

Alice Peck Day Memorial Hospital: Community Benefits FY2022

Category	Description	Unreimbursed Cost
Community Benefit Services Community Health Improvement Services and Community Benefit Operations		
<ul style="list-style-type: none"> • Community Health Education 	Anti-Fraud Campaign - mailer to older adults in the Upper Valley	\$ 3,382
<ul style="list-style-type: none"> • Community Based Clinical Services 	Upper Valley Smiles Dental Program (Supplies, Staff)	\$ 8,091
<ul style="list-style-type: none"> • Health Care Support Services 	Patient Support Services (Transportation Services, Gas Card, Meal Cards, pharmacy vouchers, Listen Community Services vouchers)	\$ 547
<ul style="list-style-type: none"> • Other Community Health Improvement Services 	Reach Out & Read Book Distribution & Coordination	\$ 502
	FitScripts prescription exercise program (staff coordination)	\$ 2,500
	Bike Helmet Distribution in Primary Care & ED	\$ 266
	APD Nature Trails Maintenance - Dedicated Staff	
	Elder Forum staff support - Dedicated Staff	
<ul style="list-style-type: none"> • Community Benefit Operations 	Grant Writing for Community Health	\$ 175
	Dedicated Staff (Salary, Office Supplies, Travel)	\$ 82,079
<ul style="list-style-type: none"> • Cost of Needs Assessment Activities 	Community Health Needs Assessment	\$ 7,500
Total		\$ 105,042
Health Professions Education		
<ul style="list-style-type: none"> • Scholarships/Funding for Professions Education 	Surgical Tech Training Program Scholarship	\$ 8,000
Total		\$ 8,000
Financial Contributions		
<ul style="list-style-type: none"> • Cash Donations 	Upper Valley Business Alliance (Membership & Event Sponsorship)	\$ 8,850
	Take A Bite Out of Hunger/Lebanon Lunch Friends Program	\$ 10,000
	Waypoint (Child and Family Services)	\$ 1,000
	City of Lebanon Parks & Recreation (Event Sponsorship, Softball Sponsorship)	\$ 550
	Upper Valley Trails Alliance & Trail Finder	\$ 750
	Lebanon Opera House	\$ 1,000
	Upper Valley Music Center	\$ 500
	Advance Transit	\$ 3,240
	JAG Productions	\$ 1,000

<ul style="list-style-type: none"> In-Kind Donations 	Meeting space, refreshments for local nonprofit community groups (Red Cross Blood Drives, Lebanon Rotary Club, AVADE training, Recovery Coach Training) Food donations to Listen from APD Kitchen City of Lebanon - Beautify the City project Space for Good Neighbor Health Clinic	\$ 12,922 \$ 2,500 \$ 422 \$ 17,952 Total \$ 60,686
Community Building Activities		
<ul style="list-style-type: none"> Physical Improvements and Housing Community Health Improvement Advocacy Support System Enhancements Economic Development 	Leadership participation in local and statewide rural health advocacy forums Clinical staff participation in local and statewide emergency preparedness training Upper Valley Business Alliance participation	\$ 26,470 \$ 780 \$ 6,566 Total \$ 33,816

Community Benefit Services Total \$ **173,728**
Community Building Activities Total \$ **33,816**

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Form NHCT-31: Community Benefits Plan Report

version 1.2

(Submission #: HPR-4DGM-7M5GP, version 1)

Details

Submitted 2/3/2023 (0 days ago) by Elizabeth Swanton

Submission ID HPR-4DGM-7M5GP

Status Submitted

Form Input

Section 1: Entity Information

Entity Name

Alice Peck Day Memorial Hospital

State Registration #

6329

Federal ID #

20222791

Fiscal Year Beginning

07/01/2021

Entity Address

10 Alice Peck Day Dr, Alice Peck Day Memorial Hospital
LEBANON, NH 03766

Entity Website (must have a prefix such as "http://www.")

<http://www.alicepeckday.org>

Chief Executive Officer (first, last name)

First Name	Last Name
------------	-----------

Susan	Mooney
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Phone Type	Number	Extension
------------	--------	-----------

Business	6033080081	
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Email

mooneys@apdmh.org

Board Chair (first, last name)

First Name	Last Name
------------	-----------

Greg	Lange
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Phone Type	Number	Extension
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Other	6037380042	
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Email

lange.gregw@gmail.com

Community Benefits Plan - Contact (first, last name)

First Name **Last Name**

Elizabeth Swanton

Title

Community Health & Engagement Officer

Phone Type **Number** **Extension**

Business 6033080821

Email

swantone@apdmh.org

1. Is the entity's community benefits plan on the organization's website?

Yes

2. Does the report include community benefit information for affiliated or subsidiary entity(ies)?

No

Section 2: Mission & Community Served

1. Mission Statement

It is the mission of Alice Peck Day Memorial Hospital (APD) to improve the health and wellbeing of our community.

