines 1 and 2a is greater than 250, you may be required to effect enstructions?  Note: If the sum of lines 1 and 2a is greater than 250, you may be required to effect enstructions?  Note: If the sum of lines 1 and 2a is greater than 250, you may be required to effect enstructions?  Note: If the sum of lines 1 and 2a is greater than 250, you may be required to effect enstructions?  Note: If the may unrelated business gross income of \$1,000 or more during the year?  3a Dit the organization have unrelated business gross income of \$1,000 or more during the year?  4a If yes, 1 if yes, 1 in the organization have an interest in, or a signature or other authority over, a francial account in a foreign country. Business of the properties account, or other financial accounts?  5a If yes, 1 if yes, 1 in the name of the foreign country. Business of the properties account, or other financial accounts (FBAR).  5a If yes, 1 in the sum of the foreign country. Business of the properties account, or other financial accounts (FBAR).  5b If yes, 1 in the properties of the properties of the properties account, or other financial accounts (FBAR).  5c If yes, 1 in the base of yes, did the organization that it was or is a party to a prohibitot tax shelter transaction?  5c If yes, 1 in the base of yes, did the organization that it was or is a party to a prohibitot tax shelter transaction?  5c If yes, 1 in the properties of the properties o					Yes	No					
b If a least one is reported on line 2a, did the organization file all required to derive employment tax returns?  Note, If the sum of lines 1a and 2a is greater than 250, you may be required to d-file (see instructions)  3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  3a A X If "Yes," has it field a Form 990-T for this year? If "No" to fire 3b, provide an explanation in Schedule O.  3b If "Yes," instructions for filing requirements for FincEN Form 114, Report of Foreign Bank and Financial account; 9 to 11 foreign country; (such as a bank account, securities account, or other financial Accounts (FBAR).  See instructions for filing requirements for FincEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  So Was the organization and the organization that it was or is a party to a prohibited tax whether transaction?  5b If "Yes," include Sar of 5b, did the organization the Form 8886*T.  5c If "Yes 1 to line Sar of 5b, did the organization the Form 8886*T.  5c If "Yes 1 to line Sar of 5b, did the organization the Form 8886*T.  5c If "Yes 1 to line Sar of 5b, did the organization the Form 8886*T.  5c If "Yes 1 to line Sar of 5b, did the organization the Form 8886*T.  5c If "Yes 1 to line Sar of 5b, did the organization the Form 8886*T.  5c If "Yes 1 to line Sar of 5b, did the organization the organization accounts of the organization include with every solicitation an express statement that such contributions orgits were not tax deductible?  5c Organizations that may receive deductible contributions under section 170(c).  6c If "Yes," include the organization include with every solicitation an express statement that such contributions or grits were not tax deductible?  6c If "Yes," include the organization include with every solicitation an express statement that such contributions or grits were not tax deductible?  6c If "Yes," include the organization include with every solicitation and express statement that such contributions or grits were not tax d	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  3 bid the organization have unrelated business gross income of \$1,000 or more during the year of the provision of the pr		filed for the calendar year ending with or within the year covered by this return	2a 164								
3a Dit the organization have unrelated business gross income of \$1,000 or more during the year?  4b If 1 Yes, "Nat It filed a Form 990 Tor this year? "Wor' to it in 83,000 or more during the year?  4c At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5c If 1 Yes' 1 to be in the foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5c If Yes' 1 to lie 5 aro 55, did for the organization that it was or is a party to a prohibited tax whether transaction?  5c If Yes' 1 to lie 5 aro 55, did the organization the Form 88617.  6d If Yes' 1 to lie 5 aro 55, did the organization the Form 88617.  6d If Yes' 1 to lie 5 aro 55, did the organization the Form 88617.  6d If Yes' 1 to lie 5 aro 55, did the organization the form 88617.  6d If Yes' 1 to lie 5 aro 55, did the organization the organization solicit are very contributions or pits were not tax deductible as charitable contributions?  6d If Yes' 1 to lie 6 organization broulds with very solicitation an express statement that such contributions or gifts were not tax deductible?  6d If Yes' 2 to did the organization to include with very solicitation an express statement that such contributions or gifts were not tax deductible?  6d If Yes' 2 to did the organization to include with very solicitation an express statement that such contributions or gifts were not tax deductible?  6d If Yes' 3 to did the organization to include with very solicitation an exposes at a party for goods and services provided to the payor?  7 to granizations that may receive deductible contributions under section 170(c).  8 b) If Yes' 3 to did the organization on thirty the color of the value of the goods or services provided?  7 to If Yes' 3 to did the organization on thirty the color of the value of the goods or services provided?  8 b) If Yes' 3 to did the organiz	b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?	2b	Х						
b If "Yes," has it filled a Form 990-T to this year? If "No" to life 3b, provide an explanation in Schedule O.  4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  4a X  b If "Yes," either the name of the foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  5a Was the organization a party to a prohibited tax shelter transaction?  5b ID day any stable party notify the organization file Form 888617  6a Does the organization the organization file Form 888617  6b Day out the stable party notify the organization file Form 888617  6c Does the organization shall were not tax deductible as charitable contributions?  6c Difference organization shall have read to the deductible contributions an express statement that such contributions or gifts were not tax deductible?  7 Organizations that may receive deductible contributions under section 170(c).  8c Difference organization shall may receive deductible contributions under section 170(c).  8c Difference organization shall have read to the donor of the value of the goods or services provided?  7 Organizations that may receive deductible contribution and party for goods and services provided to the payor?  7 To Lot the organization notify the donor of the value of the goods or services provided?  7 Did the organization selection of the value of the goods or services provided?  7 Did the organization selection of the value of the goods or services provided?  7 Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7 Did the organization received any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7 Did the organization received any funds, directly or in		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)									
4a A any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  5b If Yes, "enter the name of the foreign country ▶  5e instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  5 Was the organization to a privity to a prohibited tax shelter transaction at any time during the tax year?  5 a X  5 b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  5 b X  5 c If Yes's 10 ine Sar of 5b, did the organization that it was or is a party to a prohibited tax shelter transaction?  5 c If Yes's 10 ine Sar of 5b, did the organization ine Form 888-17.  6 c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that twer not tax deductible as charitable contributions?  6 c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions under section 170(c).  6 b If Yes's, idid the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7 c Organizations that may receive deductible contributions under section 170(c).  8 b If Yes's, idid the organization notify the donor of the value of the goods or services provided?  7 b If Yes's, indicate the number of Forms 8282 field during the year  7 c D organization seceive a payment in excess of \$75 made party as contributions on departy for which it was required to file Form 8892?  9 c Did the organization received an contribution of organization foriently, to a paymentums on a personal benefit contract?  7 t A X  7 b Did the organization received an contribution of contribution or inclinedtly, to pay premiums on a personal benefit contract?  7 t A X  9 b If the organ	За	Did the organization have unrelated business gross income of \$1,000 or more during the year?		За		X					
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9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  9 Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  9 Did the sponsoring organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12.	8										
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10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12	а	Did the sponsoring organization make any taxable distributions under section 4966?		9a							
a Initiation fees and capital contributions included on Part VIII, line 12	b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? $\dots$		9b							
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10	Section 501(c)(7) organizations. Enter:	1								
11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders  b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  13 Section 501(c)(29) qualified nonprofit health insurance issuers.  a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13a Is Did the organization receive any payments for indoor tanning services during the tax year?  b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?  15 X  If "Yes," see instructions and file Form 4720, Schedule N.	а	Initiation fees and capital contributions included on Part VIII, line 12	10a								
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If "Yes," see instructions and file Form 4720, Schedule N.  16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  16 X				15		Х					
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X											
	16		t income?	16		Х					

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X								
Sec	tion A. Governing Body and Management											
			Yes	No								
1a	Enter the number of voting members of the governing body at the end of the tax year 1a   1a	5										
	If there are material differences in voting rights among members of the governing body, or if the governing											
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.											
b	_ ^ _ ^	2										
2												
_	officer, director, trustee, or key employee?											
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	2		X								
•	of officers, directors, or trustees, or key employees to a management company or other person?											
4												
5	Did the organization make any significant changes to its governing documents since the prior roll 356 was filed?  Did the organization become aware during the year of a significant diversion of the organization's assets?	5	Х	Х								
6	Did the organization become aware during the year of a significant diversion of the organization s assets:  Did the organization have members or stockholders?	6	Х									
_		1	<del> </del>									
7a		70	x									
	more members of the governing body?	7a	125									
b			х									
_	persons other than the governing body?	7b	122									
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		х									
a	0 0 7	8a	X									
b	, , , , , , , , , , , , , , , , , , , ,	8b	<u>^</u>									
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			x								
<del></del>	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Λ								
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		1									
		L.a	Yes	No X								
	Did the organization have local chapters, branches, or affiliates?	10a		_^								
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	l										
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37									
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X									
b			1,,									
12a	1 , , , , , , , , , , , , , , , , , , ,	12a	X									
b		12b	Х									
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe											
	in Schedule O how this was done	12c	X									
13	Did the organization have a written whistleblower policy?	13	X									
14	Did the organization have a written document retention and destruction policy?	14	Х									
15	Did the process for determining compensation of the following persons include a review and approval by independent											
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?											
а	, , , , , , , , , , , , , , , , , , , ,	15a	<u> </u>	X								
b	Other officers or key employees of the organization	15b		X								
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).											
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a											
	taxable entity during the year?	16a		X								
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation											
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's											
	exempt status with respect to such arrangements?	16b										
Sec	tion C. Disclosure											
17	List the states with which a copy of this Form 990 is required to be filed ►NH											
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(	3)s only	) avail	able								
	for public inspection. Indicate how you made these available. Check all that apply											
	Own website X Another's website X Upon request Other (explain in Schedule O)											
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a	nd finar	ncial									
	statements available to the public during the tax year.											
20	State the name, address, and telephone number of the person who possesses the organization's books and records											
	Jack Freeland - 603-442-5961											
	10 Alice Peck Day Drive, Lebanon, NH 03766											

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	1	411120		C)	про	1001	(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos heck			one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week (list any	<del>-</del>					Ĺ	from the	from related organizations	other compensation
	hours for	Individual trustee or director				pa		organization	(W-2/1099-MISC)	from the
	related	tee or	ustee			ensat		(W-2/1099-MISC)		organization
	organizations	al trus	onal tr		loyee	comp				and related
	below	dividu	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) Marguerite B. Collier	line) 1.00	트	Ë	₽	ᇂ	宝富	요			
Trustee	0.00	x						0.	0.	0.
(2) Happy Griffiths	1.00							•	•	
Trustee	0.00	Х						0.	0.	0.
(3) Cynthia D. Jerome	1.00									
Trustee ex officio	0.00	Х						0.	0.	0.
(4) Anne D. MacEwan	1.00									
Trustee	0.00	Х						0.	0.	0.
(5) Dana L. Michalovic	1.00									
Trustee	0.00	Х						0.	0.	0.
(6) Susan E. Mooney, MD, MS	5.00									
Trustee/President & CEO APDMH		Х						34,334.	394,846.	62,227.
(7) Henry Nachman	1.00									
Trustee	0.00	Х						0.	0.	0.
(8) Mary M. Oseid	1.00	l							276 226	
Trustee	40.00	Х						0.	276,886.	60,259.
(9) John L. Scherding	1.00	,,							0	0
Trustee	1.00	Х						0.	0.	0.
(10) Stephen R. Silver	1.00	<b>.</b> ,							0	0
Trustee	1.00	Х						0.	0.	0.
(11) Sara L. Kobylenski	0.00	X						0.	0.	0.
Chair (12) Richard S. Jennings	2.00	^						0.	0.	0.
Chair (end 12/18)	1.00	X		x				0.	0.	0.
(13) Ronald Bauer	1.00	25						0.	0.	<u> </u>
Vice Chair	0.00	x		x				0.	0.	0.
(14) Roney C. Hoffman	2.00							0.0		
Vice Chair (end 12/18); Treasurer	0.00	Х		х				0.	0.	0.
(15) Mark E. Melendy	2.00							-		
Treasurer/Secretary (end 12/18)	3.00	Х		х				0.	0.	0.
(16) Joe Xanthopoulos	40.00									
Int. Executive Director	0.00	Х		Х				101,850.	0.	0.
(17) Amy Thornton, RN, BSN	40.00									
Harvest Hill Administrator	0.00	L	L	Х			L	106,733.	0.	20,067.
832007 12-31-18										Form <b>990</b> (2018)

832007 12-31-18

Form **990** (2018)

	ck Day 1	Lif	ec	ar	e	Ce	ent	er, Inc.			02-	<u> 0479</u>	094	P	age 8
Part VII Section A. Officers, Directors, Trus	stees, Key Em	ploye	es,	and	ΙHiς	ghe	st C	ompensated Emp	oloye	es (con	tinuea	)			
<b>(A)</b> Name and title	(B) Average hours per week (list any	box, office	F not che unless er and	s pers	tion nore t son is	s botl	h an	( <b>D)</b> Reportable compensatior from the	1	cor	(E) eporta npens om rela ganizat	ation ated	an	(F) stimate nount other pensa	of
	hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MIS	C)		•	MISC)	fr org and	om th anizat d relat anizati	e ion ed
(18) Christopher Fallon	10.00				<u>×</u> .	T 0			^						^
Interim CFO (19) Timothy Graham, MBA, FHFMA, CPA	<del>                                     </del>	$\vdash$	+	Х					0.			0.			0.
Interim CFO (end 1/19)	50.00			Х				57,69	90.	2	230,	762.			0.
(20) Peter Glenshaw Former Trustee and Officer	10.00						х		0.	1	L61,	339.		4,1	99.
		П													
		H													
1b Sub-total								300,60			63,		14	6,7	
c Total from continuation sheets to Part V								300,60	0.		163	833.	14	6 7	0. 52.
<ul> <li>d Total (add lines 1b and 1c)</li> <li>Total number of individuals (including but r compensation from the organization</li> </ul>								<u> </u>						<u> </u>	1
compensation from the organization														Yes	No
3 Did the organization list any <b>former</b> officer						•		•					3	X	
line 1a? If "Yes," complete Schedule J for s  4 For any individual listed on line 1a, is the si	um of reportab	le co	 mpe	nsat	 tion	and	oth	ner compensation	 from	the org	anizat	ion	3	21	
and related organizations greater than \$15													4	X	
5 Did any person listed on line 1a receive or rendered to the organization? If "Yes," con	•				•			•					5		Х
Section B. Independent Contractors															
<ol> <li>Complete this table for your five highest co the organization. Report compensation for</li> </ol>											00 of	compens	ation f	rom	
(A) Name and business	address	NO	NE	l I				( Description	( <b>B)</b> n of s	services	<b>i</b>	С	Ompe		n
							$\dagger$								
Total number of independent contractors ( \$100,000 of compensation from the organ	·	ot lim	nited	l to t	thos		sted	above) who receiv	/ed r	nore tha	an				
a juuluuu of compensation from the organ	vation 🖚				U	,									

Form **990** (2018)