2. Has the Mission Statement been reaffirmed in the past year (RSA 7:32e-I)?

Yes

Service Area

Community may be defined as a geographic service area comprised of the locations from which most service recipients come (primary service area) or a subset of the general population that share certain characteristics such as age range, health condition, or socioeconomic resources. For some trusts, the definition of community may be a combination of geographic service area and a subset of the population within that area. Please include information from the drop down lists and narrative field as applicable to sufficiently describe the community served.

1. Did the primary service area cover ALL of New Hampshire?

No

Please select service area Counties (NH), if applicable

NONE PROVIDED

Please select service area municipalities (NH), if applicable

LEBANON

HANOVER

CANAAN

CORNISH

CROYDON

DORCHESTER

ENFIELD

GRAFTON

GRANTHAM

LYME

NEWPORT

ORANGE

ORFORD

PIERMONT

PLAINFIELD

WARREN

Service Population Description

<Serve the general population>

Section 3.1: Community Needs Assessment

1. In what year was the last community needs assessment conducted to assist in determining the activities to be included in the community benefit plan? (Please attach a copy of the needs assessment below if completed in the past year)

2022

Please attach a copy of the needs assessment if completed in the past year

[2022.DH.APD.VNH Community Health Needs Assessment FINAL.pdf - 02/01/2023 10:59 AM](#)

Comment

NONE PROVIDED

2. Was the assessment conducted in conjunction with other health care charitable trusts in your community?

Yes

Section 3.2: Community Needs Assessment (1 of 8)

3. Area of Community Need / Concern

20. Mental Health

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

E3: In-Kind Assistance

A4: Other Community Health Improvement Services

7. Brief description of major strategies or activities to address this need (optional)

Mental health services through Behavioral Health Specialist for patients who screen positively for depression or anxiety; Participation in the Integrated Delivery Network; Emergency Department Rapid Referral Program through partnership with West Central Behavioral Health.

Section 3.2: Community Needs Assessment (2 of 8)

3. Area of Community Need / Concern

1. Financial Barriers to Care; Cost of Care / Insurance

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

1: Financial Assistance

2.1: Medicaid

2.3: Medicare

E3: In-Kind Assistance

A3: Health Care Support Services

A1: Community Health Education

7. Brief description of major strategies or activities to address this need (optional)

In-kind donation of space on the APD campus to the Good Neighbor Health Clinic, a free medical clinic; Charity Care, financial assistance, and payment plans; Medicaid enrollment assistance through the Primary Care Social Worker (who is certified to make NH Medicaid Presumptive Eligibility determinations); Marketplace health insurance counseling during Open Enrollment (and for individuals eligible for SEP); Patient support services including gas and transportation coordination for appointments for patients in need; Prescription Assistance Program to uninsured and underinsured patients needing help paying for medications; Pharmacy voucher program for low-income uninsured patients with acute medication needs.

Section 3.2: Community Needs Assessment (3 of 8)

3. Area of Community Need / Concern

27. Healthy Eating / Nutrition / Food Insecurity

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A5: Dedicated Staff costs

E1: Cash Donations

E3: In-Kind Assistance

7. Brief description of major strategies or activities to address this need (optional)

Lebanon Lunch Friends, a summer meals program for low-income children in Lebanon;
Donation of prepared foods from APD Kitchen to LISTEN Community Services; Emergency Food Bags of non-perishable food and Meal Cards for a free, hot meal at the APD cafe to patients who express need for food support;
Improve in-patient and coffee shop menu with healthier food choices.

Section 3.2: Community Needs Assessment (4 of 8)

3. Area of Community Need / Concern

24. Substance Use

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

E1: Cash Donations

E3: In-Kind Assistance

7. Brief description of major strategies or activities to address this need (optional)

In-kind donation of space and coffee on the APD campus to AA, Al-Annon, and other recovery efforts (suspended in FY21 due to pandemic);
Narcan distribution through the ED;
Primary Care Medication Assisted Treatment Program with Behavioral Health Services;
Advanced Transit marketing campaign regarding tobacco use;
Collaborative care in partnership with Headrest for primary care patients in MAT and prioritization of establishing care with residential patients at Headrest without Primary Care;
Continue to support efforts to establish a residential treatment center for women in recovery from substance use disorder and their children.