Ра	rt v	<u>/ IIII</u>				as in this Dout VIII			
			Check if Schedule O cont	ains a respon	se or note to any II	(A)  Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
इ इ	1	_	Federated campaigns	1a			Tevende	Tevende	312-314
Contributions, Gifts, Grants and Other Similar Amounts			Membership dues			-			
Ē,Ğ			Fundraising events			1			
ifts ar A			Related organizations	·····		-			
nig.			Government grants (contribut	·····		-			
Sir			All other contributions, gifts, gran	_ ′ <b>⊢</b> ⊢		-			
le Et			similar amounts not included abo		524,793.				
草さ		~	Noncash contributions included in lines		522,545.				
Son			Total. Add lines 1a-1f			524,793.			
<u> </u>		<u>'''</u>	Total. Add lines 1a-11		Business Code				
Φ	2	a	Resident service	es		8,433,413.	8.433.413.		
Ž.	_		Earned entrance		623000		627,817.		_
Ser			Dining/other se		722514	32,212.	32,212.		_
E S		d			-	32,222	02,222		
Program Service Revenue		_	-		-				
Pro		f	All other program service reve	nue	-				
			Total. Add lines 2a-2f			9,093,442.			
	3		Investment income (including						
			other similar amounts)	•	•	94,495.			94,495.
	4		Income from investment of ta						
	5		Royalties	·	<b>&gt;</b>				
			•	(i) Real	(ii) Personal				
	6	а	Gross rents	.,					
		b	Less: rental expenses						
			Rental income or (loss)						
		d	Net rental income or (loss)		<b>&gt;</b>				
	7	а	Gross amount from sales of	(i) Securitie					
			assets other than inventory	502,402	500.				
		b	Less: cost or other basis		_				
			and sales expenses	501,493	3. 0.				
		С	Gain or (loss)	909	500.				
		d	Net gain or (loss)		<u></u>	1,409.			1,409.
Other Revenue	8	а	Gross income from fundraisin including \$	•					
ě			contributions reported on line	1c). See					
<u>⊬</u>			Part IV, line 18		а				
₹		b	Less: direct expenses						
O			Net income or (loss) from fund						
	9	а	Gross income from gaming ac	tivities. See					
			Part IV, line 19		a				
		b	Less: direct expenses		b				
		С	Net income or (loss) from gam	ning activities	<u></u>				
	10	а	Gross sales of inventory, less	returns					
			and allowances						
		b	Less: cost of goods sold		b				
		С	Net income or (loss) from sale		<u> </u>				
			Miscellaneous Revenu	е	Business Code				
	11				-				
		b			-				
		C	All alls and		-	1			
			All other revenue			-			
	12		<b>Total.</b> Add lines 11a-11d <b>Total revenue.</b> See instructions			9.714 139	9.093 442	0.	95,904.
	12		I OLUI I OVOII UO. OEE III SII UOII OII S			r,,,,-	- ,	J •	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon	<del></del>			(B)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	325,652.	294,623.	31,029.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	3,234,744.	2,786,265.	448,479.	
8	Pension plan accruals and contributions (include	<b></b>			
	section 401(k) and 403(b) employer contributions)	37,714.	32,485.	5,229.	
9	Other employee benefits	431,422.	371,608.	59,814.	
10	Payroll taxes	216,107.	186,145.	29,962.	
11	Fees for services (non-employees):				
а	Management				
b	Legal	47,651.		47,651.	
С	Accounting				
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	316,203.	75,332.	240,871.	
12	Advertising and promotion	123,931.	115,239.	8,692.	
13	Office expenses	139,127.	125,252.	13,875.	
14	Information technology				
15	Royalties				
16	Occupancy	1,106,002.	1,095,491.	10,511.	
17	Travel	8,062.	8,041.	21.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	3,096.	3,096.		
20	Interest	364,798.	357,270.	7,528.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,730,259.	1,695,175.	35,084.	
23	Insurance	110,996.	108,706.	2,290.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	Tand/1-1-abon	534,798.	534,798.		
b	Repairs and maintenance	367,923.	360,331.	7,592.	
С	Recruitment	1,640.	1,622.	18.	
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	9,100,125.	8,151,479.	948,646.	0
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2018)

Pa	πX	Balance Sneet					
		Check if Schedule O contains a response or note	e to ar	y line in this Part X			
					(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			899,389.	1	645,232.
	2	Savings and temporary cash investments			5,076,136.	2	8,058,045.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			93,870.	4	151,185.
	5	Loans and other receivables from current and fo	rmer c	fficers, directors,			
		trustees, key employees, and highest compensa					
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqualif	ied pe	rsons (as defined under			
		section 4958(f)(1)), persons described in section	4958(	c)(3)(B), and contributing			
		employers and sponsoring organizations of sections	ion 50	1(c)(9) voluntary			
ţ		employees' beneficiary organizations (see instr). Complete Part II of Sch L				6	
Assets	7	Notes and loans receivable, net				7	
⋖	8	Inventories for sale or use			26,833.	8	26,833.
	9	Prepaid expenses and deferred charges			115,391.	9	54,988.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D		37,193,192.			
	b	Less: accumulated depreciation	10b	17,640,247.	24,611,739.	10c	19,552,945.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line 1	1			12	
	13	Investments - program-related. See Part IV, line 1	I1			13	
	14	Intangible assets				14	3,108,061.
	15	Other assets. See Part IV, line 11			94,010.	15	48,367.
	16	Total assets. Add lines 1 through 15 (must equa			30,917,368.	16	31,645,656.
	17	Accounts payable and accrued expenses			671,918.	17	650,807.
	18	Grants payable			02 160 242	18	00 010 561
	19	Deferred revenue			23,162,343.	19	22,913,561.
	20	Tax-exempt bond liabilities			9,727,759.	20	0.
	21	Escrow or custodial account liability. Complete F				21	
ies	22	Loans and other payables to current and former					
Ħ		key employees, highest compensated employee		· ·			
Liabilities		Complete Part II of Schedule L				22	
_	23	Secured mortgages and notes payable to unrela		F	0.	23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay	'				
		parties, and other liabilities not included on lines	17-24	). Complete Part X of	2 650 420		12 210 051
		Schedule D			2,659,420. 36,221,440.	25	12,219,951.
	26				30,221,440.	26	35,784,319.
		Organizations that follow SFAS 117 (ASC 958)		ck here ▶ 🕰 and			
ces		complete lines 27 through 29, and lines 33 and			-5,686,729.	0=	_5 007 166
Fund Balances	27	Unrestricted net assets			382,657.	27	-5,007,166. 868,503.
Ва	28	Temporarily restricted net assets			302,037.	28	000,303.
pur	29			2) -11-1		29	
Ę		Organizations that do not follow SFAS 117 (AS	SC 95	s), cneck nere			
S O		and complete lines 30 through 34.				00	
set	30	Capital stock or trust principal, or current funds				30	
Net Assets or	31	Paid-in or capital surplus, or land, building, or eq				31	
Net	32	Retained earnings, endowment, accumulated inc		<b>—</b>	-5,304,072.	32	-4,138,663.
_	33	Total net assets or fund balances		ı	30,917,368.	33	
	34	Total liabilities and net assets/fund balances			30,311,300.	34	31,645,656.

Pai	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1 2	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25)	1 2	9,71 9,10		
3	Revenue less expenses. Subtract line 2 from line 1	3		4,0	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	-5,30	4,0	72.
5	Net unrealized gains (losses) on investments	5	1	4,3	78.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	53	7,0	17.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	-4,13	8,6	63.
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separar	e basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis X Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the		0-	х	
	review, or compilation of its financial statements and selection of an independent accountant?		2c	21	
20	If the organization changed either its oversight process or selection process during the tax year, explain in Sch As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si				
Sa	Act and OMB Circular A-133?	igle Audit	За		x
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			<del></del>
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	sa adalt	3b		
	en analis, enplant my in estimation of and absorbe any stope taken to analigo such addito			990	(2018)

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization Alice Peck Day Lifecare Center, 02-0479094 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Total

Schedule A (Form 990 or 990-EZ) 2018 Alice Peck Day Lifecare Center, Inc. 02-0479094 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

		tion A. Public Support						
membership fees received. (Do not include any "unusual grants.")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without change  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceede 2% of the amount shown on line 11, column (f)  6 Public support. Settled the 5 from line 4  8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources  9 Net income from incleaded business activities, whether or not the business is regularly carried on  10 Other income. Do not include gain or loss from related activities, and income from shall a sources  11 Total support. Add lines 7 frough 10  12 Gross receipts from related activities, atc. (see instructions)  13 First five years. If the Form 950 is for the organization is first, second, third, fourth, or fifth tax year as a section 501(c)(S) organization, check this box and stop here.  8 Section C. Computation of Public Support Percentage  8 Section C. Computation of Public Support Percentage  8 Section C. Computation of Public Support Percentage  14 Public support percentage from 2017 Schedule A, Part II, line 14  15 Public support percentage from 2017 Schedule A, Part II, line 14  16 a 33 1/3% support test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, check this box and stop here. The organization qualifies as a publicly supported organization meets the "facts and-circumstances" test. The organization did not check a box on line 13, 16a, or 17a, and line 14 is 10% or more, and if the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and-circumstances" test, check this box and stop here. Explain	Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
Include any "unusual grants") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subreat line 8 from line 4 8 Pection B. Total Support Calendar year (or fiscal year beginning in) ► 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from similar sources 9 Net income from unrelated business activities, whether or not the business activities, whether or not the business activities, whether or not the business sizelylarly carried on Other income. Do not include gain or loss from the sale of capital assess (Explain in Part VI). 11 Total support Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 980s for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(s) organization, check this box and stop here. The organization did not check the box on line 13, and line 14 is 30% or more, and if the organization qualifies as a publicly supported organization meets the "facts and circumstances' test. The organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and circumstances' test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances' test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances' test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances' test, check this box and stop here. Expla	1	Gifts, grants, contributions, and						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit to the organization without charge a governmental unit or publicly supported organization) included on line 1 that exceeds 256 of the amount shown on line 11, column (f) 6 Public support. Setsect live 5 from line 4.  Section B. Total Support Callerdary ser (of fiscal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Callerdary ser (of fiscal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Callerdary ser (of fiscal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Callerdary ser (of fiscal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Callerdary services (c) 2018 (f) Total Callerdary services (c) 2016 (d) 2017 (e) 2018 (f) Total Callerdary services (c) 2018 (f) Total Callerdary Callerda		membership fees received. (Do not						
ization's benefit and either paid to or expended on its behalf  3. The value of services or facilities furnished by a governmental unit to the organization without charge  4. Total. Add lines 1 through 3.  5. The portion of total contributions by each person (other than a governmental unit to publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  6. Public support. Selevate tive 5 from tire. 4.  Section B. Total Support  Calendar year (or liseal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total organization (c) and income from similar sources, dividends, payments received on securities loans, rents, royalise, and income from similar sources.  9. Net income from unrelated business activities, whether or not the business is regularly carried on the business is regularly ca		include any "unusual grants.")						
or expended on its behalf 3. The value of services or facilities furnished by a governmental unit to the organization without charge 4. Total. Add lines I through 3. 5. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6. Public support. Subteact line 5 from line 4.  Section B. Total Support 7. Amounts from line 4 8. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from interest, dividends, payments received on securities loans, rents, royalties, and income from interest, dividendes, payments received on securities loans, rents, royalties, and income from interest, dividendes, payments received on 10. Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). 11. Total support. Add lines 7 through 10. 12. Gross receipts from related activities, etc. (see instructions) 13. First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here  Section C. Computation of Public Support Percentage 14. Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 15. Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 16. 33.1/3% support test - 2018. If the organization did not check he box on line 13, 16a, and line 14 is 33.1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a. 10% - facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts and-circumstances test 2017. If the organization of line 15 is 50 x and stop here. Explain in Part V	2	Tax revenues levied for the organ-						
3 The value of services or facilities furnished by a governmental unit to the organization without charge 4  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  6 Public support. Subread lines 5 mon line 4  8 Gross income from line 4  8 Gross income from Interest, dividends, payments received on securities loans, rents, royallies, and income from similar sources  9 Net income from unrelated business activities, whether or not the business is regularly carried on 0 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)  11 Total support. Add lines 7 through 10  12 Gross receipts from related activities, etc. (see instructions)  15 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(S) organization, check this box and stop here. The organization did not check a box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization did not check a box on line 13, 16a, or 16b, or 17a, and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI) how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI how the		ization's benefit and either paid to						
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	b	10% -facts-and-circumstances tes	<b>t - 2017.</b> If the org	anization did not d	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
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		organization meets the "facts-and-circ	cumstances" test.	The organization of	qualifies as a publi	icly supported org	anization	▶□
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17l	b, check this box a	and see instruction	s 🕨 🗌

# Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4,098.	103,413.	17,100.	522,685.	524,793.	1,172,089.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the			5 500 050	0 450 500		
	organization's tax-exempt purpose	7,022,547.	7,815,221.	6,509,969.	8,478,598.	9,093,442.	38,919,777.
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	7,026,645.	7,918,634.	6,527,069.	9,001,283.	9,618,235.	40,091,866.
78	Amounts included on lines 1, 2, and						_
	3 received from disqualified persons						0.
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the				109 875	121 366	834,241.
	amount on line 13 for the year				409,075	121 366	834,241.
	Add lines 7a and 7b				409,073.	424,300.	39,257,625.
	Public support. (Subtract line 7c from line 6.)						39,237,623.
	endar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6	7,026,645.	7,918,634.	6,527,069.	9,001,283.	9,618,235.	40,091,866.
	Gross income from interest,	7,020,0101	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,027,005.	2,002,200.	2,020,200.	10,001,000;
100	dividends, payments received on securities loans, rents, royalties, and income from similar sources	14,922.	11,512.	10,500.	11,190.	94,495.	142,619.
r	Unrelated business taxable income	, -	, -	,	,	- ,	,
•	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b	14,922.	11,512.	10,500.	11,190.	94,495.	142,619.
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)		7,930,146.	6,537,569.	9,012,473.		40,234,485.
14	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiz	zation,
_							<b>&gt;</b>
	ction C. Computation of Publ					1	07 57
	Public support percentage for 2018 (					15	97.57 %
	Public support percentage from 2017					16	98.76 %
	ection D. Computation of Investment Income Percentage						
17	7 Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f)) 17 .35 %						
	18 Investment income percentage from 2017 Schedule A, Part III, line 17						
19a	9a 33 1/3% support tests - 2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not						
k	more than 33 1/3%, check this box a 33 1/3% support tests - 2017. If the						and X
	line 18 is not more than 33 1/3%, che	ck this box and sto	op here. The orga	nization qualifies a	s a publicly suppo	rted organization	▶∐
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see ins	tructions	▶└┴

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		V	NI.
		Yes	No
	1		
	_		
	2		
	3a		
	- Ou		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	Ja		
	5b		
	5с		
	6		
	7		
	8		
	0		
	9a		
	9b		
	9c		
	30		
	10a		
~ O	10b	00 E7	2019

Pa	rt IV   Supporting Organizations (continued)		_ 10	igo <b>o</b>
	Continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		100	140
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
-	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations			
	<u> </u>		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)	1-		
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.		,	
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	tructions	ÍП	<u>.                                    </u>
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	0-		
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	26		
2	activities but for the organization's involvement.  Perent of Supported Organizations, Answer (a) and (b) holow	2b		
3	Parent of Supported Organizations. <b>Answer (a) and (b) below.</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in</i> <b>Part VI.</b>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
	2.2 1.2 2.3 2. 3 2. 1. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Org	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust c	n Nov. 20, 1970 (explain in	Part VI.) See instructions. Al
	other Type III non-functionally integrated supporting organizations must co	mplete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ly integr	ated Type III supporting org	ganization (see

Schedule A (Form 990 or 990-EZ) 2018

instructions).

Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Org	anizations (continued)	
Secti	on D - Distributions		,	Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizatior	าร	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which to	he organization is responsive	е	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2018			
а	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			

Schedule A (Form 990 or 990-EZ) 2018

and 4c.

8 Breakdown of line 7:

a Excess from 2014

b Excess from 2015

c Excess from 2016

d Excess from 2017

e Excess from 2018

7 Excess distributions carryover to 2019. Add lines 3j

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors** 

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Name of the organization

Employer identification number

Alice Peck Day Lifecare Center, Inc. 02-0479094

Oi gailiza	tion type (check of	16).
Filers of:		Section:
Form 990	or 990-EZ	$\overline{\mathbf{X}}$ 501(c)( $3$ ) (enter number) organization
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
		527 political organization
Form 990	-PF	501(c)(3) exempt private foundation
		4947(a)(1) nonexempt charitable trust treated as a private foundation
		501(c)(3) taxable private foundation
•	-	covered by the <b>General Rule</b> or a <b>Special Rule.</b> 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General F	Rule	
		filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special R	lules	
<b>5</b>	sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.
t 7	ear, total contribut	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the ty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address),
i )	vear, contributions s checked, enter hourpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year
but it <b>mus</b>	st answer "No" on I	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to be filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 $\ \, \text{LHA} \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization Employer identification number

# Alice Peck Day Lifecare Center, Inc.

02-0479094

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$21,493.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

# Alice Peck Day Lifecare Center, Inc.

02 - 0479094

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	3,200 CPB, \$120,750; 1,910 XOM, \$156,641; 1,605 HSBC, \$67,208; 740 MMM, \$156,894; furniture, \$20,000	\$521,493.	04/08/19
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Employer identification number

Name of organization

Alice	Peck Day Lifecare Cent	er, Inc.		02-0479094
Part III	from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, or Use duplicate copies of Part III if additional	through <b>(e)</b> and the following line en charitable, etc., contributions of <b>\$1,000</b> or	try For organizations	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gift is held
	Transferee's name, address, ar	(e) Transfer of gif		nsferor to transferee
(a) No.	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gift is held
Part I				
_	Transferee's name, address, ar	(e) Transfer of gif		nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gift is held
-		(e) Transfer of gif	t	
	Transferee's name, address, ar	nd ZIP + 4	Relationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	ription of how gift is held
		(e) Transfer of gif	 t	
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of tra	nsferor to transferee