Section 3.2: Community Needs Assessment (5 of 8)

3. Area of Community Need / Concern

4. Oral Health

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A2: Community-Based Clinical Services
A5: Dedicated Staff costs

7. Brief description of major strategies or activities to address this need (optional)

Upper Valley Smiles, a school based oral health program for children at Upper Valley elementary schools;
Incorporate fluoride varnish application into well child visits;
Financially support and refer patients in MAT for dental care at local dental office;
Partnership to build dental workforce in the Upper Valley.

Section 3.2: Community Needs Assessment (6 of 8)

3. Area of Community Need / Concern

33. Affordable Housing

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A4: Other Community Health Improvement Services
A5: Dedicated Staff costs

7. Brief description of major strategies or activities to address this need (optional)

Screen NH Medicaid patients for housing needs and assist patients with applications for local resources and make referrals;
Participation in local networks discussing community housing needs and solutions.

Section 3.2: Community Needs Assessment (7 of 8)

3. Area of Community Need / Concern

16. Aging Population / Senior Services

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A5: Dedicated Staff costs

7. Brief description of major strategies or activities to address this need (optional)

Senior Care Team provides home-based primary care program for frail elderly in the local community;
Elder Forum, a networking/educational forum for health and human services organizations focused on the elderly, hosted monthly at APD;
Elder Friend program that aims to match frail elders referred by Senior Care team staff to volunteers who make home visits;
Lifecare, senior living at APD, which includes four levels of care: independent, assisted, supported, and memory care;
Anti-fraud educational campaign targeted to older adults in the Upper Valley region.

Section 3.2: Community Needs Assessment (8 of 8)

3. Area of Community Need / Concern

28. Physical Activity / Active Living

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A5: Dedicated Staff costs

A4: Other Community Health Improvement Services

E1: Cash Donations

7. Brief description of major strategies or activities to address this need (optional)

FitScripts, a program for adult primary care patients who can receive a "prescription" from their primary care provider for monthly memberships at local fitness centers;
 Mascoma River Greenway Access Trail paving and maintenance;
 APD Public Nature Trails Maintenance;
 Cash donation to Upper Valley Trails Alliance;
 Continue to offer bike helmets to children, patients, and staff and to support additional efforts to increase biking in the community including Cowbell Mobile Bike Shop bikes services and bike racks located outside clinical locations;
 Support and advocacy for community infrastructure that increases community health including sidewalks and bus routes.

Section 4: Community Benefit Activities

Optional Section 4 completion tool

An optional MS Excel tool can be used to aid completion of this Section offline. Please click on the "Community Benefits Reporting Tool" link below, this will download the file to a suitable location. Once opened, refer to the "Worksheets" sheet at the bottom of the form. Numbers/dollar amounts can be calculated and will automatically populate into the appropriate fields of the "Section 4" sheet. These numbers can then be entered manually by you in the appropriate fields of this Section 4, below.

[Community Benefits Reporting Worksheets](#)

Financial Assistance, Means-Tested Government Programs and Community Benefit Services

Total Functional Expenses for the Reporting Year (\$)

90160711

(1) Financial Assistance at cost (if using the optional Excel tool, refer to Worksheet 1)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	822818	0	822818	0.9%	850000

(2) Medicaid (if using the optional Excel tool, refer to Worksheet 3, column A)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	10230979	9824836	406143	0.5%	425000

(3) Costs of other means-tested government programs (if using the optional Excel tool, refer to Worksheet 3, column B)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(4) Total Financial Assistance and Means-Tested Government Programs

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	0	11053797	9824836	1228961	1.4%	1275000

Community Benefit Services

(5) Community health improvement services and community benefit operations (if using the optional Excel tool, refer to Worksheet 4)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	105042	0	105042	0.1%	110000

(6) Health professions education (if using the optional Excel tool, refer to Worksheet 5)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	8000	0	8000	0%	8000

(7) Subsidized health services (if using the optional Excel tool, refer to Worksheet 6)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(8) Research (if using the optional Excel tool, refer to Worksheet 7)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(9) Cash and in-kind contributions for community benefit (if using the optional Excel tool, refer to Worksheet 8)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	60686	0	60686	0.1%	65000