# **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Alice Peck Day Lifecare Center, Inc.

**Employer identification number** 02-0479094

Pai	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds or	Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised f	unds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can be use	d only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose con	ferring
Pai	rt II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, Part	IV, line 7.
1	Purpose(s) of conservation easements held by the organizat	ion (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a historica	ally important land area
	Protection of natural habitat	Preservation of a certified	historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form of a	
	day of the tax year.		Held at the End of the Tax Year
	Total number of conservation easements		
	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic str		. 2c
d	Number of conservation easements included in (c) acquired		
_	listed in the National Register		
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the org	ganization during the tax
	year >		
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the pe		Yes No
6	violations, and enforcement of the conservation easements is Staff and volunteer hours devoted to monitoring, inspecting,		
6	Stan and volunteer nours devoted to monitoring, inspecting,	nandling of violations, and emorcing conserv	ation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservation	easements during the year
•	S	ding of violations, and emoroning conservation	casements during the year
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170(h)(4	LVBVi)
Ū	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservat		
_	include, if applicable, the text of the footnote to the organiza	•	
	conservation easements.		3
Pai	rt III Organizations Maintaining Collections o	f Art, Historical Treasures, or Othe	r Similar Assets.
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue statement	and balance sheet works of art,
	historical treasures, or other similar assets held for public ex	hibition, education, or research in furtherance	of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descr	ibes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statement and	d balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of public	service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		<b>&gt;</b> \$
2	If the organization received or held works of art, historical tre		
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	Assets included in Form 990, Part X		▶ \$
LHA	For Paperwork Reduction Act Notice, see the Instruction	s for Form 990.	Schedule D (Form 990) 2018

832051 10-29-18

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a, See Form 990, Part X, line 10.

	00 0111 01111 000, 1 4111	v, iii io 1 1a. 000 1 01111 000	5, 1 art 7, iii 10 10.	
Description of property	(a) Cost or other	(b) Cost or other	(c) Accumulated	(d) Book value
	basis (investment)	basis (other)	depreciation	
1a Land		1,681,786.		1,681,786.
<b>b</b> Buildings		31,413,508.	14,100,916.	17,312,592.
c Leasehold improvements				
d Equipment		4,097,898.	3,539,331.	558,567.
e Other				
Total. Add lines 1a through 1e. (Column (d) must equa	al Form 990, Part X, colur	mn (B), line 10c.)		19,552,945.

Schedule D (Form 990) 2018

Scriedule D	(1 01111 990) 2010	111100	1 0011	242	TTT CCGT C	CCIICCI ,	<b>-110</b>	
Part VII	Investments -	- Other Secu	rities.					

Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.

(6)(7) (8) (9)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total, (Column (b) must equal Form 990, Part X, col. (B) line 15.)	•

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	Resident reposits	417,173.	
(3)	Due to affiliates	667,771.	
(4)	Note Payable to Alice Peck Day		
(5)	Memorial Hospital	11,135,007.	
(6)			
(7)			
(8)			
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	12,219,951.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2018

<u>scne</u>	edule D (Form 990) 2018 ATTCE FECK Day DITECATE C	encer,	1110.	0 4	0413034	Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Statem	ents With	Revenue per R	eturi	٦.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.				
1	Total revenue, gains, and other support per audited financial statements			1	9,728,	517.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a	14,378.			
b	Donated services and use of facilities	2b				
С	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIII.)	2d				
е	Add lines 2a through 2d			2e		378.
3	Subtract line 2e from line 1			3	9,714,	139.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b				
С	Add lines 4a and 4b			4c		0.
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				9,714,	139.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stater	ments Wit	h Expenses per	Retu	ırn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.				
1	Total expenses and losses per audited financial statements			1	9,100,	125.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	2a				
b	Prior year adjustments	2b				
	Other losses	1 _ 1				
d	Other (Describe in Part XIII.)	2d				
е	Add lines 2a through 2d			2e		0.
3	Subtract line 2e from line 1			3	9,100,	125.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					

#### Part XIII Supplemental Information.

**b** Other (Describe in Part XIII.) c Add lines 4a and 4b

a Investment expenses not included on Form 990, Part VIII, line 7b

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

### Part V, line 4:

The intended use of the endowment funds is to provide a predictable, stable, and consistent stream of earnings for the organization.

#### Part X, Line 2:

Lifecare is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code, which is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code. Management evaluated Lifecare's tax positions and concluded Lifecare has maintained its tax-exempt status, does not have any significant unrelated business income, and had taken no uncertain tax positions that require adjustment to the accompanying financial statements.

Schedule D (Form 990) 2018

4c

9,100,125

Schedule D (Form 990) 2018	Alice	Peck	Day	Lifecare	Center,	Inc.	02-0479094	Page 5
Schedule D (Form 990) 2018  Part XIII   Supplemental Information	mation (co	ntinued)						

## **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

**Questions Regarding Compensation** 

Department of the Treasury

Internal Revenue Service

Alice Peck Day Lifecare Center, Inc.

**Employer identification number** 02-0479094

			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year did any naven listed on Ferma 200. Doub VII. Coation A. line to with vegreet to the filing			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
_	organization or a related organization:	4-		х
a	Receive a severance payment or change-of-control payment?	4a 4b		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, an equity-based compensation arrangement?	40 4c		X
C		40		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title  (i) Base compensation  (ii) Bonus & incentive compensation  (iii) Other reportable compensation  (1) Susan E. Mooney, MD, MS  (i) 26,094. 6,280. 1,960. 1,920. 3,058. 39,312.  Trustee/President & CEO APDMH  (ii) 300,084. 72,222. 22,540. 22,080. 35,169. 452,095.  (2) Mary M. Oseid  (i) 0. 0. 0. 0. 0. 0. 0. 0.  Trustee  (ii) 257,606. 250. 19,030. 37,819. 22,440. 337,145.  (3) Timothy Graham, MBA, FHFMA, CPA (i) 51,750. 0. 5,940. 0. 0. 57,690.  Interim CFO (end 1/19)  (ii) 207,000. 0. 23,762. 0. 0. 230,762.  (4) Peter Glenshaw  (i) 0. 0. 0. 0. 0. 0. 0. 0.  Former Trustee and Officer  (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538.	0 • 0 • 0 • 0 • 0 • 0 • 0 • 0 • 0 • 0 •
Trustee/President & CEO APDMH (ii) 300,084. 72,222. 22,540. 22,080. 35,169. 452,095. (2) Mary M. Oseid (i) 0. 0. 0. 0. 0. 0. 0. 0.  Trustee (ii) 257,606. 250. 19,030. 37,819. 22,440. 337,145. (3) Timothy Graham, MBA, FHFMA, CPA (ii) 51,750. 0. 5,940. 0. 0. 57,690.  Interim CFO (end 1/19) (ii) 207,000. 0. 23,762. 0. 0. 230,762. (4) Peter Glenshaw (i) 0. 0. 0. 0. 0. 0. 0.  Former Trustee and Officer (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538.	0. 0. 0. 0.
Trustee/President & CEO APDMH (ii) 300,084. 72,222. 22,540. 22,080. 35,169. 452,095. (2) Mary M. Oseid (i) 0. 0. 0. 0. 0. 0. 0. 0.  Trustee (ii) 257,606. 250. 19,030. 37,819. 22,440. 337,145. (3) Timothy Graham, MBA, FHFMA, CPA (i) 51,750. 0. 5,940. 0. 0. 57,690.  Interim CFO (end 1/19) (ii) 207,000. 0. 23,762. 0. 0. 230,762. (4) Peter Glenshaw (i) 0. 0. 0. 0. 0. 0. 0.  Former Trustee and Officer (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538.	0. 0. 0. 0.
(2) Mary M. Oseid (i) 0. 0. 0. 0. 0. 0. 0. 0. 0. Trustee (ii) 257,606. 250. 19,030. 37,819. 22,440. 337,145. (3) Timothy Graham, MBA, FHFMA, CPA (i) 51,750. 0. 5,940. 0. 0. 57,690. Interim CFO (end 1/19) (ii) 207,000. 0. 23,762. 0. 0. 0. 230,762. (4) Peter Glenshaw (i) 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. Former Trustee and Officer (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538. (i) (ii) (iii) (iii) (iii) (iii) (iiii) (iiiiiiii	0. 0. 0.
Trustee (ii) 257,606. 250. 19,030. 37,819. 22,440. 337,145. (3) Timothy Graham, MBA, FHFMA, CPA (i) 51,750. 0. 5,940. 0. 0. 57,690. Interim CFO (end 1/19) (ii) 207,000. 0. 23,762. 0. 0. 0. 230,762. (4) Peter Glenshaw (i) 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. Former Trustee and Officer (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538. (i) (ii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiiiiii) (iiiiiiii	0. 0. 0.
Interim CFO (end 1/19)  (ii) 207,000. 0. 23,762. 0. 0. 230,762.  (4) Peter Glenshaw  (i) 0. 0. 0. 0. 0. 0.  Former Trustee and Officer  (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538.  (i) (ii) (ii)	0.
(4) Peter Glenshaw       (i)       0.	0.
Former Trustee and Officer (ii) 137,064. 17,793. 6,482. 3,241. 958. 165,538. (i) (ii) (ii) (iii)	
(i) (ii) (ii) (iii)	0.
(i) (i) (ii) (iii) (iii) (iiii) (iiiiiiii	
(i) (ii)	
(ii)	
(i)	
(i)	
(i) (ii)	
(i)	
(ii)	
(i)	
(ii)	
(i)	
(ii)	
(i)	

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### Part I, Line 3:

Schedule J (Form 990) 2018

See narrative for Form 990, Part VI, Line 15 in Schedule O.

Dartmouth-Hitchcock Health, the sole corporate member of Alice Peck Day

Memorial Hospital, reviews the compensation of the CEO/President in

addition to the process described in Schedule O.

### Part I, Line 4:

The following individuals had an actuarial change in pension value during the year reported in Schedule J, Part II, Column C:

Mary Oseid - \$11,239

All amounts reported in Column C will be included as part of taxable wages in the employees' Form W-2 when paid out.

An eligible employee is a participant in the Dartmouth-Hitchcock retirement plan and/or any prior pension arrangements sponsored by Dartmouth-Hitchcock

Schedule J (Form 990) 2018

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II, Also complete this part for any additional information.

(including a qualified defined benefit plan) who would be entitled to
additional contributions or benefit accruals under the terms of the plans
for the plan year, but are limited by IRC Section 401(a)(17) and/or 415.

For eligible employees, the employer will pay the eligible employee an
amount determined by the employer each year to offset the amount of the
reduction in the benefit accrual or contributions as a result of
limitations imposed by IRC Sections 401(a)(17) and/or 415.

Schedule J, Part II, Column B, Parts (i), (ii), and (iii) represent actual
amounts paid to employees by Alice Peck Day Memorial Hospital or

Dartmouth-Hitchcock. These amounts are reported to employees on their
annual Form W-2 as compensation. Columns C and D represent items earned,
however, not paid directly to the employee as cash payments during the
calendar year. Column C includes retirement benefits as well as any changes
in pension actuarial value (if applicable) in a calendar year. Column D
represents nontaxable benefits such as the cost of healthcare coverage
sponsored by the Organization or a related organization.

#### Part I, Line 7:

Schedule J (Form 990) 2018

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

A portion of compensation to certain employees is at-risk and variable, and payment depends on the quality of job performance.

Form 990, Part VII, Section A, Former Officer Compensation

Peter Glenshaw, who is employed by Alice Peck Day Memorial Hospital as

the AVP of External Affairs at the time of this filing, received

compensation in excess of \$100,000 during the calendar year 2018 from

the Hospital. Glenshaw also previously served on the Lifecare Center's

board of directors as an officer and a trustee with voting privileges;

he stepped down from the board in March of 2018.

Glenshaw's 2018 calendar year compensation was due to services rendered

to the Hospital as part of his employment, and was unrelated to his

prior relationship or service to the Center's board. However, because

Glenshaw was reported as an officer on the filing organization's past

five filed Forms 990, and in accordance with IRS Instructions for Form

990, Glenshaw's 2018 calendar year compensation has been reported on

this year's Form 990, Part VII, and Schedule J, Part II.

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Form 990, Part VII, Section A, Line 5:

During the fiscal year, Alice Peck Day Memorial Hospital had an interim

CFO, Timothy Graham through January 2019. Mr. Graham was compensated

through a consulting firm, Healthcare RESQ, LLC, during the calendar

year. The total amount paid to Healthcare RESQ, LLC for his services

was \$258,750. Mr. Graham was directly compensated an additional \$29,702

to cover travel expenses. Alice Peck Day Memorial Hospital had an

interim CFO, Christopher Fallon from January 2019 through June 2019.

The amounts of Graham's compensation allocated as specific to the

filing organization are broken out in Form 990, Part VII. The total

amounts allocated to each related organization are also codified in

Part VII.

Fallon did not receive any compensation in calendar year 2018.

Therefore, in accordance with IRS Instructions for Form 990, no amount of the compensation paid to Fallon has been reported on the filing organization's Form 990, Part VII.

#### **SCHEDULE L**

Department of the Treasury Internal Revenue Service

## **Transactions With Interested Persons**

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Employer identification number 02-0479094

	Alice	Pec	k Day Li	lfec	are	Center, I	nc	١.			790	94		
Part I Excess Be	enefit Tran	sacti	ons (section 5	01(c)(3	3), sect	ion 501(c)(4), and 5	01(c)	)(29) organizatior	ns only	/).				
Complete if t	he organizatio	n ansv	vered "Yes" on	Form 9	990, Pa	art IV, line 25a or 25	b, or	r Form 990-EZ, P	art V,	line 40	)b.			
1	ad paran	(b) F	Relationship bet			lified	•) D	accription of tran	oootio			(d)	Corre	cted?
(a) Name of disqualific	ea person		person and o	rganiza	ation	(	C) D	escription of tran	isactio	ori		Y	es	No
2 Enter the amount of t	tax incurred by	y the o	rganization mai	nagers	or disc	qualified persons du	ıring	the year under						
										<b>&gt;</b> \$				
3 Enter the amount of t	tax, if any, on	line 2,	above, reimbur	sed by	the or	ganization				▶ \$				
Part II Loans to a	and/or Fro	m Int	erested Per	eone										
						' D-+1/		- 000 D-+ IV II-	- 00-	16 41-		!		
			vered "Yes" on , Part X, line 5,			, Part V, line 38a or	Forn	n 990, Part IV, III	ie ∠6;	or II tr	ie orga	ınızatı	on	
(a) Name of	(b) Relation		(c) Purpose		an to or	(e) Original	14	f) Balance due	(a)	In	(h) App by bo	oroved	(i) W	/ritten
interested person	with organ		of loan	fron	n the zation?	principal amount			(g) In default?		by boo	ard or	agree	ment?
				То	From				Yes	No	Yes	No	Yes	No
				1	1.10				1.00		1.00			110
							1							
Total	A ' - 1		- 6'11' 11			\$								
			nefiting Inte											
•			vered "Yes" on			· ·								
(a) Name of interest	ed person	(	<b>(b)</b> Relationship interested per			(c) Amount of assistance		(d) Type assistan			• •	) Purp assista		f
			the organiz		u	233/3/2/100		assistan	00		,	2001010	arioc	
		$\dashv$								$\dashv$				
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

Complete if the organization answered	l "Yes" on Form 990, Part IV, line 28a, 2	28b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	aring of zation's nues?
				Yes	No
Timothy Graham, MBA, FHFM	Chief Financial Off	288,452.	During the		X

### Part V | Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

Sch L, Part IV, Business Transactions Involving Interested Persons:

- (a) Name of Person: Timothy Graham, MBA, FHFMA, CPA
- (b) Relationship Between Interested Person and Organization:

Chief Financial Officer

(d) Description of Transaction: During the fiscal year, the Organization and Alice Peck Day Memorial Hospital had an interim CFO, Timothy Graham through January 2019. Mr. Graham was compensated through a consulting firm, Healthcare RESQ, LLC, during the calendar year. The total amount paid to Healthcare RESQ, LLC for his services was \$258,750. Mr. Graham was directly compensated an additional \$29,702 to cover travel expenses. These totals represent payment for services to Alice Peck Day Memorial Hospital and Alice Peck Day Lifecare Center. All transactions were at arm's length. The amounts allocated as specific to the filing organization are broken out in Form 990, Part VII. The total amount paid to Healthcare RESQ, LLC for Mr. Graham's services to the entire APD system has been reported in Schedule L, Part IV, Column (c).

# SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Noncash Contributions

OMB No. 1545-0047

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

Employer identification number

Schedule M (Form 990) 2018

	Alice Peck Day Lifecare Center, Inc. 02-04									
Pai	rt I Types of Property									
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	etermin	•	:s		
1	Art - Works of art									
2	Art - Historical treasures									
3	Art - Fractional interests									
4	Books and publications									
5	Clothing and household goods	X		20,000.	Thrift Stor	e V	alu	е		
6	Cars and other vehicles									
7	Boats and planes									
8	Intellectual property									
9	Securities - Publicly traded	X	2	502,545.	Fair Market	Va	lue			
10	Securities - Closely held stock									
11	Securities - Partnership, LLC, or									
	trust interests									
12	Securities - Miscellaneous									
13	Qualified conservation contribution -									
	Historic structures									
14	Qualified conservation contribution - Other									
15	Real estate - Residential									
16	Real estate - Commercial									
17	Real estate - Other									
18	Collectibles									
19	Food inventory									
20	Drugs and medical supplies									
21	Taxidermy									
22	Historical artifacts									
23	Scientific specimens									
24	Archeological artifacts									
25	Other • ()									
26	Other ( )									
27	Other ( )									
28	Other ( )									
29	Number of Forms 8283 received by the organi	zation durin	g the tax year for c	contributions						
	for which the organization completed Form 82						0			
							Yes	No		
30a	During the year, did the organization receive b	y contributio	on any property rep	oorted in Part I, lines 1 throu	gh 28, that it					
	must hold for at least three years from the date	e of the initia	al contribution, and	d which isn't required to be υ	sed for					
	exempt purposes for the entire holding period	?				30a		Х		
b	If "Yes," describe the arrangement in Part II.									
31	Does the organization have a gift acceptance	policy that re	equires the review	of any nonstandard contribu	ıtions?	31	X			
32a	Does the organization hire or use third parties									
			_			32a	X			
b	If "Yes," describe in Part II.									
33		column (c) fo	or a type of propert	y for which column (a) is che	cked,					
	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.									

LHA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

832142 10-18-18

Schedule M (Form 990) 2018

## SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. **Open to Public** 

OMB No. 1545-0047

Inspection

Name of the organization

Alice Peck Day Lifecare Center, Inc.

**Employer identification number** 02 - 0479094

Form 990, Part I, Line 1, Description of Organization Mission: as assisted and independent living retirement communities respectively.

Form 990, Part III, Line 1, Description of Organization Mission: home-like environment that fosters the highest attainable quality of life for its residents while ensuring their autonomy, dignity, and security.

Form 990, Part V, Line 1a & 2a:

For administrative purposes, the employees of Alice Peck Day Lifecare Center, Inc. are paid through Alice Peck Day Memorial Hospital, which acts as the common paymaster.

Form 990, Part VI, Section A, line 3:

During the fiscal year, the Organization and Alice Peck Day Memorial Hospital had an interim CFO, Timothy Graham through January 2019. Mr. Graham was compensated through a consulting firm, Healthcare RESQ, LLC, during the calendar year. The total amount paid to Healthcare RESQ, LLC for his services was \$258,750. Mr. Graham was directly compensated an additional \$29,702 to cover travel expenses. The Organization and Alice Peck Day Memorial Hospital had an interim CFO, Christopher Fallon from January 2019 through June 2019.

The amounts of Graham's compensation allocated as specific to the filing organization are broken out in Form 990, Part VII. The total amounts LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2018) Name of the organization
Alice Peck Day Lifecare Center, Inc.

Employer identification number
02-0479094

allocated to each related organization are also codified in Part VII.

Mr. Fallon did not receive any compensation in calendar year 2018 from the Hospital or its affiliates as his tenure did not begin until 2019.

Therefore, in accordance with IRS Instructions for Form 990, no amount of the compensation paid to Fallon has been reported on the filing organization's Form 990, Part VII. Compensation information for Mr. Fallon will be reported on the Organization's and Hospital's 2019 Form 990 for fiscal year ending June 30, 2020.

Additionally, Joe Xanthopoulos served as interim Executive Director of the Organization during the fiscal year. The Organization engaged Mr.

Xanthopoulos's services through an unrelated third party, ZD Interim, LLC.

The Organization paid ZD Interim, LLC \$101,850 during the year for Mr.

Xanthopoulous's services rendered to the Organization in his capacity as interim Executive Director.

Form 990, Part VI, Section A, line 4:

In its year ending June 30, 2019, the Alice Peck Day Lifecare Center made significant changes to its bylaws and governing documents. A summary of the most impactful changes made to the bylaws, as compared with the previously effective governing documents, is provided below:

- 1.) Membership was amended to make Alice Peck Day Memorial Hospital the sole member of the Organization.
- 2.) The maximum number of Trustees on the Board of Trustees was revised to

  not exceed fifteen (15). The board must have at least eight (8) members who

  832212 10-10-18

  Schedule O (Form 990 or 990-EZ) (2018)

Name of the organization

**Employer identification number** 

are not members of the Alice Peck Day Memorial Hospital's board of trustees, three (3) trustees may be members of the Alice Peck Day Memorial Hospital's trustees, and at least one of which shall have been appointed by Dartmouth-Hitchcock Health (D-HH). The President of Alice Peck Day Memorial Hospital and the Organization's Executive Director are to serve as ex-officio members of the Board. Additionally, a resident from the Woodlands and Harvest Hill are to serve on the Board.

- 3.) The role and powers of the sole member has been more clearly defined and expanded upon (see explanation in Schedule O for Form 990, Part VI, Lines 7a & 7b).
- 4.) The officers of the Organization have been updated so that the title of President has been replaced by that of the Executive Director. The duties and powers of the Executive Director are all those that were previously conducted by the President.

Form 990, Part VI, Section A, line 6:

Effective July 1, 2018 the sole member of the Corporation is Alice Peck Day Memorial Hospital, an affiliate of Dartmouth-Hitchcock Health (D-HH).

Form 990, Part VI, Section A, line 7a:

The Governance Committee of Alice Peck Day Memorial Hospital (the Member) shall submit its list of nominations to the Organization's Board Chair no later than 30-days before the Member's annual meeting. The Board Chair of Alice Peck Day Lifecare must approve or disapprove the list within ten days. Any disapproved nomination will be replaced by another nomination by

the Member's Governance Committee. The Board of Trustees of the Member will

Name of the organization

**Employer identification number** 

Alice Peck Day Lifecare Center, Inc. | 02-0479094

approve the slate of Member-nominated Trustees. The residence councils of

the respective residential facilities shall submit a slate of three

nominees to the Governance Committee of the Member who shall then nominate

one Resident Trustee from each facility. Any vacancies of the Board of

Trustees shall be filled by the Member upon nomination of the Member's

Governance Committee as noted above.

Form 990, Part VI, Section A, line 7b:

Alice Peck Day Memorial Hospital (the Member) will retain the following reserved powers over the Organization, which, will be exercised by the Member's Board of Trustees, subject to the reserved powers of Dartmouth-Hitchcock Health (D-HH) which is the sole corporate Member of Alice Peck Day Memorial Hospital.

- 1.) To initiate and/or approve or disapprove all material governance decisions of the Organization's Board of Trustees;
- 2.) To appoint the Organization's Board of Trustees up to thirteen members, as nominated by the Member's Governance Committee;
- 3.) To remove, by a vote of two-thirds of the Member's Board of Trustees, any of the Organization's trustees if the Member determines that such removal is warranted and after prior consultation with the Organization's Chair;
- 4.) To approve of borrowings and dispositions of material assets of the Organization and to initiate the refinancing and restructuring of existing indebtedness;

Name of the organization

Alice Peck Day Lifecare Center, Inc.

Employer identification number 02-0479094

- 5.) To approve any key strategic relationships between the Organization and another organization;
- 6.) To initiate and/or approve all operating and capital budgets;
- 7. To allocate non-donor restricted assets and resources of the

  Organization as deemed appropriate and after consultation with the

  Organization's Board of Trustees;
- 8.) To approve any proposed amendments or repeal of the Organization's

  Articles of Agreement or Bylaws; and,
- 9.) To approve the dissolution or liquidation of the Organization.