(10) Total Other Benefits

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	0	173728	0	173728	0.2%	183000

Total

(11) Totals

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	0	11227525	9824836	1402689	1.6%	\$1458000

Section 5: Community Building Activities

Total expense (\$; entered at top of Section 4)

90160711

(1) Physical improvements and housing

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(2) Economic development

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	6566	0	6566	0%

(3) Community support

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	780	0	780	0%

(4) Environmental improvements

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(5) Leadership development and training for community members

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(6) Coalition building

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(7) Community health improvement advocacy

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	26470	0	26470	0%

(8) Workforce development

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(9) Other

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

Total

(10) Totals

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
0	0	33816	0	33816	0%

Section 6: Medicare

1. Total revenue received from Medicare (\$ -- including DSH and IME)
41645445

2. Medicare allowable costs of care relating to payments specified above (\$)
26045760

3. Medicare surplus (shortfall)
\$15599685

4. Describe the extent to which any shortfall reported above should be treated as community benefit. Please also describe the costing methodology or source used to determine the amount reported above.
NONE PROVIDED

5. Describe the costing methodology or source used to determine the amount reported above. Please check the boxes below that describe the method used:
NONE PROVIDED

Section 7: Summary Financial Measures

1. Gross Receipts from Operations (\$)
97101282

2. Net operating costs (\$)
90160711

3. Ratio of gross receipts from operations to net operating costs
1.077

Unreimbursed Community Benefit Costs

4. Financial Assistance and Means-Tested Government Programs (\$)

1228961

5. Other Community Benefit Costs (\$)

173728

6. Community Building Activities (\$)

33816

7. Total Unreimbursed Community Benefit Expenses (\$)

1436505

8. Net community benefit costs as a percent of net operating costs (%)

1.59%

Other Community Benefits (optional)

1. Leveraged Revenue for Community Benefit Activities (\$)

NONE PROVIDED

2. Medicare Shortfall (\$)

\$15599685

Section 8: Community Engagement in the Community Benefits Process

1. Please list below

Community Organizations, Local Government Officials and other Representatives of the Public:	Identification of Need	Prioritization of Need	Development of the Plan	Commented on Proposed Plan
Upper Valley Public Health Council	Yes	Yes	No	No
West Central Behavioral Health	Yes	Yes	No	No
Good Neighbor Health Clinic	Yes	Yes	No	No
Listen Community Services	Yes	Yes	No	No
Headrest	Yes	Yes	No	No
The Haven	Yes	Yes	No	No
Municipalities of Hanover, Lebanon, and Hartford	Yes	Yes	No	No

2. Please provide a description of the methods used to solicit community input on community needs:

Between February and September 2021, the Community Health Needs Assessment committee fielded two surveys: one with targeted distribution to community leaders and one broadly disseminated to residents across the region.

The community leader survey was distributed via unique email link to 352 individuals in positions of leadership in agencies, municipalities, education, civic and volunteer organizations.

The community member survey was distributed electronically through email and social media communication channels, promoted through posters and fliers with links and QR codes posted around the region, and by paper copies made available at a variety of

distribution points throughout the region including vaccination clinics. Electronic and paper versions of the survey were also available in Spanish.

In March 2022, a Summit was held to present the results of the surveys and community health indicators and to allow discussion of the top community health needs.

Section 9: Charity Care Compliance

1. The valuation of charity does not include any bad debt, receivables or revenue.

Yes

2. A written charity care policy is available to the public.

Yes

3. Any individual can apply for charity care.

Yes

4. Any applicant will receive a prompt decision on eligibility and amount of charity care offered.

Yes

5. Notice of the charity care policy is posted in lobbies.

Yes

6. Notice of the policy is posted in waiting rooms.

Yes

7. Notice of the policy is posted in other public areas of our facilities.

Yes

8. Notice of the charity care policy is given to recipients who are served in their home.

Yes

Section 10: Certification

Electronic Signature

First Name

Elizabeth

Last Name

Swanton

Title

Community Health & Engagement Officer

Email

swantone@apdmh.org

NHCT-31 (September 2022)

Attachments

Date	Attachment Name	Context	Confidential?	User
2/1/2023 10:59 AM	2022 DH.APD.VNH Community Health Needs Assessment FINAL.pdf	Attachment	No	Elizabeth Swanton