Form 990, Part VI, Section B, line 11b:

Management provides a notice that the completed Form 990 is available to the Finance Committee. Management advises the Finance Committee that the completed Form 990 is available on a secure website that requires an assigned user name and password. The Chair of the Finance Committee advises the Financial Committee members to review the Form 990 for content and raise any issues with Board Leadership or Management. The Chair of the Finance Committee advises the Chair of the Board and the full Board that the Form 990 is available for review. That notice is in advance of the filing deadline to enable a detailed and conscientious review by the Board. All questions and concerns are addressed by the Chief Executive Officer and are incorporated into the Form 990 as deemed appropriate. Management files the final Form 990 with the Internal Revenue Service, as required after the above review is concluded.

Name of the organization

Alice Peck Day Lifecare Center, Inc.

Employer identification number 02-0479094

Form 990, Part VI, Section B, Line 12c:

Alice Peck Day has a multi-faceted conflict of interest policy. Members of the Board of Trustees complete conflict of interest questionnaires on an annual basis and any new members complete the questionnaire upon joining the Board. As part of our ongoing monitoring process, our Executive Assistant reviews all Board questionnaires and disclosures to identify any potential conflicts before they arise. In addition, our Executive Assistant attends all Board meetings to ensure that if any conflicts arise, they are handled appropriately. If such conflicts arise, the Organization complies with the New Hampshire and federal requirements for disclosures of such events. The Organization is committed to conducting its business in a manner that is both ethical and legal. As part of this commitment, a standard of conduct form is required of all employees of the organization. This is reviewed with all employees upon hire and on an annual basis thereafter. The standard of conduct covers conflict of interest and other vital matters to ensure all business activity is conducted in a manner that is consistent with the highest standards of honesty, integrity, and fairness.

Form 990, Part VI, Section B, Line 15:

The Human Resources Committee of the Alice Peck Day Memorial Hospital Board of Trustees is responsible for determining the compensation of the Executive Director. The Chief Administrative Officer or her designee provides compensation data of comparable organizations with approximately the same size staff and spending in a location of similar size. The committee determines the appropriate compensation and approves an amount that is then communicated to Human Resources for adjustment.

Name of the organization **Employer identification number** Alice Peck Day Lifecare Center, Inc. 02-0479094 Dartmouth-Hitchcock Health, the sole corporate member of Alice Peck Day Memorial Hospital, reviews the compensation of the Executive Director in addition to the process described above. The Executive Director is responsible for reviewing the performance of senior management staff. The information is brought to the Human Resource Committee of the Board of Trustees along with a recommendation for the salary of each individual. The compensation is determined through a variety of analysis of salary data and performance. Individual salary increases are then based on overall performance, within budgeted increases for the organization. The Human Resources committee approves the base compensation and salary increase amount. Form 990, Part VI, Section C, Line 19: The Organization makes its governing documents, conflict of interest policy, and financial statements available to the public upon request. Form 990, Part XI, line 9, Changes in Net Assets: Application of push down accounting -341,739.Net assets released for rent subsidies -24,000.Impact of common control transaction to merge in APD Health Systems Corp 902,756. Total to Form 990, Part XI, Line 9 537,017. Form 990, Part XII, Line 2c: The audit process for the financial statements did not change from the prior year. Independent accountants performed the audit for the fiscal

## SCHEDULE R (Form 990)

**Related Organizations and Unrelated Partnerships** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

Alice Peck Day Lifecare Center, Inc.

Employer identification number 02-0479094

Part I Identification of Disregarded Entities. Complet	e if the organization answered "Yes" or	n Form 990, Part IV, line 33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
Alice Peck Day Memorial Hospital -							
02-0222791, 10 Alice Peck Day Drive,					Dartmouth-Hitchco		
Lebanon, NH 03766	Hospital	New Hampshire	501(c)(3)	Line 3	Health		X
Alice Peck Day Realty Corp - 02-0485369							
10 Alice Peck Day Drive					APD Memorial		
Lebanon, NH 03766	Inactive	New Hampshire	501(c)(2)		Hospital		X
Dartmouth-Hitchcock Health - 26-4812335							
One Medical Center Drive	Govern Integrated Health						
Lebanon, NH 03756	System	New Hampshire	501(c)(3)	Line 7	N/A		X
Dartmouth-Hitchcock Clinic - 22-2519596							
One Medical Center Drive					Dartmouth-Hitchco		
Lebanon, NH 03756	Physician Services	New Hampshire	501(c)(3)	Line 10	Health		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr organiz	olled
Mary Hitchcock Memorial Hospital -						100	110
02-0222140, One Medical Center Drive,	1				Dartmouth-Hitchco		
Lebanon, NH 03756	   Hospital	New Hampshire	501(c)(3)	Line 3	     Health		Х
The New London Hospital Association, Inc	_						
02-0222171, 273 County Road, New London, NH	1				Dartmouth-Hitchco		
03257	Hospital	New Hampshire	501(c)(3)	Line 3	Health		Х
Windsor Hospital Corporation - 03-0183721							
289 Country Road	1				Dartmouth-Hitchco		
Windsor, VT 05089	Hospital	Vermont	501(c)(3)	Line 3	Health		X
Cheshire Medical Center - 02-0354549							
580 Court Street	1				Dartmouth-Hitchco		
Keene, NH 03431	Hospital	New Hampshire	501(c)(3)	Line 3	Health		X
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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	າ)	(i)	(j	j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	alloca	ortionate tions?	amount in box 20 of Schedule	parti	ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
OneCare VT ACO, LLC - 45-5399218, 111 Colchester			/-	/-	/-	/-			/-	_ ,		/-
Avenue, Burlington, VT 05401	Shared Saving	VT	N/A	N/A	N/A	N/A	N/A		N/A	N/	A	N/A

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	()	i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(l contr	b)(13) rolled tity?
		country)		ŕ				Yes	No
Alice Peck Day Health Management Corp -									
04-0485370, 10 Alice Peck Day Drive,									
Lebanon, NH 03766	Inactive	NH	N/A	C CORP	N/A	N/A	N/A		X
Hitchcock Health Connect - 80-0908979									
One Medical Center Drive									
Lebanon, NH 03756	Telehealth	DC	N/A	C CORP	N/A	N/A	N/A		X
Imaginecare, Inc 81-3105071									
One Medical Center Drive									
Lebanon, NH 03756	Software Tech	NH	N/A	C CORP	N/A	N/A	N/A		X
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Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions with one or m	ore related organizations listed in Parts II-IV?								
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity									
b	Gift, grant, or capital contribution to related organization(s)		1b		X					
С			1c		X					
d	Loans or loan guarantees to or for related organization(s)		1d		X					
е	Loans or loan guarantees by related organization(s)		1e		X					
f	Dividends from related organization(s)		1f		Х					
g			1g		Х					
h	Purchase of assets from related organization(s)		1h		Х					
i	Exchange of assets with related organization(s)		1i		X					
j	Lease of facilities, equipment, or other assets to related organization(s)		1j		Х					
k	C Lease of facilities, equipment, or other assets from related organization(s)		1k		X					
- 1	Performance of services or membership or fundraising solicitations for related organization(s)		11		X					
m			1m		X					
	<ul> <li>m Performance of services or membership or fundraising solicitations by related organization(s)</li> <li>n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)</li> </ul>									
	o Sharing of paid employees with related organization(s)									
р	Reimbursement paid to related organization(s) for expenses		1p	Х						
q			1q	Х						
r	Other transfer of cash or property to related organization(s)		1r	Х						
	Other transfer of cash or property from related organization(s)		1s	X						
	(a) (b)  Name of related organization Transaction type (a-s)	(c) (d)  Amount involved Method of determining amount involved	olved							
<u>(1)</u>										
(2)										
(3)										
<u>(4)</u>										
<u>(5)</u>										
(6)										
83216	63 10-02-18 52	Schedule R	(Forn	n 990)	2018					

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e)	(f)	(g)	(t	1)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related unrelated	partners s	Share of	Share of	Dispre	opor- iate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag	Percentage
of entity		(state or foreign country)	excluded from tax under	orgs.?	total income	end-of-year assets	allocat	ions?	of Schedule K-1	partne	ownersnip
		Country)	Sections 5 (2-5 (4)	Yes N	o income	assets	Yes	No	(F0ffff 1065)	Yes I	10
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Schedule R	(Form 990) 2018	1	Alice	Реск	Day	Lliecare	center,	inc.	02-04/9094 Page	<del>)</del> 5
Part VII	Supplement	tal Infor	mation.							
				onses to	guestion	s on Schedule R.	See instructions	3.		
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